sinarmas land

Sinarmas Land Limited
Annual Report 2014

Building

FOR A BETTER FUTURE

Contents

THE BREEZE
BSD City, Indonesia

Cover:
SINAR MAS LAND PLAZA
BSD City, Indonesia

CORPORATE PROFILE

Sinarmas Land Limited ("SML" and together with its subsidiaries, the "Group") listed on the Singapore Exchange and headquartered in Singapore, is engaged in the property business through its operations in Indonesia, China, Malaysia, Singapore and United Kingdom.

In Indonesia, SML is the largest property developer in terms of strategic land bank and market capitalization. SML operates chiefly through two public listed Indonesian subsidiaries, namely PT Bumi Serpong Damai Tbk (BSDE) and PT Duta Pertiwi Tbk (DUTI) – with a combined market capitalization in excess of US$3.5 billion. Its Indonesia property division is engaged in many sub-sectors of the property business, including township development, residential, commercial, industrial and hospitality-related properties. SML has long-term investments in commercial buildings, hotels and resorts, is involved in property development and has a presence in Singapore, Malaysia, China and United Kingdom.

VISION

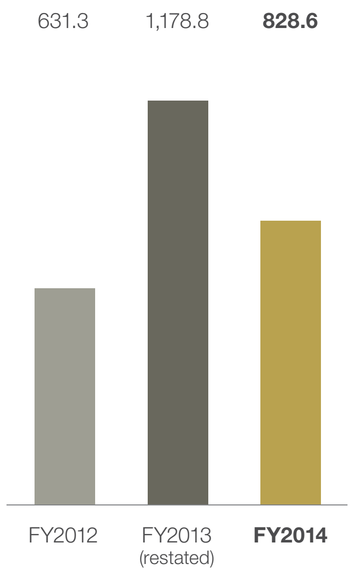
To be the leading property developer in South East Asia, trusted by customers, employees, society, and other stakeholders

VALUES

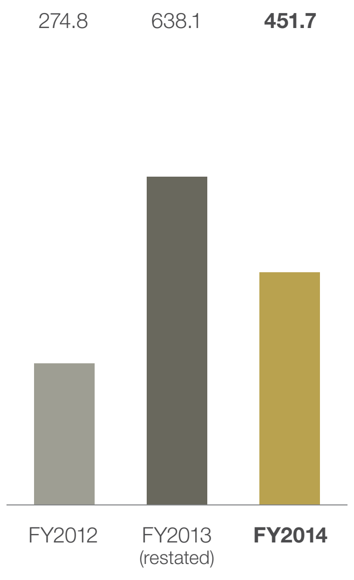
Positive Attitude, Continuous Improvement, Loyalty, Integrity, Innovation, Commitment

Financial Highlights

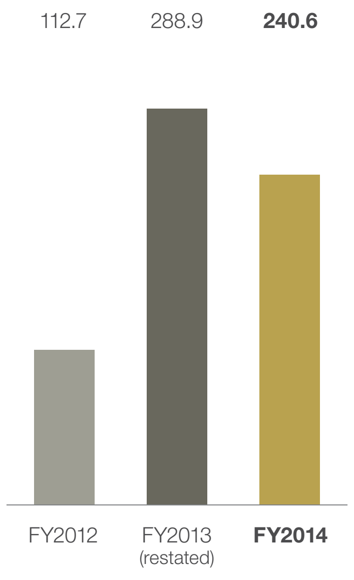
REVENUE
(S$ MILLION)



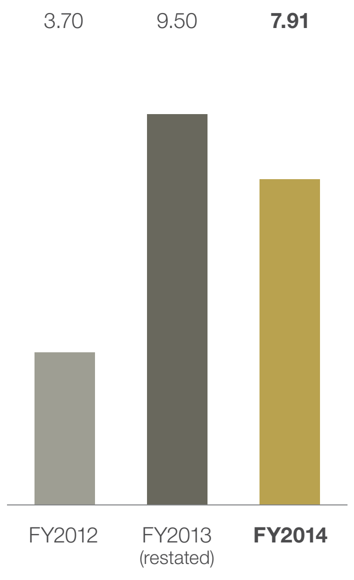
EBITDA
(S$ MILLION)



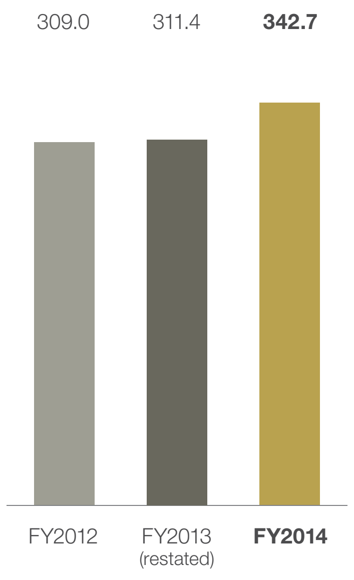
PROFIT ATTRIBUTABLE TO OWNERS OF THE COMPANY
(S$ MILLION)



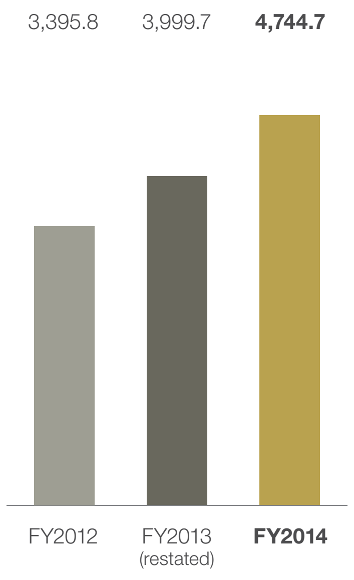
EARNINGS PER SHARE (BASIC)
(CENTS)



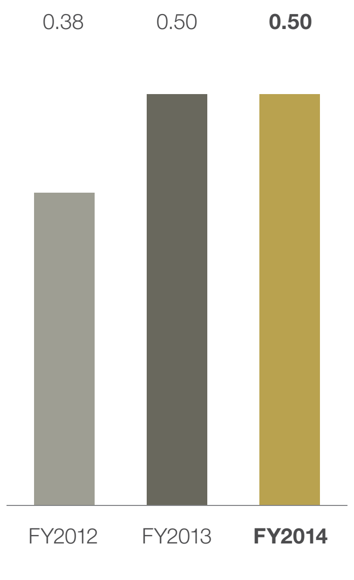
NET CASH GENERATED FROM OPERATING ACTIVITIES
(S$ MILLION)



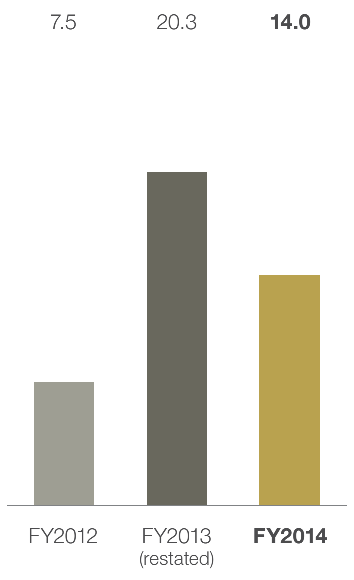
TOTAL ASSETS
(S$ MILLION)



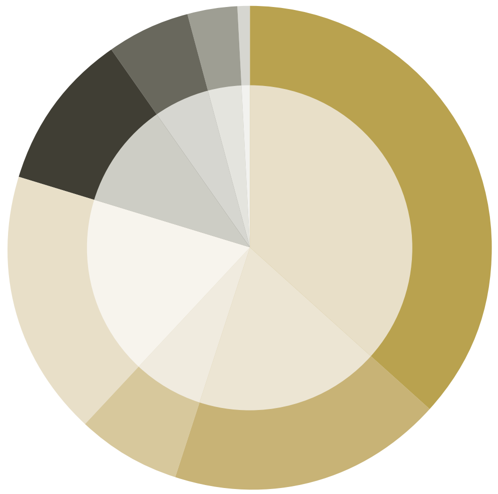
CASH DIVIDEND
(CENTS)



RETURN ON SHAREHOLDERS' EQUITY
(%)



2014 TOTAL ASSETS BY CATEGORY
(%)



TOTAL
S$4,744.7 M

Property under Development	36.7
Cash and Cash Equivalents	18.4
Associated Companies and Joint Ventures	6.9
Property Held for Sale	17.8
Investment Properties	10.5
Other Current Assets and Receivables	5.6
Property Plant and Equipment	3.3
Long Term Receivables	0.8
Total	**100**

Milestones

1972
- **DUTI established**

1984-1989
- BSDE established (1984)
- **BSDE commenced operations (1984-1989) of developing self-sufficient city**

1990-1995
- **ITC brand established (1990)**
- DUTI – IPO (1994)
- DUTI – Convertible Bonds conversion (1995)

1996-1997
- Asia Food & Properties (AFP) listing in Singapore (1997)

2002
- **Sinarmas Land controls BSDE**

2003-2007
- BSDE – IDR250 billion Bond issue (2003)
- BSDE – IDR600 billion Bond issue (2006)

2008
- BSDE – IPO

2010
- BSDE rights issue to acquire: DUTI, Sinar Mas Teladan, Sinar Mas Wisesa

2011
- **Sinarmas Land brand introduced**
- AFP changed name to Sinarmas Land

2012
- BSDE – IDR1 trillion bond issue
- PT Paraga Artamida acquires PT Plaza Indonesia Realty Tbk (from 17.6% to 26.0%)

2013
- **Strategic alliance with AEON Mall, Hongkong Land and Kompas Gramedia Group**
- Acquisition of New Brook Buildings in London, United Kingdom, for £84.05 million
- BSDE acquires 8.23% of PT Plaza Indonesia Realty Tbk
- BSDE – IDR1.75 trillion bond issue

2014
- Establishment of S$1 billion Multicurrency Medium Term Note Programme
- Internal restructuring of the Group's shareholding interest in PT Plaza Indonesia Realty Tbk
- Increase effective stake in BSDE from 49.87% to 51.50%
- **Acquisition of Warwick House in London, United Kingdom, for £57.28 million**
- Disposal of New Brook Buildings in London, United Kingdom, for £113.40 million

Year in Brief
2014

2Q 2014

- BSDE conducted capital increase without pre-emptive rights by issuing 874,849,800 shares representing 5% of its issued and paid-up share capital
- BSDE acquired, and PT Paraga Artamida (PAM) a subsidiary of the Company, sold 25.99% of an associated company, PT Plaza Indonesia Realty Tbk (PIR) for a total consideration of IDR2 trillion (approximately S$223 million). The Company's effective interest in PIR decreased from 26.03% to 17.06%
- PAM and PT Ekacentra Usahamaju each subscribed for 437,424,900 new shares of BSDE for a total consideration of IDR1.6 trillion (approximately S$175 million). The Company's effective interest in BSDE and PIR increased from 49.87% to 51.50% and from 17.06% to 17.62% respectively
- Establishment of S$1 billion Multicurrency Medium Term Note Programme
- Disposal of entire shareholdings of both Integrated Investments Ltd and Solid Growth Investments Ltd for a total consideration of S$5.5 million

3Q 2014

- **Completion of acquisition of Warwick House in London, United Kingdom, for £57.28 million**

4Q 2014

- Waiver of the existing mutual undertakings between Sinarmas Land Limited and Bund Center Investment Ltd and substitution with a set of new procedures at the Extraordinary General Meeting
- Disposal of New Brook Buildings in London, United Kingdom, for £113.40 million

Awards & Accolades
2014

Indonesia Contact Center Association
Sinar Mas Land, The Best Business Contribution (Silver)

Finance Asia
PT. BSD, Tbk., 5th Ranking of Best Investor Relations

Property & Bank Award 2014
Sinar Mas Land, Property Developer with the Largest Customer Service Center

SWA
PT. BSD. Tbk, 1st Ranking of INA The Best Public Companies Based on WAI 2014, Category Real Estate

Warta Ekonomi
Sinar Mas Land, Special Recognition Sustainable Green Development Property Award

Properti Indonesia Award 2014
BSD Green Office Park, The Finest Concept Office Building

Properti Indonesia Award 2014
PT BSD, Tbk., The Best Performance, Category: In Growth of Profit

Economic Review
PT. BSD. Tbk, 1st Ranking of Public Listed Company in Property & Real Estate Sector

BCI Asia Awards 2014
Sinar Mas Land as Top 10 Developers

Indonesia Green Awards 2014
BSD City, Category: Water Preservation Treatment

ASEAN Energy Awards 2014
Sinar Mas Land Plaza, Best Practice Competition in Buildings, Category: Green Building

MNC Business Awards 2014
PT. BSD.Tbk, The Best Listed Company Real Estate Sector

Cityscape Awards 2014 for Emerging Markets
Sinar Mas Land Plaza, Category: Commercial Development

Southeast Asia Property Awards 2014
Sinar Mas Land as Best Developer (Indonesia)

Forbes Indonesia
Best of The Best Awards 2014, PT. BSD. Tbk, 3rd Ranking of Best Performing Companies in Indonesia

Chairman & CEO Statement

Franky Oesman Widjaja
Executive Chairman

DEAR VALUED SHAREHOLDERS,

On behalf of the Board of Directors, we are pleased to report that Sinarmas Land Limited ("SML", "Sinarmas Land" or "the Company") and its subsidiaries (collectively "the Group") has delivered a creditable set of results in the year ended 31 December 2014, despite 11% depreciation in the Indonesian Rupiah, coupled with weaker macro-economic indicators and higher central bank interest rates during the year.

The Group achieved S$428.2 million in Profit after Tax (PAT) and S$240.6 million in Profit after Tax and Attributable to Owners (PATMI), despite the absence of large land sales in 2014. Our strategy to diversify into the international property market has enabled us to ride out the challenging year as PAT margin improved to 51.7% compared with 45.9% in the previous year.

> "The Group achieved S$428.2 million in Profit after Tax (PAT) and S$240.6 million in Profit after Tax and Attributable to Owners (PATMI), despite the absence of large land sales in 2014"

2014 IN REVIEW

2014 was an eventful year for Indonesia. The year ushered in a new President for Indonesia with bold plans for major infrastructure upgrades and large-scale reforms of its fuel subsidies, while GDP growth slowed from 5.58% to 5.02% due to weaker commodity prices and slowdown in exports.

2014 was also an eventful year for Sinarmas Land. The Group's International Property Division realized S$71.0 million gain on disposal of its investment in United Kingdom after making its maiden acquisition less than 2 years ago. Our Indonesia Property Division commenced pre-sales for Nava Park, an integrated premium residential development, through our joint venture with Hongkong Land. In the other joint development with Kompas Gramedia Group, Indonesia Convention Exhibition, the largest convention and exhibition center in Indonesia, was completed.

In 2014, upon adoption of FRS 110, *Consolidated Financial Statements*, the Group consolidated PT Puradelta Lestari Tbk and its subsidiaries ("PDL Group") with effect from April 2013. PDL Group's main project is Kota Deltamas ("Deltamas"), an industrial-focused township development located in Bekasi, West Java.

CREDITABLE PERFORMANCE

Revenue for 2014 declined 29.7% to S$828.6 million, mainly attributable to the absence of S$302.2 million sales of land parcels in BSD City to its joint ventures and associated company, offset by sale of a land parcel of S$65.5 million in Deltamas to an associated company.

Excluding sales of land parcels and notwithstanding the depreciation of Indonesian Rupiah, the Group's revenue decreased marginally from S$876.6 million to S$763.1 million due to lesser completed residential units recognized for both Indonesia and China development projects.

Muktar Widjaja
Executive Director and Chief Executive Officer

> "Our strategy to diversify into the international property market has enabled us to ride out the challenging year as PAT margin improved to 51.7% compared with 45.9% in the previous year"

The Group's gross profit was lower at S$597.8 million in line with revenue. However, gross profit margin increased from 65.9% in 2013 to 72.1% in 2014, due to higher average selling prices. EBITDA and PATMI were S$451.7 million and S$240.6 million respectively. Net cash generated from operating activities increased from S$311.4 million to S$342.7 million, continuing the strong momentum on cash generation from core operations.

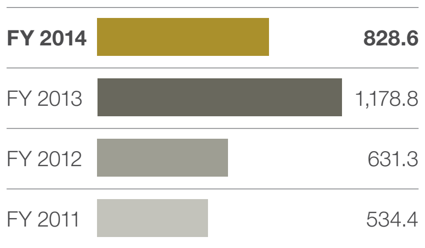
1 **London,** United Kingdom.

DIVERSIFICATION TO INTERNATIONAL MARKETS OUTSIDE INDONESIA

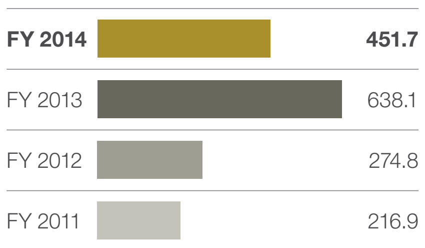
The Group made its first foray into London in 2013 to diversify its income streams which are principally derived from Indonesia. In September 2014, the Group completed the acquisition of another freehold investment property known as the Warwick House for £57.3 million (S$120.5 million), the second acquisition in London, as part of our diversification strategy into international markets outside Indonesia. This property is located in SOHO, London's most vibrant office sub-market with significant frontages to two of SOHO's best known streets, Great Pulteney Street and Lexington Street.

As a result of the gain on disposal arising from the opportunistic divestment of New Brook Buildings located in West End London, the International Property Division contributed about 24% to the Group's PATMI. The Group continues to seek new investment opportunities in good quality income producing assets in international gateway cities.

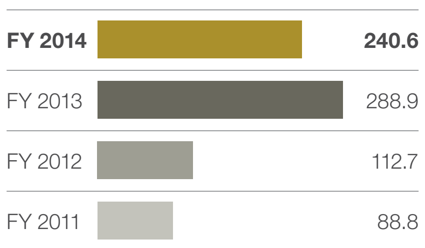
REVENUE (S$ MILLION)



EBITDA (S$ MILLION)



PROFIT ATTRIBUTABLE TO OWNERS OF THE COMPANY (S$ MILLION)



INTERNAL RESTRUCTURING

In May 2014, the Group's principal subsidiary, PT Bumi Serpong Damai Tbk ("BSDE") acquired 25.99% of the shareholding in an associated company PT Plaza Indonesia Realty Tbk ("PIR") for a consideration of IDR2,030 billion (S$223 million) from PT Paraga Artamida ("PAM"), another subsidiary of the Group. At the same time, BSDE conducted a capital increase without pre-emptive rights with PAM and its subsidiary, PT Ekacentra Usahamaju, subscribing to new shares representing 5% of BSDE paid-up capital for IDR1,592 billion (S$175 million).

The internal restructuring exercise allows the Group to streamline its shareholding structures and after the exercise, the Group's effective interest in BSDE increased from 49.87% to 51.50% and its effective interest in PIR decreased from 26.03% to 17.62%.

LEVERAGING ON A STRONG BALANCE SHEET

Notwithstanding the increase in finance costs from S$22.0 million to S$54.1 million, the Group remained lowly geared. The Group's total debt to total equity stood at only 0.23 as of 31 December 2014, demonstrating its capability to leverage up for business acquisitions. The Group is also in a net cash position of S$130.4 million. During the year, the Company established an S$1,000,000,000 multicurrency medium term note programme for future expansion and working capital needs.

The Group's balance sheet remained robust with cash and cash equivalents of S$874.8 million and total assets of S$4,744.7 million as of 31 December 2014.

2015 OUTLOOK

2015 continues to be challenging and to mitigate the macro-economic factors which are expected to weigh on our property sales in Indonesia, the Group has already moved into product and geographical diversification, such as building high-rise premium residential developments in Jakarta, launching the newly completed Indonesia Convention Exhibition and pursuing new investments in international markets. As the leading property developer in Indonesia with one of the largest developable land bank and a healthy balance sheet, the Group remains in good position to expand further.

ACKNOWLEDGEMENTS

On behalf of the Board of Directors, we wish to express our heartfelt appreciation to our shareholders, business partners, customers and vendors for your continued support. The Directors have proposed a first and final cash dividend of 0.50 Singapore cents per ordinary share, subject to shareholders' approval at the forthcoming Annual General Meeting and is expected to be paid out on 15 June 2015. The proposed dividend is the same as last year despite the dip in net profits, as we continue to re-invest our earnings for new acquisitions.

We thank our fellow Board members, management and staff for their dedication towards the Group's long-term goals of enhancing shareholders' value and their contribution in helping Sinarmas Land receive numerous prestigious international awards for its commitment to provide high quality developments and building a better future for the community.

FRANKY OESMAN WIDJAJA
Executive Chairman

MUKTAR WIDJAJA
Executive Director and Chief Executive Officer

18 March 2015

Board of Directors

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1 **FRANKY OESMAN WIDJAJA**
Executive Chairman

2 **MUKTAR WIDJAJA**
Executive Director and
Chief Executive Officer

3 **MARGARETHA NATALIA WIDJAJA**
Executive Director

4 **FERDINAND SADELI**
Executive Director and
Chief Financial Officer

5 **ROBIN NG CHENG JIET**
Executive Director

6 **FOO MENG KEE**
Independent Director and
Chairman of Audit Committee
and Nominating Committee

7 **KUNIHIKO NAITO**
Independent Director

8 **RODOLFO CASTILLO BALMATER**
Independent Director and Chairman
of Remuneration Committee

FRANKY OESMAN WIDJAJA

Executive Chairman

Mr. Franky Widjaja, aged 57 was appointed as Executive Chairman of Sinarmas Land Limited ("SML") in December 2006 and he has been a Director of SML since 1997. He earned his Bachelor's degree in Commerce from Aoyama Gakuin University, Japan in 1979.

Mr. Franky Widjaja has extensive management and operational experience. Since 1982, he has been involved with different businesses including pulp and paper, property, chemical, financial services and agriculture.

Mr. Franky Widjaja is a member of SML's Executive/Board Committee and Nominating Committee. He is Vice President Commissioner of SML's Indonesia Stock Exchange listed property subsidiaries, PT Bumi Serpong Damai Tbk and PT Duta Pertiwi Tbk.

Mr. Franky Widjaja is Chairman and Chief Executive Officer of Golden Agri-Resources Ltd ("GAR"), President Commissioner of its Indonesian subsidiary, PT Sinar Mas Agro Resources and Technology Tbk, which is listed on the Indonesia Stock Exchange and Director of Bund Center Investment Ltd ("BCI"). He is a member of the Boards of several subsidiaries of SML, GAR and BCI.

MUKTAR WIDJAJA

Executive Director and Chief Executive Officer

Mr. Muktar Widjaja, aged 60 was appointed as Chief Executive Officer of SML in December 2006. He has been a Director of SML since 1997. His last re-election as a Director was in 2013. He obtained his Bachelor of Commerce degree in 1976 from the University Concordia, Canada.

Since 1983, Mr. Muktar Widjaja has been actively involved in the management and operations of the property, financial services, agriculture, chemical and pulp and paper businesses. Mr. Muktar Widjaja is a member of SML's Executive/Board Committee and President Commissioner of PT Bumi Serpong Damai Tbk and PT Duta Pertiwi Tbk.

Mr. Muktar Widjaja is Director and President of GAR and Vice President Commissioner of PT Sinar Mas Agro Resources and Technology Tbk. He is a member of the Boards of several subsidiaries of SML and GAR.

Mr. Muktar Widjaja was a Director of Bund Center Investment Ltd until May 2012.

MARGARETHA NATALIA WIDJAJA

Executive Director

Ms. Margaretha Widjaja, aged 33 was appointed as Director of SML in December 2010. Her last re-election as a Director was in 2014. Ms. Margaretha Widjaja graduated from Seattle University, United States of America in 1999 with a degree in Bachelor of Arts majoring in Finance, Marketing and Information Systems. She later obtained a Master of Management Information Systems in 2001 from the same university.

Since 2008, Ms. Margaretha Widjaja was Vice-Chairman of the Indonesian Property Division of SML and she was instrumental in leading the transition of the management organization structure and the re-branding of "Sinarmas Land" in Indonesia. She supports the Chief Executive Officer in formulating the Group's business plans and strategies. She is also responsible for the Group's Enterprise Risk Management activities and corporate governance initiatives.

Prior to her current position, Ms. Margaretha Widjaja was Deputy CEO, Forestry Division of Sinar Mas Group from 2002 to 2008, where she led the teams responsible for Finance, Information Technology, Human Resources, Legal and Business Control and was key to driving the strategies for the Division's growth during her tenure. She had also worked as an Investment Analyst with Merrill Lynch Bank in the United States between 2000 and 2002 and was involved in the due diligence analysis and execution of various M&A transactions.

Ms. Margaretha Widjaja is a member of Executive/Board Committee of SML. She is also a member of the Boards of several subsidiaries of SML and a Director of Finneland Properties Pte Ltd.

Board of Directors

FERDINAND SADELI

Executive Director and Chief Financial Officer

Mr. Ferdinand Sadeli, aged 41, was appointed as Director and Chief Financial Officer in April 2012 after joining SML as the Chief Investment Officer. His last re-election as a Director was in 2013. He graduated from Trisakti University, Jakarta, Indonesia with a Bachelor of Economics majoring in Accounting in 1996 and the University of Melbourne, Australia with a Master of Applied Finance in 1999. He is a Chartered Financial Analyst (CFA) charterholder, CPA (Australia) holder and Financial Risk Manager (FRM) holder.

Mr. Sadeli has more than 19 years of combined working experience in several different roles (auditor, accountant, business valuer, merger & acquisition consultant, CFO and banker) within multinational and public listed companies in Indonesia, Singapore and Australia. Prior to joining SML, Mr. Sadeli was a Director of the Investment Bank Division in PT Barclays Capital Securities Indonesia from October 2010 to January 2012. Mr. Sadeli joined PT Bakrieland Development Tbk as a Finance Director in July 2007 before he left in October 2010. He previously worked for 11 years in Ernst & Young, Jakarta and Sydney Offices with his last position as a Senior Manager. Mr. Sadeli was the President of CPA Australia – Indonesia Office from 2009 to 2012 and served as a member of the International Board of CPA Australia from 2013 to 2014.

Mr. Sadeli is a member of SML's Executive/Board Committee. He is also a member of the Boards of several subsidiaries of SML.

ROBIN NG CHENG JIET

Executive Director

Mr. Ng, aged 40 joined SML as the Finance Director and was appointed as an Executive Director in April 2012. His last re-election as a Director was in 2013. He graduated with a Bachelor of Accountancy (Honours) from Nanyang Technological University, Singapore in 1998. Mr. Ng is a Chartered Accountant (Australia) since 2001 and a Chartered Accountant (Singapore) since 2002. He is currently a Fellow member of the Institute of Singapore Chartered Accountants.

Mr. Ng has over 16 years of experience in operational finance and public accounting and was formerly the Chief Financial Officer of Top Global Limited, a company listed on the Singapore Exchange Securities Trading Limited. Prior to joining Top Global Limited, Mr. Ng was the Finance Director, Asia, of Methode Electronics Inc. from August 2009 to October 2010, and was with Lear Corporation where he held various positions, with his last position as the Head of Finance, Japan, before leaving in August 2009. Previously, he was the Regional Internal Controls Manager at Kraft Foods Asia Pacific Ltd. Mr. Ng was also with Ernst & Young Singapore and Australia (Sydney office) for more than seven years, serving as Audit Manager before he left.

Mr. Ng is a member of SML's Executive/Board Committee. He is also a member of the Boards of several subsidiaries of SML.

FOO MENG KEE

Independent Director and Chairman of Audit Committee
and Nominating Committee

Mr. Foo, aged 65 joined SML's Board of Directors in 2001. His last re-election as a Director was in 2014. Mr. Foo's academic qualifications include a MBA from the University of Dubuque, USA; Graduate Diploma in Marketing Management from the Singapore Institute of Management; and Bachelor of Commerce (Honours) from the Nanyang University of Singapore. Mr. Foo was with Hitachi Zosen Singapore Limited (now known as Keppel Shipyard Limited) from 1976 to 1998. When he was the Managing Director of Hitachi Zosen Singapore Limited, he led in the listing of the company on the main board of the Singapore Stock Exchange. Currently, he is the principal owner of M K Capital Pte Ltd and M K Marine Pte Ltd.

Mr. Foo has in the past served on the Committees of the Association of Singapore Marine Industries and the Singapore Armed Forces Reservists' Association.

Mr. Foo is Chairman of SML's Audit Committee and Nominating Committee and a member of its Remuneration Committee. He also sits on the Boards of Directors of several public listed companies namely, Lee Metal Group Ltd, Jiutian Chemical Group Ltd, Courage Marine Group Limited and Titan Petrochemicals Group Limited.

KUNIHIKO NAITO

Independent Director

Mr. Naito, aged 70, has been a member of SML's Board of Directors since December 2007. His last re-election as a Director was in 2013. Mr Naito graduated from Waseda University, Japan, in 1967 with a Bachelor's degree in Engineering.

Mr. Naito was with Nissho Iwai Corporation (now known as Sojitz Corporation) for 36 years, of which 14 years were with its North American operation in New York. He held various positions at Nissho Iwai Corporation, including that of General Manager of Machinery Department in New York, Deputy General Manager for the South East Asia region (based in Singapore), and Chief Representative for Nissho Iwai Corporation Indonesia.

Mr. Naito was actively involved in food and industrial/residential property development projects worldwide. Mr. Naito is the Representative Director of NSN Global Partners Ltd, Japan and NSN Global (S) Pte Ltd, Singapore in the field of industrial business consulting.

Mr. Naito is a member of SML's Audit Committee and Remuneration Committee.

RODOLFO CASTILLO BALMATER

Independent Director and Chairman of Remuneration Committee

Mr. Balmater, aged 66 joined SML's Board of Directors in February 2006. His last re-election as a Director was in 2014. He graduated from Araullo University, Philippines in 1969 with a degree in Bachelor of Science in Commerce majoring in Accountancy (with honours), and completed a Master in Management from the Asian Institute of Management (with distinction) in 1978.

Mr. Balmater worked with international accounting firms (SGV Philippines, Arthur Andersen and Ernst & Young) from 1969 to 2006 in various capacities. Within this 37 years, he was involved in audit work, financial consulting activities, and business advisory service holding various job positions as Partner and/or Director. Mr. Balmater is currently President Director of PT. Balmater Consulting Company which advises family owned businesses and also provides training on corporate governance, finance, accounting, audit and risk management. He is currently a member of each of the Audit Committees of PT Erajaya Swasembada Tbk, PT Delta Djakarta Tbk and PT Molindo Raya Industrial.

Mr. Balmater is Chairman of SML's Remuneration Committee and member of its Audit Committee and Nominating Committee.

Corporate Governance Report

Sinarmas Land Limited (the "Company" or "SML") and its subsidiaries ("Group") remains committed to observing high standards of corporate governance, to promote corporate transparency and to enhance shareholder value. The Company has complied substantively with the principles and guidelines set out in the Code of Corporate Governance 2012 ("2012 Code") through effective self-regulatory corporate practices.

This report sets out the Company's corporate governance processes and activities with specific reference to the guidelines of the 2012 Code, and provides explanation for deviations. For easy reference, the principles of the 2012 Code are set out in italics in this report.

A. BOARD MATTERS

PRINCIPLE 1:

The Board's Conduct of Affairs

Every company should be headed by an effective Board to lead and control the company. The Board is collectively responsible for the long-term success of the company. The Board works with Management to achieve this objective and Management remains accountable to the Board.

1.1 The Board's Role

The primary function of the Board of Directors of the Company ("Board") is to provide effective leadership and direction to enhance the long-term value of the Group to its shareholders and other stakeholders. The Board has overall responsibility to fulfil its role which includes the following:-

(a) ensuring that the long-term interests of the shareholders are being served and safeguarding the Company's assets;

(b) assessing major risk factors relating to the Company and its performance, and reviewing measures, including internal controls, to address and mitigate such risks;

(c) reviewing and approving Management's strategic and business plans, including developing a depth of knowledge of the business being served, understanding and questioning the assumptions upon which plans are based, and reaching an independent judgement as to the probability that the plans can be realised;

(d) monitoring the performance of Management against plans and goals;

(e) reviewing and approving significant corporate actions and major transactions;

(f) assessing the effectiveness of the Board;

(g) ensuring ethical behaviour (including ethical standards) and compliance with laws and regulations, auditing and accounting principles, and the Company's own governing documents;

(h) identifying key stakeholder groups and recognise that their perceptions affect the Company's reputation;

(i) considering sustainability issues, e.g. environmental and social factors, as part of its strategic formulation; and

(j) performing such other functions as are prescribed by law, or assigned to the Board in the Company's governing documents.

1.2 Independent Judgement

All Directors are expected to fulfil their duty to objectively take decisions in the interests of the Company.

The Board currently consists of 8 members, as shown below together with their membership on the Board committees of the Company ("Board Committee"):-

Name	Board Appointment	Board Committee Appointment
Franky Oesman Widjaja	Executive, non-independent Director	Member of NC and BC
Muktar Widjaja	Executive, non-independent Director	Member of BC
Margaretha Natalia Widjaja	Executive, non-independent Director	Member of BC
Ferdinand Sadeli	Executive, non-independent Director	Member of BC
Robin Ng Cheng Jiet	Executive, non-independent Director	Member of BC
Foo Meng Kee	Non-executive, independent Director	Chairman of AC and NC, Member of RC
Kunihiko Naito	Non-executive, independent Director	Member of AC and RC
Rodolfo Castillo Balmater	Non-executive, independent Director	Chairman of RC, Member of AC and NC

Abbreviation:-
NC: Nominating Committee
RC: Remuneration Committee
AC: Audit Committee
BC: Executive/Board Committee

There are 5 executive Directors and 3 non-executive and independent Directors. Independent Directors make up more than one-third of the composition of the Board, thereby providing a strong and independent element on the Board. This is fundamental to good corporate governance as it facilitates the exercise of independent and objective judgement on corporate affairs. It also ensures discussion and review of key issues and strategies in a critical yet constructive manner.

1.3 Delegation by the Board

To assist the Board, the Board has delegated certain functions to the 4 Board Committees, namely, the AC, the NC, the RC and the BC, at the same time recognizing that the ultimate responsibility on all matters rest with the Board. Each of these Board Committees has its own written terms of reference. Please refer to pages 19 to 25 of this report for further information on these Board Committees.

1.4 Key Features of Board Processes

To facilitate Directors' attendance at meetings, the dates of Board, Board Committee meetings and annual general meeting together with agenda items are scheduled up to one year in advance, with Directors meeting each quarter. In addition to the regular scheduled meetings, ad-hoc meetings are held whenever circumstances require. Besides physical meetings, the Board and Board Committees may also make decisions by way of circular resolutions under the Company's Articles of Association and their respective terms of reference.

Board meetings are conducted in Singapore or overseas where participation by Board members by means of teleconference or similar communication equipment is permitted under the Company's Articles of Association. In 2014, the Board and Board Committees held a total of 15 meetings, with the year-end meeting focusing on annual budget and strategic issues. In addition to the scheduled meetings, the non-executive independent Directors held 1 ad-hoc meeting during 2014.

In addition to the annual general meeting, the Board convened an extraordinary general meeting during 2014.

1.5 Attendance at Board and Board Committee Meetings in 2014

Details on the number of Board and Board Committee meetings in 2014, and the attendance of Directors and Board Committee members respectively at those meetings are disclosed below:-

	No. of Meetings Attended by Members				
Name	Board Meetings	Audit Committee Meetings	Nominating Committee Meetings	Remuneration Committee Meetings	Total Attendance at Meetings
EXECUTIVE DIRECTORS					
Franky Oesman Widjaja	5	–	1	–	6/6
Muktar Widjaja	5	–	–	–	5/5
Margaretha Natalia Widjaja	5	–	–	–	5/5
Ferdinand Sadeli	5	–	–	–	5/5
Robin Ng Cheng Jiet	5	–	–	–	5/5
NON-EXECUTIVE INDEPENDENT DIRECTORS					
Foo Meng Kee	5	6	1	3	15/15
Kunihiko Naito	5	6	–	3	14/14
Rodolfo Castillo Balmater	5	6	1	3	15/15
Number of Meetings Held	**5**	**6**	**1**	**3**	**15**

1.6 Matters Requiring Board Approval

Matters specifically requiring the Board's approval are set out in the Company's Internal Guidelines, which include the following corporate events and actions:-

- approval of results announcements
- approval of the annual report and financial statements
- dividend declaration/proposal
- convening of shareholders' meetings
- shares issuance
- material acquisitions and disposals of assets
- annual budgets
- interested person transactions
- corporate governance

1.7 Board Orientation and Training for New Directors

Procedures are in place whereby newly appointed Directors are provided with a formal appointment letter setting out the terms of appointment, duties and obligations. They are also given the relevant governing documents of the Company and contact particulars of senior Management. Those who do not have prior experience as a director of a Singapore listed company are required to undergo externally conducted training on their roles and responsibilities as a director of a listed company in Singapore.

Newly appointed non-executive Directors who are not familiar with the Group's business, may, upon recommendation of the Chairman or the NC, be provided with orientation through overseas trips to familiarise them with the Group's operations. Management will also brief new Directors on the Group's business, as well as governance practices.

1.8 2014 Director Training Programme

The NC reviews and makes recommendations on Directors' training which are arranged and funded by the Company. The Company has an annual training budget to fund any Director's participation/attendance at seminars and training programmes that are relevant to his/her duties as a Director.

In conformity with the framework for Directors' Training as approved by the Board, the 2014 Director Training Programme provided a 3-step approach to training as follows, through:-

(1) Externally conducted courses on Board and audit/financial reporting matters, and investor and media relations
(2) Quarterly management updates on operations, industry specific trends and development
(3) Quarterly continuing education on regulatory changes and updates, which includes briefings to AC members on changes to accounting standards and issues

Directors having attended external courses/seminars, in turn shared their experience and knowledge with fellow Directors.

During 2014, our non-executive independent Directors, accompanied by Management, familiarized themselves with the Group's operations in Batam, Indonesia.

PRINCIPLE 2:

Board Composition and Guidance

There should be a strong and independent element on the Board, which is able to exercise objective judgement on corporate affairs independently, in particular, from Management and 10% shareholders. No individual or small group of individuals should be allowed to dominate the Board's decision making.

2.1 Board Size and Composition

Each year, the Board examines its size, composition, skills and core competencies of its members to ensure an appropriate balance of skills and experience. The Board comprise Directors from different industries, with vast experience and knowledge who, collectively as a group, provide the core competencies for the leadership of the Company.

Taking into account the scope and nature of operations of the Group, the Board considers that the current board size of 8 Directors is appropriate to facilitate effective decision making.

Please refer to pages 10 to 13 of this Annual Report for key information, including qualifications, on the Directors of the Company.

2.2 Directors' Independence Review

The NC/Board has considered that the following Directors are regarded as independent Directors of the Company:-

Mr. Foo Meng Kee
Mr. Kunihiko Naito
Mr. Rodolfo Castillo Balmater

The ensuing paragraphs set out the criteria for independence and processes to determine a Director's independence.

The Board has adopted guidelines set out in the 2012 Code on relationships the existence of which, would deem a Director not to be independent. A Director who has no relationship with the Company, its related corporations, officers or its shareholders with shareholdings of 10% or more in the voting shares of the Company, that could interfere, or be reasonably perceived to interfere, with the exercise of the Director's independent business judgement in the best interests of the Company, is considered to be independent.

The NC is tasked to determine on an annual basis and, as and when the circumstances require, whether or not a Director is independent, bearing in mind the 2012 Code and any other salient factor which would render a Director to be deemed not independent. In addition, consideration is given to Guideline 2.4 of the 2012 Code which requires that the independence of any Director who has served on the Board beyond nine years, be subject to particularly rigorous review. For the purpose of determining independence, each Director is required to complete a checklist, at the time of appointment and annually, based on these guidelines.

The Board recognizes that independent Directors may over time develop significant insights in the Group's business and operations, and can continue to provide significant and valuable contribution objectively to the Board as a whole. Where there are such Directors serving as an independent Director for more than nine years, the Board will do a rigorous review of their continuing contribution and independence. Mr. Foo Meng Kee and Mr. Rodolfo Castillo Balmater have served on the Board as non-executive independent Directors for more than nine years.

During its review, the NC considered that Mr. Foo has continued to exhibit a strong spirit of professionalism and demonstrated independent mindedness and conduct at Board and Board Committee meetings. He has been consistent in the diligent discharge of his duties and exercise of sound independent business judgement and objectivity throughout which did not diminish with time.

During its review, the NC considered that Mr. Balmater has demonstrated independent judgement and objective evaluation in the discharge of his duties as a Director of the Company, which did not diminish with time.

After taking into account these factors, the NC's views and having weighed the need for Board's refreshment against tenure, the Board has determined that Mr. Foo Meng Kee and Mr. Rodolfo Castillo Balmater continue to be regarded as independent Directors of the Company, notwithstanding having served more than nine years.

Each independent Director has abstained from the NC/Board's determination of his independence.

2.3 Non-executive Directors

Non-executive Directors are encouraged, in line with corporate governance practice, to constructively challenge and help develop proposals on strategy; to review the performance of Management in meeting agreed goals and objectives; to monitor the reporting of performance; and to meet regularly without the presence of Management.

The non-executive independent Directors, including the lead independent Director, meet at least annually without the presence of other executive Directors and Management.

PRINCIPLE 3:

Chairman and Chief Executive Officer

There should be a clear division of responsibilities between the leadership of the Board and the executives responsible for managing the company's business. No one individual should represent a considerable concentration of power.

3.1 Chairman and CEO

Our Executive Chairman is Mr. Franky Oesman Widjaja, and our Chief Executive Officer ("CEO") is Mr. Muktar Widjaja. Mr. Franky Oesman Widjaja and Mr. Muktar Widjaja are brothers. We believe that the independent Directors have demonstrated a high commitment in their roles as Directors and have ensured that there is a good balance of power and authority. In view that the Executive Chairman and CEO are immediate family members, the AC chairman acts as the lead independent Director, who is contactable by shareholders with concerns when contact through the normal channels has failed to resolve or is inappropriate.

The Executive Chairman presides over Board meetings and ensures proper procedure is adhered to in the decision-making process. He is responsible for:-

(a) leading the Board to ensure its effectiveness on all aspects of its role;
(b) setting the agenda and ensuring that adequate time is available for discussion of all agenda items, in particular strategic issues;
(c) ensuring that the Directors receive complete, adequate and timely information;
(d) ensuring effective communication with shareholders;
(e) encouraging constructive relations within the Board and between the Board and Management;
(f) facilitating the effective contribution of non-executive Directors in particular; and
(g) promoting high standards of corporate governance.

3.2 Executive/Board Committee Composition and Role

The Board has established the BC to supervise the management of the business and affairs of SML. The BC assists the Board in the discharge of its duties by, *inter alia*, approving the opening, closing of banking accounts and acceptance of banking facilities up to certain limits. The BC comprises the following 5 Directors:-

Group A
Franky Oesman Widjaja
Muktar Widjaja
Margaretha Natalia Widjaja

Group B
Ferdinand Sadeli
Robin Ng Cheng Jiet

Circular resolutions of the BC are effective if signed by any 2 Directors from Group A jointly with the 2 Directors from Group B.

PRINCIPLE 4:

Board Membership

There should be a formal and transparent process for the appointment and re-appointment of directors to the Board.

4.1 Nominating Committee Composition and Role

The NC comprises the following 3 Directors, 2 of whom, including the NC chairman, are non-executive and independent Directors:-

Foo Meng Kee (NC Chairman)
Rodolfo Castillo Balmater
Franky Oesman Widjaja

The NC's roles and responsibilities are described in its terms of reference.

The NC is primarily responsible for:-

(a) identifying and nominating for the approval of the Board, all Board appointments including candidates to fill Board vacancies as and when they arise;
(b) reviewing the independence element on the Board annually; and
(c) deciding how the Board's performance may be evaluated.

The NC is also responsible for making recommendations to the Board:-

(a) as regards the re-appointment, re-election and re-nomination of any Director;
(b) concerning the Board having a strong and independent element;
(c) concerning the re-appointment of any Director having multiple board representations;
(d) concerning the Board's performance criteria;
(e) regarding training and professional development programmes for Board members; and
(f) concerning any matters relating to the continuation in office as a Director of any Director at any time.

4.2 Process for Selection and Appointment, Re-appointment of Directors

All new Board appointments are considered, reviewed and recommended by the NC first, before being brought up to the Board for approval. Potential candidates to fill casual vacancies or as an additional director are sourced with recommendations from Directors, Management or external consultants. The NC then evaluates the suitability of potential candidates for the position taking into account, *inter alia*, his/her knowledge, skills, experience and ability to contribute to the Board's effectiveness. Upon the NC's recommendation, the Board approves the new appointment. In the event that the membership of the NC falls below the minimum number of 3 members, the NC shall be dissolved, and any new nominations are channeled directly to the Board for approval after which the NC is reconstituted with the requisite number of members.

Pursuant to the Articles of Association, save for the position of Executive Chairman, all Directors are to submit themselves for re-election at regular intervals. In particular, one-third of the Directors retire from office by rotation at the annual general meeting ("AGM"), and newly appointed Directors must submit themselves for re-election at the AGM immediately following his/her appointment. Under the Companies Act, Cap. 50, the office of a director of the Company shall become vacant at the conclusion of the AGM commencing next after the director attains the age of 70 years, and he shall be subject to yearly re-appointment. The Board is satisfied with the current practice.

In its deliberation on the re-election / re-appointment of retiring Directors, the NC takes into consideration the Director's contribution and performance during the year. Mr. Muktar Widjaja and Mr. Ferdinand Sadeli retire from office by rotation at the forthcoming AGM under Article 91 of the Articles of Association and, being eligible, have offered themselves for re-election. The NC has recommended their re-election at the forthcoming AGM.

Mr. Kunihiko Naito retires at the forthcoming AGM under Section 153 of the Companies Act, Cap. 50 and, being eligible, has offered himself for re-appointment. The NC has recommended the re-appointment of Mr. Kunihiko Naito at the forthcoming AGM.

4.3 Directors' Time Commitments and Multiple Directorships

The Board believes that each Director, when accepting new appointments or who already sit on multiple boards, has the individual responsibility to ensure that he/she can allocate sufficient time and attention to the affairs of each company. The Board is of the view that setting a numerical limit on the number of listed company directorships a Director may hold is arbitrary, given that time requirements for each person vary, and therefore prefers not to be prescriptive. As a safeguard, the NC reviews each Director's ability to devote sufficient time and attention to the affairs of the Company during the NC's annual assessment process.

PRINCIPLE 5:

Board Performance

There should be a formal annual assessment of the effectiveness of the Board as a whole and its board committees and the contribution by each director to the effectiveness of the Board.

5.1 Board Evaluation Process

The NC is tasked to carry out the processes as implemented by the Board for assessing the effectiveness of the Board as a whole, and the contribution by each individual Director to the effectiveness of the Board on an annual basis.

The Company has in place a system to assess the effectiveness/performance of the Board and acts, where appropriate, on feedback from Board members, on improvements.

During the annual evaluation process, each Director is required to complete the respective forms for self-assessment as well as for assessment of the performance of the Board, based on pre-determined approved performance criteria.

The Board considers the current assessment of the Board and individual Director as being sufficient for the Company, rather than excessive if additional assessments of 4 Board Committees and Chairman are introduced.

PRINCIPLE 6:

Access to Information

In order to fulfil their responsibilities, Directors should be provided with complete, adequate and timely information prior to Board meetings and on an on-going basis so as to enable them to make informed decisions to discharge their duties and responsibilities.

6.1 Complete, Adequate and Timely Information

In order to ensure that the Board is able to fulfil its responsibilities, Management provides the Board with complete and adequate information in a timely manner. Such information extends to documents on matters to be brought up at Board meetings, which, as a standard procedure, are circulated to Board members in advance for their review and consideration. Senior Management and other professionals who can provide additional insights into the matters to be discussed at Board meetings, are also invited to attend these meetings, where necessary. As Directors may have further queries on the information provided, they have separate and independent access to the Company's senior Management who accordingly addresses individual Director's request for additional information/documents.

Management provides the Board with financial statements and management reports of the Group on a quarterly basis, and upon request as and when required. Explanations are given by Management for material variance (if any) between the projections in the budget and actual results.

6.2 Company Secretary

The Directors may separately and independently contact the company secretary who attends and prepares minutes for all Board meetings. The company secretary's role is defined which include responsibility for ensuring that board procedures are followed and that applicable rules and regulations are complied with.

The appointment and the removal of the company secretary are matters requiring Board approval.

6.3 Independent Professional Advice

The process is in place whereby Directors, either individually or as a group, in the furtherance of their duties, require professional advice, the company secretary can assist them in obtaining independent professional advice, at the Company's expense.

B. REMUNERATION MATTERS

PRINCIPLE 7:

Procedures for Developing Remuneration Policies

There should be a formal and transparent procedure for developing policy on executive remuneration and for fixing the remuneration packages of individual directors. No director should be involved in deciding his own remuneration.

7.1 Remuneration Committee Composition and Role

The RC comprises the following 3 Directors, all of whom, including the RC chairman, are non-executive and independent Directors:-

Rodolfo Castillo Balmater	(RC Chairman)
Foo Meng Kee	
Kunihiko Naito	

The RC has written terms of reference that describes its roles and responsibilities.

The duties of the RC include reviewing and recommending to the Board for approval, the following:-

(a) a general framework of remuneration for the Board and key management personnel;
(b) the specific remuneration packages for each Director and key management personnel; and
(c) the Company's obligations arising in the event of termination of executive Directors and key management personnel's contracts of service, to ensure that such contracts of service contain fair and reasonable termination clauses which are not overly generous.

The RC may, during its annual review of remuneration of Directors and key management personnel, seek advice from external remuneration consultants as and when it deems necessary.

None of the members of the RC is involved in deliberations in respect of any remuneration, compensation, incentives or any form of benefits to be granted to him.

PRINCIPLE 8:

Level and Mix of Remuneration

The level and structure of remuneration should be aligned with the long-term interest and risk policies of the company, and should be appropriate to attract, retain and motivate (a) the directors to provide good stewardship of the company, and (b) key management personnel to successfully manage the company. However, companies should avoid paying more than is necessary for this purpose.

8.1 Remuneration of Executive Directors and Key Management Personnel

In designing the compensation structure, the Company seeks to ensure that the level and mix of remuneration is competitive, relevant and appropriate.

The remuneration structure for executive Directors and key management personnel consists of (a) fixed remuneration, (b) variable bonus and/or (c) other benefits.

8.1.1 The use and application of clawback provisions in remuneration contracts of executive directors and key management personnel is subject to further consideration by the Company.

8.2 Remuneration of Non-Executive Directors

Non-executive independent Directors receive Directors' fees, which are subject to shareholders' approval at AGMs.

PRINCIPLE 9:

Disclosure of Remuneration

Every company should provide clear disclosure of its remuneration policies, level and mix of remuneration, and the procedure for setting remuneration, in the company's Annual Report. It should provide disclosure in relation to its remuneration policies to enable investors to understand the link between remuneration paid to directors and key management personnel, and performance.

9.1 Directors' Remuneration

The Directors' remuneration for the year ended 31 December 2014 in bands of S$250,000 is set out in the table below:-

Name of Directors	Fixed Salary	Bonus/ Benefit	Directors' Fees	Total
S$4,750,000 to S$5,000,000				
Muktar Widjaja	13.9%	86.1%	–	100%
S$2,500,000 to S$2,750,000				
Franky Oesman Widjaja	5.3%	94.7%	–	100%
S$1,750,000 to S$2,000,000				
Margaretha Natalia Widjaja	13.6%	86.4%	–	100%
S$250,000 to S$500,000				
Ferdinand Sadeli	92.2%	7.8%	–	100%
Robin Ng Cheng Jiet	73.0%	27.0%	–	100%
Below S$250,000				
Foo Meng Kee	–	–	100%	100%
Kunihiko Naito	–	–	100%	100%
Rodolfo Castillo Balmater	–	–	100%	100%

Variable bonus is based on performance in the same financial year.

The Company believes that the current format of disclosure is sufficient indication, for the time being, of each Director's remuneration package, given that remuneration continues to be a sensitive subject.

9.2 Remuneration of Top 5 Key Management Personnel

The top 5 key management personnel who are not directors of the Company ("KMP") for the year ended 31 December 2014 and their remuneration falling in bands of S$250,000 are as follows:-

Ridwan Darmali
Michael JP Widjaja
Lie Jani Harjanto
Teky Mailoa
Monik William

KMPs' Remuneration Band	Number of KMP
S$500,000 to S$750,000	1
S$250,000 to S$500,000	4

The total remuneration paid to the top 5 KMP for the year ended 31 December 2014 amounted to S$2,196,897.

The Company believes that it is not in the Group's interest to disclose the remuneration of the KMPs to the full extent recommended, due to continuing sensitivity and confidentiality of executives' remuneration and, moreover, such disclosure may hamper its ability to retain the Group's talent pool in a competitive environment.

9.3 Remuneration of Employees who are Immediate Family Members of a Director/CEO

The remuneration of employees who are immediate family members of a Director or the CEO, and whose remuneration exceeds S$50,000 for the year ended 31 December 2014, being two, the immediate family members of the CEO and an executive Director, are as follows:-

Remuneration Band	Fixed Salary	Bonus/ Benefit	Total
S$500,000 to S$750,000	94.9%	5.1%	100%
Below S$250,000	90.5%	9.5%	100%

Mr. Franky Oesman Widjaja and Mr. Muktar Widjaja are brothers, and Ms. Margaretha Natalia Widjaja is the daughter of Mr. Muktar Widjaja and a niece of Mr. Franky Oesman Widjaja. Other than disclosed above, none of the Directors had immediate family members who were employees and whose remuneration exceeded S$50,000 for the year ended 31 December 2014.

The Company believes that the current format is sufficient indication, for the time being, of the relatives.

9.4 Long-term Incentive Scheme

Currently, the Company does not have any long-term incentive schemes, including share schemes.

C. ACCOUNTABILITY AND AUDIT

PRINCIPLE 10:

Accountability

The Board should present a balanced and understandable assessment of the company's performance, position and prospects.

10.1 Accountability

The Board reviews and approves the results announcements before its release. In presenting the annual and quarterly financial statements to shareholders, the Board aims to provide shareholders with a balanced and clear assessment of SML's performance, position and prospects.

For the financial year under review, the CEO and the Chief Financial Officer ("CFO") have provided assurance to the Board on the integrity of the financial statements of SML and its subsidiaries. For interim financial statements, the Board provided a negative assurance confirmation to shareholders.

PRINCIPLE 13:

Internal Audit

The company should establish an effective internal audit function that is adequately resourced and independent of the activities it audits.

13.1 Internal Audit

The Company has established an in-house internal audit function. The role of the internal auditors is to assist the AC to ensure that the Company maintains a sound system of internal controls.

The Chief Internal Auditor ("CIA") reports to the AC chairman. On administrative matters, the CIA reports to the Executive Chairman. The CIA has met the standards set by nationally or internationally recognized professional bodies including the Standards for the Professional Practice of Internal Auditing set by the Institute of Internal Auditors.

The AC approves the hiring and removal of the CIA and ensures that the internal audit function is adequately staffed and has appropriate standing within the Company. It also ensures the adequacy and effectiveness of the internal audit function.

The annual internal audit plan is established in consultation with, but independent of, Management, and is reviewed and approved by the AC. Every quarter, the AC and Management review and discuss internal audit findings, recommendations and status of remediation, at AC meetings.

The internal auditors have unfettered access to the Group's documents, records, properties and personnel, including access to the AC.

PRINCIPLE 12:

Audit Committee

The Board should establish an Audit Committee with written terms of reference which clearly set out its authority and duties.

12.1 Audit Committee Composition and Role

The AC comprises the following 3 Directors, all of whom, including the AC chairman, are non-executive independent Directors:-

Foo Meng Kee (AC Chairman)
Rodolfo Castillo Balmater
Kunihiko Naito

The Board considers that the members of the AC are appropriately qualified to discharge the responsibilities of the AC.

The AC's roles and responsibilities are described in its terms of reference.

The AC has the explicit authority to investigate any matter within its terms of reference. In addition, the AC has full access to and co-operation of Management and full discretion to invite any Director or executive officer to attend its meetings. Reasonable resources are made available to enable the AC to discharge its functions properly.

In addition to its statutory functions, the AC considers and reviews any other matters as may be agreed to by the AC and the Board. In particular, the duties of the AC include:-

(a) Reviewing significant financial reporting issues and judgements so as to ensure the integrity of the financial statements of the Group and any formal announcements relating to the Group's financial performance.
(b) Reviewing and reporting to the Board at least annually the adequacy and effectiveness of the Group's internal controls, including financial, operational, compliance and information technology controls (such review can be carried out internally or with the assistance of any competent third parties).
(c) Reviewing the effectiveness of the Group's internal audit function.
(d) Reviewing the scope and results of the external audit, and the independence and objectivity of the external auditors.
(e) Making recommendations to the Board on the proposals to the shareholders on appointment, re-appointment and removal of the external auditors, and approving the remuneration and terms of engagement of the external auditors.

The AC reviews with Management, and where relevant, the auditors, the results announcements, annual reports and financial statements, interested person transactions and corporate governance, before submission to the Board for approval or adoption.

In performing its functions, the AC meets with the internal and external auditors, and reviews the audit plans and overall scope of both internal and external audits, and the co-operation and assistance given by Management to the respective auditors. Where necessary, the AC also meets separately with the internal and external auditors whereby any issues may be raised directly to the AC, without the presence of Management. The internal and external auditors have unfettered access to the AC.

12.2 Auditor Independence

The AC reviews the independence of the external auditors. During the process, the AC also reviews all non-audit services provided by the external auditors to satisfy itself that the nature and extent of such non-audit services would not affect their independence. The AC confirms that after reviewing all non-audit services, if any, by the external auditors during the financial year, they would not, in the AC's opinion, affect the external auditors' independence. The AC has recommended to the Board that the external auditors be re-appointed for the ensuing year subject to shareholders' approval at the forthcoming AGM.

In appointing the audit firms for the Group, the AC is satisfied that the Company has complied with Rules 712 and 715 of the listing manual ("Listing Manual") of the Singapore Exchange Securities Trading Limited ("SGX-ST").

12.3 Whistle Blowing Procedures

The Board is committed to uphold the Company's values and standards, and has put in place arrangements by which employees may, in confidence and without fear of retaliation, bring to the AC's attention, concerns about possible improprieties in matters of financial reporting or other matters.

12.4 Annual Confirmation on Procedures relating to Rights of First Refusal ("ROFR")

In accordance with paragraph 4.2 of the circular dated 12 November 2014 ("Circular") to shareholders of the Company, the Audit Committee confirms that no ROFR (details of which are set out in the Circular) has been granted to and/or exercised by Bund Center Investment Ltd and the Company during the period from 28 November 2014 to 31 December 2014.

PRINCIPLE 11:

Risk Management and Internal Controls

The Board is responsible for the governance of risk. The Board should ensure that Management maintains a sound system of risk management and internal controls to safeguard shareholders' interests and the company's assets, and should determine the nature and extent of the significant risks which the Board is willing to take in achieving its strategic objectives.

11.1 Responsibilities for Risk Management and Internal Controls

The Board, with assistance from the AC, is responsible for the governance of risk by ensuring that Management maintains a sound system of risk management and internal controls to safeguard shareholders' interests and the Group's assets, and determines the nature and extent of the significant risks which the Board is willing to take in achieving strategic objectives.

11.2 Enterprise Risk Management Processes

The Company has formally established an independent Enterprise Risk Management ("ERM") function within the Group, supported by risk champions across all divisions within the Group to assist in ERM implementation within their respective divisions. The ERM framework implemented by the Group aligns with International Standard for Risk Management, which include ISO 31000, COSO Enterprise Risk Management Framework and the 2012 Code.

The 3 key components of ERM framework is diagrammatically represented below:-

- Risk Governance, the backbone to a robust risk management framework, sets out the risk management strategy, objectives, roles and responsibilities for implementing ERM. It also establishes and communicates clear roles and responsibilities to support effective functioning of the ERM structure. The Group has also implemented specific key performance indicator (KPI) to measure contribution of all relevant parties in ERM implementation.

- Risk Assessment, an objective evaluation of events that may prevent the Group from achieving its strategic objectives, involves establishing the risk appetite/parameters, assigning resources and implementing risk management processes, tools and systems to manage identified risks within acceptable level. The ERM function facilitates assessment of key risks and controls on a regular basis so as to define the risk levels and necessary actions needed to manage such risks.

- Risk Monitoring and Reporting provides the platform for reporting risks, controls and early warning signals on a regular basis, and to monitor the effectiveness of existing controls. The ERM function actively monitors the Group's risk profile, effectiveness of key controls and outstanding action plans using the ERM reporting platform, and in certain situations, proactively facilitates the development or implementation of mitigation measures (eg, when the impact of the risk is considered high). With regards to early warning signals, the ERM function has identified and monitors various internal and external parameters as key risk indicators.

The ERM framework covers various risk categories as described below:-

- Financial risks: In relation to management of financial risks which the Group is exposed to, including interest rate, foreign currency, price and liquidity risks, our approach to these risks are as follows:-
  - Interest rate risk: assess the Group's exposure to interest-bearing financial instrument and perform sensitivity analysis
  - Foreign currency risk: construct natural hedges where it matches revenue and expense in single currency
  - Price risk: the Group monitors the market closely to ensure that risk exposure to volatility of investments is kept to a minimum
  - Liquidity risk: the Group maintains a level of cash and cash equivalents and funding facilities deemed adequate by Management to finance its operations

- Operational risks: The Group manages operational risks related to key business activities (e.g. business development process, land acquisition process, project development planning and construction process) and support activities (e.g. human capital process, finance process, IT process). The risks relevant to these key processes are managed by all respective risk owners following ERM framework and re-assessed annually.

- Compliance risks: The Group manages compliance requirements by establishing close relationships with relevant regulators and associations to monitor the development of compliance requirements.

- Strategic risks: The Group manages strategic risk by providing regular market and competitor information to relevant Group divisions so they can make necessary alignment to the respective business plan. Significant changes in market or regulatory conditions that may post material impact on the achievement of corporate strategy are tabled in management forum to define necessary actions.

The Board recognizes that risk is dynamic, thus ERM implementation requires continuous effort to improve its quality and coverage.

11.3 Assurance from the CEO and CFO

The Board has received written assurance from the CEO and the CFO that the financial records of the Group for the financial year ended 31 December 2014 have been properly maintained and the financial statements give a true and fair view of the Group's operations and finances in accordance with the applicable financial reporting framework and are free from material misstatements, and the risk management and internal control systems of the Group are generally effective.

The CEO and CFO have in turn obtained similar assurance from the business heads in the Group.

11.4 Opinion on Adequacy and Effectiveness of Internal Control and Risk Management Systems

The AC is responsible for making the necessary recommendations to the Board such that the Board may make an opinion regarding the adequacy and effectiveness of the risk management and internal control systems of the Group. In this regard, the AC is assisted by external auditors, internal auditors and the ERM committee ("ERMC").

The Board is satisfied that there is appropriate and adequate review by the AC of the adequacy of the Company's internal financial controls, operational and compliance controls, and risk management policies and systems established by Management. In its review, the AC had been assisted by both the external auditors and the internal auditors, and this review is conducted at least once every year.

During the course of the audit, the external auditors carried out a review of the effectiveness of the Group's material internal controls, including financial, operational, compliance and information technology controls to the extent of their scope as laid out in their audit plan. Material non-compliance and internal control weaknesses noted during the audit are reported to the AC together with the recommendations of the external auditors.

In addition, based on the ERM framework established and maintained, the work performed by the ERMC and the internal audit function as well as the assurance received from the CEO and CFO, the Board with the concurrence of the AC, is of the opinion that the Group's internal controls including financial, operational, compliance and information technology controls, and risks management systems, were adequate as at 31 December 2014 to meet the needs of the Group in its current business environment.

The Board notes that the Company's system of internal controls and risk management provide reasonable, but not absolute, assurance that the Group will not be adversely affected by any event that can be reasonably foreseen. Furthermore, the Board also acknowledge that no system of internal controls and risk management can provide absolute assurance in this regard, or absolute assurance against the occurrence of material errors, poor judgement in decision-making, human error, losses, fraud or other irregularities.

D. SHAREHOLDER RIGHTS AND RESPONSIBILITIES

PRINCIPLE 14:

Shareholder Rights

Companies should treat all shareholders fairly and equitably, and should recognize, protect and facilitate the exercise of shareholders' rights, and continually review and update such governance arrangements.

14.1 Shareholder Rights

The Company recognizes the importance of maintaining transparency and accountability to its shareholders. The Board ensures that the Company's shareholders are treated equitably and their rights are protected.

The Company is committed to providing shareholders with adequate, timely and sufficient information pertaining to the Group's business which could have a material impact on the Company's share price.

All shareholders of the Company receive the annual reports and notice of general meetings. The notice of general meetings is also advertised in the newspapers.

PRINCIPLE 15:

Communication with Shareholders

Companies should actively engage their shareholders and put in place an investor relations policy to promote regular, effective and fair communication with shareholders.

15.1 Communication with Shareholders

Since 2003, the Company's results are announced on a quarterly basis. The Company does not practice selective disclosure of material information. The Company conveys material information and its quarterly financial results through announcements made via SGXNET, and is required to comply with the Listing Manual on the continuous disclosure obligations. Results announcements and annual reports are announced or issued within the specified/stipulated period.

The Company supports the 2012 Code's principle to actively engage shareholders through regular, effective and fair communication. To signify the Company's commitment, a dedicated investor relations ("IR") team was established during 2014. Working closely with Management, the IR team develops a comprehensive IR programme to further enhance the engagement and communications on the Company's strategic direction, performances and developments with shareholders and the investment community.

To keep the market and investors apprised of its corporate development and financial performance, during 2014, the Company participated in several non-deal roadshows and investor conferences and held quarterly analyst briefings, and the Management has met with over 150 potential and existing institutional investors and financial analysts at investor conferences and non-deal roadshows in Singapore, Malaysia, Hong Kong, Tokyo and London.

The Company welcomes enquires and feedback from shareholders and the investment community. Enquiries can be addressed to the IR team at **investor@sinarmasland.com.sg**.

More on IR can be found on pages 58 to 59 of this Annual Report.

15.2 Dividend Policy

Based on Management recommendations, the Directors determine on a quarterly basis the amount, if any, of dividends to be declared taking into account all relevant factors. Any payouts will be clearly communicated to shareholders via announcements posted on SGXNET.

PRINCIPLE 16:

Conduct of Shareholders' Meetings

Companies should encourage greater shareholder participation at general meetings of shareholders, and allow shareholders the opportunity to communicate their views on various matters affecting the company.

16.1 Conduct of Shareholder Meetings

During the AGMs which are held in Singapore, shareholders are given the opportunity to air their views and to engage the Board and Management on the Group's business activities and financial performance. Directors are encouraged to attend shareholders' meetings. In particular, members of the NC, AC and RC and the external auditors are asked to be present to address questions at such meetings.

The Articles of Association allow a member of the Company to appoint one or two proxies to attend and vote instead of the member at general meetings, if he is unable to attend in person.

At members' meetings, each distinct issue is proposed as a separate resolution. Absentia voting methods are currently not permitted.

With effect from the 2013 AGM, for greater transparency in the voting process, the Company has employed electronic poll voting for all resolutions put at the AGM. Votes cast for, or against, each resolution were instantly displayed on screen. The detailed results showing the total number of votes cast for and against each resolution were also announced after the AGM via SGXNET.

DEALINGS IN SECURITIES

The Company complies with the SGX-ST best practices on dealings in securities, and has devised and adopted its own internal compliance code to provide guidance with regard to dealings in the Company's securities by the Company, its Directors and officers.

Dealings in the Company's securities are prohibited during the period commencing (i) two weeks before announcement of the Company's first, second and third quarter results and (ii) one month before the announcement of the Company's full year results, and ending on the date of the announcement of the results. Such dealings in the Company as well as other listed companies' securities are also prohibited whilst in possession of unpublished material price-sensitive information in relation to those securities.

Corporate Structure

Simplified Corporate Structure as at 31 December 2014,

with main subsidiaries, directly and indirectly held by Sinarmas Land Limited

sinarmas land

SINARMAS LAND LIMITED*

INDONESIA		CHINA		SINGAPORE/ MALAYSIA		UNITED KINGDOM	
65.00%	PT AFP Dwilestari	100.00%	Shining Gold Real Estate (Chengdu) Co., Ltd	100.00%	Anak Bukit Resorts Sdn Bhd	100.00%	SML Brook England (HK) Limited
51.50%	PT Bumi Serpong Damai Tbk#	100.00%	Shining Gold Real Estate (Shenyang) Co., Ltd	100.00%	AFP Gardens (Tanjong Rhu) Pte Ltd	100.00%	SML Jersey Properties PTE Limited
45.61%	PT Duta Pertiwi Tbk#			100.00%	AFP Land Limited	100.00%	SML Great Pte Limited
98.12%	PT Karawang Bukit Golf			100.00%	Golden Bay Realty (Private) Limited		
48.77%	PT Karawang Tatabina Industrial Estate			99.22%	Palm Resort Berhad		
84.37%	PT Paraga Artamida						
49.40%	PT Puradelta Lestari Tbk						
55.64%	PT Royal Oriental						
59.35%	PT Sinar Mas Teladan						
66.29%	PT Sinar Mas Wisesa						

* Listed on the SGX-ST
\# Listed on the Indonesia Stock Exchange

Corporate Directory

BOARD OF DIRECTORS

Franky Oesman Widjaja (Executive Chairman)
Muktar Widjaja (Chief Executive Officer)
Margaretha Natalia Widjaja
Ferdinand Sadeli (Chief Financial Officer)
Robin Ng Cheng Jiet
Foo Meng Kee
Kunihiko Naito
Rodolfo Castillo Balmater

AUDIT COMMITTEE

Foo Meng Kee (Chairman)
Kunihiko Naito
Rodolfo Castillo Balmater

NOMINATING COMMITTEE

Foo Meng Kee (Chairman)
Rodolfo Castillo Balmater
Franky Oesman Widjaja

REMUNERATION COMMITTEE

Rodolfo Castillo Balmater (Chairman)
Foo Meng Kee
Kunihiko Naito

SECRETARY

Kimberley Lye Chor Mei

REGISTERED OFFICE

108 Pasir Panjang Road
#06-00 Golden Agri Plaza
Singapore 118535
Tel: (65) 6220 7720
Fax: (65) 6590 0887

SHARE REGISTRAR AND TRANSFER OFFICE

B.A.C.S. Private Limited
63 Cantonment Road
Singapore 089758
Tel: (65) 6593 4848
Fax: (65) 6593 4847

AUDITORS

Moore Stephens LLP
Public Accountants and Chartered Accountants
10 Anson Road
#29-15 International Plaza
Singapore 079903
Tel: (65) 6221 3771
Fax: (65) 6221 3815
Partner-in-charge: Christopher Bruce Johnson
(Appointed since the financial year ended 31 December 2014)

DATE AND COUNTRY OF INCORPORATION

27 January 1994, Singapore

COMPANY REGISTRATION NO.

199400619R

SHARE LISTING

The Company's shares are listed on the Singapore Exchange Securities Trading Limited

DATE OF LISTING

18 July 1997

Diversification

DIVERSIFIKASI • 拓展

LONDON
United Kingdom

Leveraging on the Group's strong fundamentals and prudent financial management, Sinarmas Land has sought to diversify into new growth areas and expanding our international footprint and recurring income through new acquisitions.

INTERNATIONAL

Sinarmas Land has grown its portfolio to tap into prime commercial properties situated in London to meet the unprecedented demand for office spaces.

INDONESIA

As Indonesia economy continues to be the bright spot in ASEAN, Sinarmas Land is extending its footprint to high-rise premium residential development and building the largest convention and exhibition center in Indonesia.

Strength

KEKUATAN • 实力

BSD CITY
Indonesia

Since our inception more than 43 years ago, Sinarmas Land has grown strength to strength through quality development, strategic land banking, innovative design and synergistic partnerships to become Indonesia's leading real estate developer.

CITY & TOWNSHIP

4 integrated township developments located in key area in Greater Jakarta, spanning over 10,000 hectares comprising of residential, commercial, retail, office, industrial, hospitality, healthcare and educational establishments.

COMMERCIAL

From international trade centres ("ITC") to new retail malls, from city centre to new satellite towns and cities, Sinarmas Land continue to be at the trendsetter for the industry.

INDUSTRIAL

Karawang International Industrial City, the best industrial estate in Indonesia, was the first industrial estate in Indonesia to be granted ISO 9001:2000 certificate, ISO 14001:2004 for Quality & Environmental Management System in 2002 and OHSAS 18002:2007 certificate for Health & Safety Management Systems.

Expertise

KEAHLIAN • 专业知识

Capitalising on Sinarmas Land's expertise and execution capabilities, Sinarmas Land has embarked on continuous innovation, knowledge sharing and technology advancement to achieve greater excellence.

INTEGRATED TOWNSHIP

Integrated township was created over years of meticulous planning, extensive infrastructure development, emphasis on security, convenience of various amenities, self-sustainable, setting a new standard of modern living.

EXPERIENCED MANAGEMENT TEAM

Sinarmas Land's management team possesses decades of extensive business and industry experience, fully committed to deliver the best returns for stakeholders.

SINAR MAS LAND PLAZA – BSD CITY
Indonesia

Financial Review

The Group is a leading and most diversified property developer in Indonesia, engaged in the investment and development of townships, residential, commercial and industrial properties, as well as ownership and management of hotels and resorts.

The Group also holds long-term investments in commercial properties, hotels and resorts in Singapore, Malaysia and United Kingdom and is involved in mixed development projects in Chengdu and Shenyang in China.

INDONESIA PROPERTY DIVISION

Revenue from Indonesia Property decreased 28.4% from S$1,084.2 million to S$776.4 million, mainly due to the absence of S$302.2 million sales of land parcels in BSD City to its joint ventures with Hongkong Land and Kompas Gramedia Group, as well as its associated company with AEON Mall in 2013, offset by sale of a land parcel of S$65.5 million in Kota Deltamas. The decrease was also attributable to lesser completed residential units recognized. However, sales of commercial shop-houses and sales of land for commercial and office purposes in BSD City made higher contribution in 2014.

The Group has two subsidiaries listed on the Indonesia Stock Exchange, namely PT Duta Pertiwi Tbk ("DUTI") and PT Bumi Serpong Damai Tbk ("BSDE"). DUTI is a pioneer in the development of superblock and commercial space for small and medium-sized businesses offering strata title ownership as well as middle-income housing with unique themes and concepts, while BSDE owns and develops BSD City, one of the largest city and township developments in Indonesia. In 2014, revenue derived collectively from both DUTI and BSDE has respectively accounted for approximately 72.6% and 68.0% of Indonesia Property Division and the Group's total revenue. Approximately S$38.5 million in revenue and S$7.1 million in net profit attributable to Owners of the Company ("PATMI") were reversed out from BSDE in the consolidated results of the Group, due to difference in accounting treatment of revenue recognition of high-rise apartment sales in BSD City.

Revenue from rental income contributes about 8.5% to the total revenue of Indonesia Property Division in 2014. The 11.0% increase year-on-year was derived mainly from office units leased at Sinar Mas Land Plaza Jakarta, a prestigious three-tower office building strategically located in CBD Jakarta, which continued to enjoy high average occupancy rates of 99% (2013: 99%). In 2014, occupancy rates of other office buildings i.e. Wisma BII Surabaya, Wisma BII Medan and Wisma BII Jakarta, have largely improved with average occupancy rates of 86% (2013: 75%), 90% (2013: 90%) and 100% (2013: 100%).

Gross profit from Indonesia Property Division decreased 23.1% from S$742.4 million to S$571.7 million in line with the dip in revenue. However, gross profit margin has increased from 68.5% in 2013 to 73.6% in 2014, mainly due to higher average selling prices for residential projects in BSD City. PATMI decreased 40.9% from S$289.0 million to S$170.8 million as a result of lower land sales and lesser completed residential units. Finance costs increased 200.7% due to the inclusion of a write-back of option reserve of S$13.6 million in 2013 upon the renewal and redemption of certain convertible bonds. Excluding this write-back, the increase in finance costs is in line with higher borrowings for business expansion.

In 2014, under the adoption of FRS 110, the Group has re-evaluated its involvement with investees under the new control definition. Based on its assessment, the Group is required under FRS 110 to consolidate PT Puradelta Lestari Tbk and its subsidiary ("PDL Group") with effect from April 2013. As a result, PDL Group,

INDONESIA PROPERTY

REVENUE (S$ MILLION)

FY 2014	**776.4**
FY 2013	1,084.1
FY 2012	559.0

GROSS PROFIT (S$ MILLION)

FY 2014	**571.7**
FY 2013	742.4
FY 2012	345.7

1
Nava Park, BSD City, Indonesia.
Joint venture development with Hongkong Land.

2
AEON Mall BSD City, Indonesia.
First AEON Mall in Indonesia.

whose main project is Kota Deltamas, the largest integrated township development in Bekasi Regency to the east of CBD Jakarta, contributed S$167.7 million (2013 restated: S$193.8 million) to the Indonesia Property Division in 2014.

INTERNATIONAL PROPERTY DIVISION – CHINA

Revenue decreased by S$48.0 million or 75.0% to S$16.0 million in 2014 due to lesser number of completed units delivered, hence lower sales recognized, on completed residential units in Shenyang. In 2014, revenue was recognized for the delivery of 130 residential units, 9 retail units and the clubhouse, as compared to 708 residential units and 15 retail units delivered in 2013. The construction of Phase 3, which comprises a 168-room hotel, 19 retail units and 84 SOHO apartment units, has been completed in October 2014. Overall, the earlier phases 1 and 2 are approximately 93% sold.

Gross profit decreased 73.5% from S$16.6 million to S$4.4 million in line with the drop in revenue. However, gross profit margin improved slightly from 25.9% to 27.5% due to higher average selling prices in 2014. PATMI decreased 86.8% from S$10.6 million to S$1.4 million.

1


2


INTERNATIONAL PROPERTY – CHINA

REVENUE (S$ MILLION)

FY 2014	**16.0**
FY 2013	64.0
FY 2012	47.6

GROSS PROFIT (S$ MILLION)

FY 2014	**4.4**
FY 2013	16.6
FY 2012	10.8

INTERNATIONAL PROPERTY – AFP LAND GROUP

REVENUE (S$ MILLION)

FY 2014	**23.8**
FY 2013	24.1
FY 2012	24.7

GROSS PROFIT (S$ MILLION)

FY 2014	**12.6**
FY 2013	13.2
FY 2012	13.7

1
丽水金阳
("Li Shui Jin Yang")
in Shenyang,
China.

2
Warwick House
in London,
United Kingdom.

3
Palm Resort
in Johor,
Malaysia.

INTERNATIONAL PROPERTY DIVISION – AFP LAND GROUP

Revenue from this division, mainly contributed by the AFP Land group of companies from assets in Singapore, Malaysia and Batam, decreased about 1.3% from S$24.1 million to S$23.8 million. The Group has 21% strata interest in Orchard Towers, Singapore, owns land and operates Palm Resort Golf & Country Club in Johor, Malaysia, as well as owns land and operates Palm Spring Golf Club in Batam. The lower revenue was mainly attributable to lower hotel revenue from Le Grandeur Johor due to lower occupancy rate in 2014.

Gross profit declined 4.5% from S$13.2 million to S$12.6 million, in line with the lower revenue. Gross profit margin also declined from 54.5% to 52.9% due to lower average green fees per paying golf round at Palm Resort Golf and Country Club. Net loss attributable to Owners of the Company widened 18.8% from S$11.2 million to S$13.3 million in 2014, mainly due to higher unrealised foreign exchange losses from loans taken on by Palm Resort.

INTERNATIONAL PROPERTY DIVISION – UNITED KINGDOM

Revenue improved 90.8% from S$6.5 million to S$12.4 million as a result of recognition of 11 months of leasing income from New Brook Buildings (NBB) in West End London as compared to about 7 months of leasing income in the previous year as NBB was acquired in June 2013 and disposed in December 2014, as well as about 4 months of rental contribution from Warwick House, a freehold property located on Great Pulteney Street (GPS) which was acquired in September 2014.

Gross profit improved 85.7% from S$4.9 million to S$9.1 million while PATMI reversed from a net loss of S$0.7 million in 2013 to a net gain of S$70.4 million in 2014, largely due to the S$71.0 million gain recorded in December 2014 on the opportunistic divestment of NBB. The loss incurred last year was due to acquisition costs related to NBB.

INTERNATIONAL PROPERTY – UNITED KINGDOM

REVENUE (S$ MILLION)

FY 2014	**12.4**
FY 2013*	6.5

GROSS PROFIT (S$ MILLION)

FY 2014	**9.1**
FY 2013*	4.9

* 7-month period

3


Operations Review

As the leading and successful City and Township Developer in Indonesia, the Group has performed well in 2014. In our strategic portfolio, we continued to focus on investment, development and operations of townships, residential, commercial, retail, industrial, hospitality and leisure properties in Indonesia as well as other key markets in Pan Asia and Europe.

OUR PORTFOLIO IN INDONESIA

The Group has two subsidiaries listed on the Indonesia Stock Exchange, namely PT Duta Pertiwi Tbk ("DUTI") and PT Bumi Serpong Damai Tbk ("BSDE"). DUTI is a pioneer in the development of superblock and commercial space for small and medium-sized businesses offering strata title ownership as well as middle-income housing with unique themes and concepts. BSD City is one of the largest city and township developments in Indonesia and is strategically located in the South-West of Jakarta.

In this regard, the Group continues to focus on development and delivery of our key city and townships projects as well as continuously exploring new land banks in prime locations and cities to grow our portfolio and market share. Currently, we have more than 7,000 hectares of remaining land bank for development and our properties are located within the Jabodetabek (Jakarta, Bogor, Depok, Tangerang, Bekasi) area, Palembang, Medan, Semarang, Manado, Surabaya, Balikpapan, Samarinda and Makassar.

TOWNSHIPS

The Group has four integrated city and townships in Indonesia, namely Bumi Serpong Damai (BSD) City at Tangerang, Kota Deltamas at Cikarang, Kota Wisata at Cibubur and Grand Wisata at Bekasi.

Of significance is BSD City. BSDE was established in 1984 by a consortium of shareholders to develop an integrated township (BSD City) on approximately 6,000 hectares of land strategically located at Tangerang, about 25 kilometers southwest of Jakarta. BSD City started its operations in 1989 and is one of the most successful and ambitious urban planning projects in Indonesia. Based on its strategic Master Plan, BSD City will be developed into three phases with a total area of each phase approximately 1,500 hectares, 2,000 hectares and 2,500 hectares respectively. Phase 1 was started in 1989 while Phase 2 started since 2008, currently in the stage of development and expected to be completed in year 2020. Phase 3 is estimated to commence in 2020 and will be completed by year 2035.

Currently, the developments under Phase 2 are progressing well. Development in Phase 2 is divided into two stages, of which Stage 1 covers an area of 850 hectares. Products launched in Stage 1 of Phase 2 include Foresta (72 hectares), The Icon (74 hectares), BSD Green Office Park (25 hectares), Edu Town (50 hectares), De Park (66 hectares), The Avani Park (55 hectares), Greenwich Park (48 hectares), Nava Park (68 hectares) and The Eminent (41 hectares). Foresta, The Icon, De Park and The Avani Park are residential projects with target markets in the medium to high segment. Edu Town is an area dedicated for education center and there are two universities within Edu Town, namely Swiss German University and Prasetiya Mulya. The Breeze is an integrated lifestyle mall within BSD Green Office Park that serves the BSD community.

In 2014, key developments in BSD City included the completion of the Indonesia Convention Exhibition (ICE), a joint venture between BSDE and Indonesia Kompas Gramedia Group. Covering a land area of 22 hectares, it serves as the newest and largest destination for meetings, incentives, conferences and exhibition in Indonesia.

Kota Deltamas is a self-sustainable mixed-use industrial township development, serving industrial, commercial, and residential customers and sits on a total development rights area of 3,000 hectares. It is a long term partnership between the Group and Sojitz Corporation.

Grand Wisata, strategically located in Bekasi, Greater Jakarta, holds development rights over 1,100 hectares of land, has developed approximately 230 hectares of land and acquired approximately 865 hectares of land as at 31 December 2014. This project is scheduled to be developed over 15 years from its commencement in 2005 and has 10 phases, each being a district divided into clusters. The project has facilities such as direct toll road access, sports club, commercial areas and recreation centres. In 2014, Grand Wisata completed a new facility – the water park named Go! Wet.

Kota Wisata is an exclusive housing project located in Cibubur with an area of approximately 480 hectares. It is conceptualized as an idyllic urban

1 **Kota Wisata** in Cibubur, Indonesia.

2 **Go! Wet Water Theme Park** in Grand Wisata, Indonesia.

getaway with an ideal blend of metropolitan sophistication and sweeping landscapes. The location is easily accessible from the Cibubur toll road or from Bekasi. The Group has developed approximately 380 hectares of land.

RESIDENTIAL

On the residential front, Nava Park, a joint venture between BSDE and Hongkong Land launched its initial phase of premium landed houses in October 2014 and the project was very well received and successfully nearly sold out within a few weeks.

Other than residential projects within BSD City, the Indonesia Property division is also developing other residential projects namely, Kota Bunga, Taman Banjar Wijaya, Taman Permata Buana, Legenda Wisata, Bale Tirtawana, Wisata Bukit Mas Surabaya, Balikpapan Baru and Grand City Balikpapan.

In 2014, Sinarmas Land successfully launched a new project, in Balikpapan – Kalimantan, named Grand City Balikpapan. This is a 183-hectare themed development of a city enveloped in nature and green environment.

To capture the fast growing opportunities of key cities, the Group has acquired additional new land in 2014 in Surabaya (3 hectares) and Makassar (5.1 hectares) for prime residential and mixed-use developments respectively.

COMMERCIAL

Sinar Mas Land Plaza – Jakarta is a prestigious three-tower office building strategically located within the Tharmin CBD in Jakarta, continued to enjoy high occupancy in 2014 given the tight supply in the Grade A office market.

The Group also owns other office buildings such as Wisma Eka Jiwa, Wisma BII - Surabaya, Sinar Mas Land Plaza – Medan, Wisma BCA – BSD City and the Group's headquarters, Sinar Mas Land Plaza – BSD City.

Following the successful launch of commercial buildings in Foresta Business

1

2

Loft 1 and 2, the limited launch of Foresta Business Loft 3 (26 units with 4 different designs), was also well received by investors. The project has a unique modern contemporary style that is dynamic and aesthetically stunning.

In Q4 2014 we have completed Courts Asia "Big-Box" Megastore of 12,700 square metres in Bekasi, their first built-to-suit (BTS) project in Indonesia and the Group is extending our strategic partnership with Courts Asia for their subsequent BTS expansion plans across Indonesia.

HOSPITALITY & LEISURE

Situated in the heart of the CBD Jakarta, the Grand Hyatt Hotel, a five-star luxury hotel that is owned by our associated company, PT Plaza Indonesia Realty Tbk, achieved an average occupancy rate of 69% (2013: 66%). In addition, the Group also owns and operates the Le Grandeur brand hotels in Indonesia that comprises the Le Grandeur Mangga Dua in Jakarta and Le Grandeur Balikpapan in Balikpapan. In 2014, Le Grandeur Mangga Dua and Le Grandeur Balikpapan enjoyed average occupancy rates of 58% (2013: 62%) and 61% (2013: 62%) respectively.

Moving in tandem with the growth of the hospitality sector in Indonesia, the Group in its corporate restructuring exercise in October 2014, established a dedicated Hospitality and Resorts division to synergistically focus and excel in the ownership and management of our hotels and resorts, both within and outside Indonesia.

Palm Springs Golf and Beach Resort is located at the North Eastern side of Batam (in the Nongsa area) and has a 27-hole golf course that sits on a 274 hectares of land. It is easily accessible from Singapore via a 35-minute ferry ride. In 2014, Palm Springs achieved 37,170 golf rounds which was a 22% increase compared to 2013. Golfers from Singapore still dominate the number of rounds (19,166) and recorded an increase of 24% when compared to 2013. A significant rise in the number of golf rounds was attributed to the election of Palm Springs as the best golf course in Batam by the Batam City Government as well as the positive rating by the Golf Digest Singapore magazine in the September 2014 edition. In addition, we also have Sedana Golf & Country Club which is an 18-hole golf course located 47 km east of Jakarta along the Jakarta-Cikampek toll road.

INDUSTRIAL

Sinarmas Land currently operates three industrial estates namely Karawang International Industrial City (KIIC) in Karawang, West Java; Greenland International Industrial City (GIIC) in Cikarang, Bekasi West Java and the BSD Technopark in Tangerang, Banten.

KIIC is a green and modern industrial estate located in West Karawang, South East of Jakarta. It is a joint venture between Sinarmas Land and ITOCHU Corporation Japan. It encompasses an area of 1,200 hectares and contains a variety of national and multinational corporations such as Toyota Motor Manufacturing, Indonesia, HM Sampoerna, Yamaha Motor Manufacturing, Indonesia, Astra Daihatsu Motor, Panasonic Semiconductor Indonesia and Sharp Semiconductor Indonesia.

GIIC encompasses an area of 1,000 hectares, located in Kota Deltamas, Cikarang, Bekasi. Managed by Puradelta Lestari Group, the project is fully supported by the Sojitz Corporation Japan, in cooperation with Sinarmas Land. GIIC was designed to be an environmentally friendly industrial estate and prides itself on the many green industrial aspects of the development. The industrial estate includes the 200-hectare China-Indonesia Economic & Trade Cooperation Zone (KITIC) dedicated to manufacturers and investors from China for their Indonesian operations.

GIIC and KIIC sold approximately 105 hectares of land in 2014.

3

1
Wisma BCA
in BSD City, Indonesia.

2
Le Grandeur Mangga Dua
in Jakarta, Indonesia.

3
Greenland International Industrial City
in Cikarang, Indonesia.

OUR PORTFOLIO IN CHINA

丽水金都 – LI SHUI JIN DU

Our Chengdu project, 丽水金都 "Li Shui Jin Du", is located in Xindu, a suburban town in Chengdu city, Sichuan province. This high-rise condominium project is sited on 4.8 hectares of land, consisting of nine blocks of 1,205 residential apartments with total built-up area of 138,278 square metres, one block of retail space with built-up area of 3,301 square metres; and 499 car park lots. As of 31 Dec 2014, 100% of the residential and retail components have been fully sold, with 63.7% of car park lots remaining in the inventory.

丽水金阳 – LI SHUI JIN YANG

Our Shenyang project, 丽水金阳 "Li Shui Jin Yang", is located in Tie Xi district, a suburban town in Shenyang city in Liaoning province. This project is situated in the Shenyang Tie Xi Economic and Technological Development Zone. With a site area of approximately 9 hectares, this high–rise condominium project consists of 23 blocks of 2,450 residential apartments with total area of 200,910 square metres, 79 retail units with total area of 9,634 square metres and a 168-room hotel.

This project is developed in several phases. Phase 1 comprising a total 1,052 residential units and 37 retail units, was about 98% (2013: 97%) sold as of 31 December 2014. Phase 2 comprising a total of 1,398 residential units was about 90% (2013: 81%) sold as of 31 December 2014. Construction for Phase 3, which comprises the hotel and some retail and residential units, has been completed by December 2014 and sales for Phase 3 commenced from 3rd quarter of 2014 onwards, achieving an initial take rate of 1.6%. As of 31 December 2014, the overall contracted sales for Shenyang project is 86.9%.

1

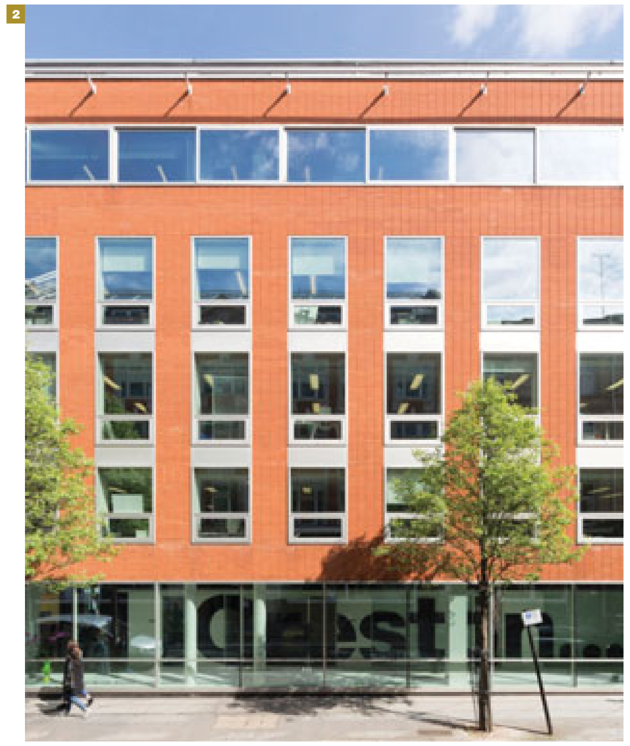
OUR PORTFOLIO IN SINGAPORE AND MALAYSIA

The key properties in this portfolio continue to perform well given the challenging business environments in these operating countries. Main recurring income is derived from Orchard Towers which achieved 93.9% occupancy as of 31 December 2014.

The Singapore office market sector ended 2014 on a positive note with a 2.2% rise in rental growth quarter-on-quarter for Premium Grade and a 1.9% increase for Grade A and B office spaces. The priority is to retain tenants and maintain high occupancy rate.

Businesses in the resort, golf & country club segment have been affected by the Malaysian aviation accidents in 2014. This has resulted in an overall decline in tourist numbers, especially from China. Nonetheless, Le Grandeur Johor achieved 59.4% occupancy compared to 65.5% (2013) and Palm Resort Golf and Country Club continues to be the preferred destination as it hosted The Kids Golf World Championship for the second consecutive year.

2



1
丽水金阳 ("Li Shui Jin Yang") in Shenyang, China.

2
Warwick House in London, United Kingdom.

OUR PORTFOLIO IN UNITED KINGDOM

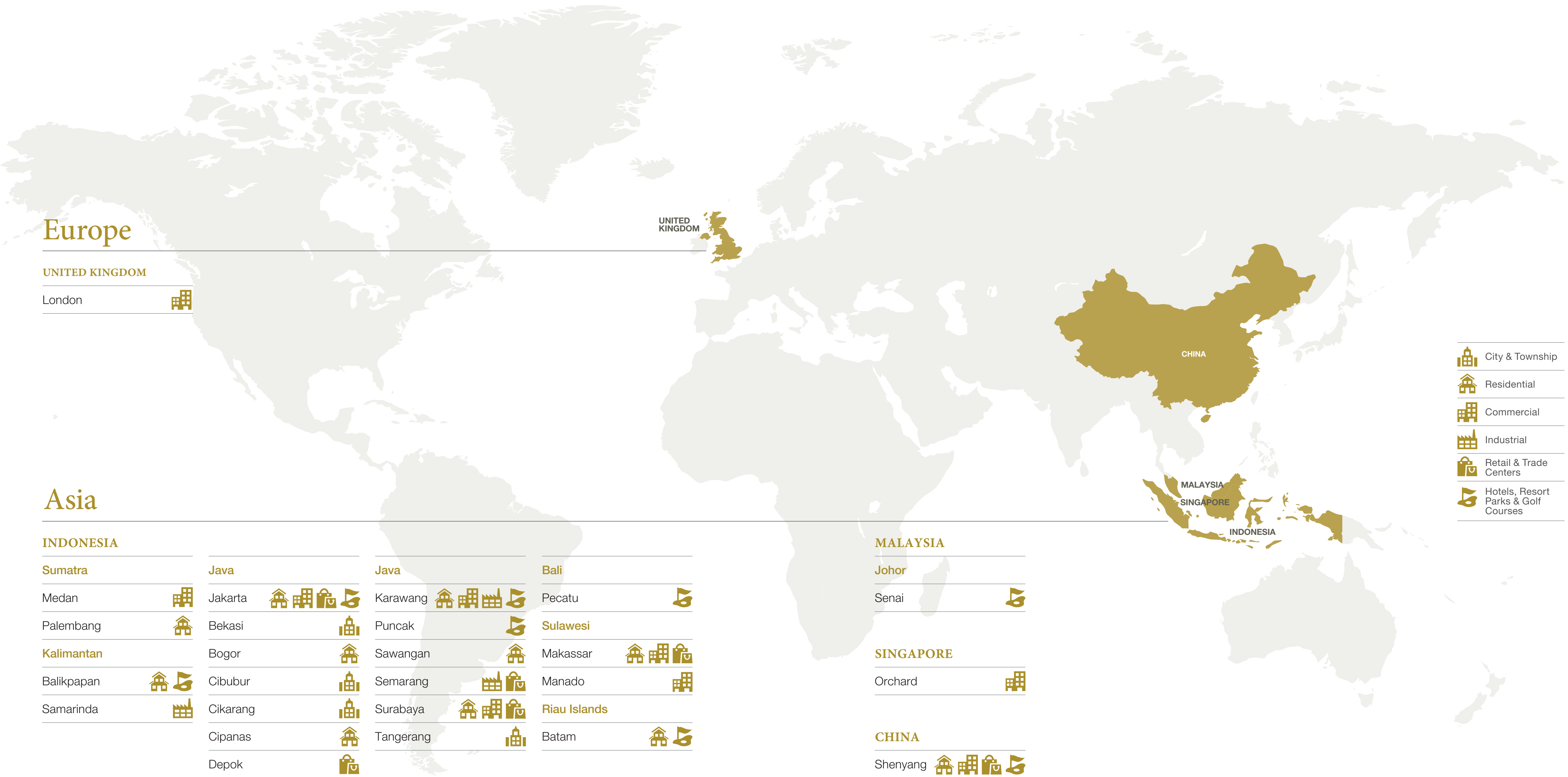
Outside Indonesia and complementing the existing portfolio of commercial, residential, hotels and resorts in Singapore, Malaysia, China and United Kingdom, we deepened our presence in London by the acquisition of a second commercial property, Warwick House in September 2014. This is a freehold prime commercial office with a net leasable area of 47,044 square feet and fully leased to a single tenant, Creston PLC. This is in line with the Group's portfolio of diversification, rebalancing and international growth strategy.

In December 2014, the Group divested New Brook Buildings in West End London which resulted in S$71 million gain in disposal. Net proceeds from the disposal will be used as capital for future acquisition, and/or development.

MOVING FORWARD

Going forward, the Group will continue to deepen our presence in key locations of China, United Kingdom, Singapore and Malaysia, with Indonesia remaining as our base market. We will also continue to seek opportunities to expand our footprint to new markets in Pan Asia and Europe as part of our portfolio diversification efforts.

Network of Operations



Europe

UNITED KINGDOM

- London

Asia

INDONESIA

Sumatra

- Medan
- Palembang

Kalimantan

- Balikpapan
- Samarinda

Java

- Jakarta
- Bekasi
- Bogor
- Cibubur
- Cikarang
- Cipanas
- Depok

Java

- Karawang
- Puncak
- Sawangan
- Semarang
- Surabaya
- Tangerang

Bali

- Pecatu

Sulawesi

- Makassar
- Manado

Riau Islands

- Batam

MALAYSIA

Johor

- Senai

SINGAPORE

- Orchard

CHINA

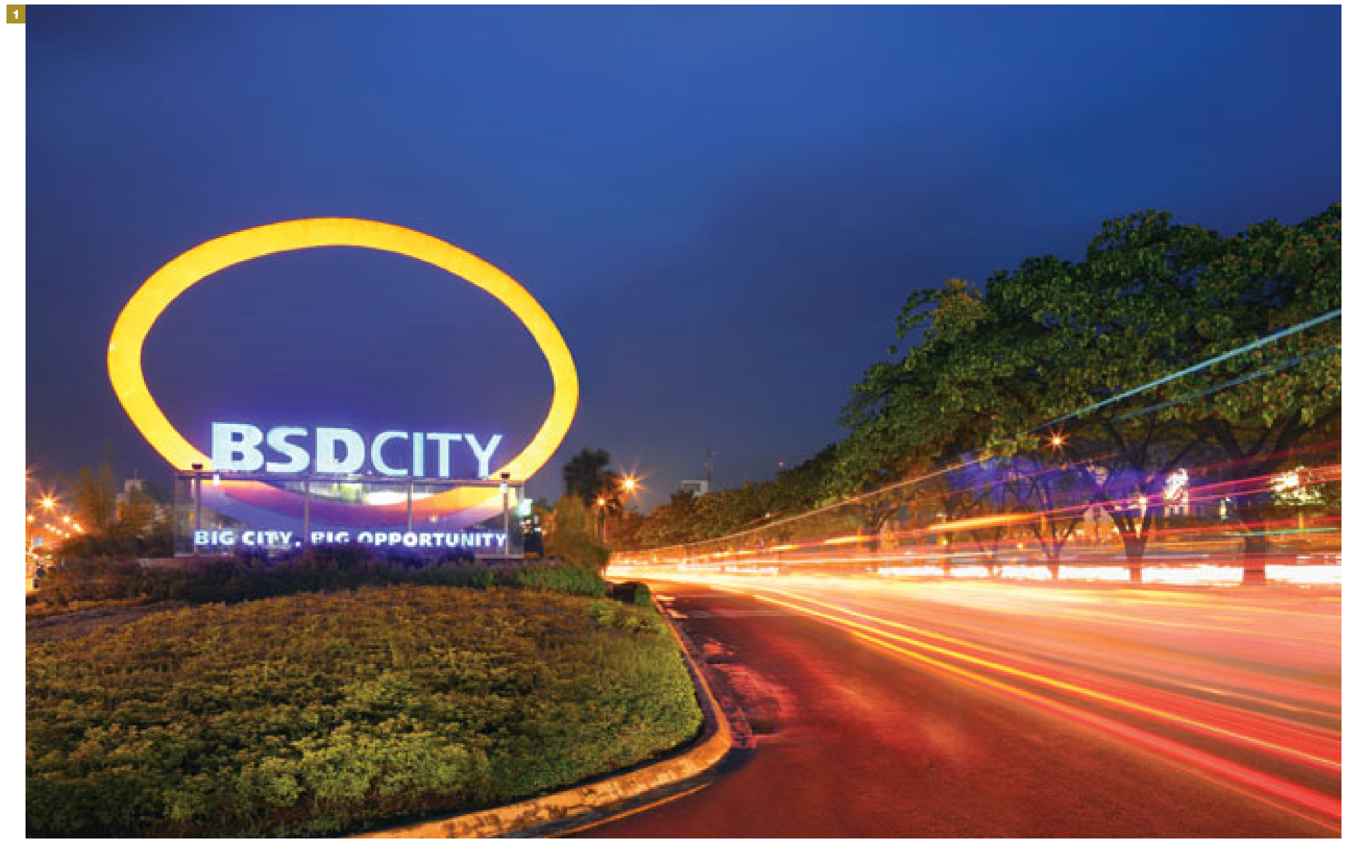
- Shenyang
- Chengdu

- City & Township
- Residential
- Commercial
- Industrial
- Retail & Trade Centers
- Hotels, Resort Parks & Golf Courses

Property Portfolio

Township

1



1 **BSD City.** A modern intergrated township in Greater Jakarta, Indonesia.

BSD CITY

A township that includes residential, and commercial development, infrastructure, public utilities, facilities and amenities

COUNTRY
Indonesia

LOCATION
Serpong, Tangerang, West Java

SITE AREA (SQ.M.)
29,452,189

APPROXIMATE PERCENTAGE HELD (%)
51.5

EXPECTED COMPLETION DATE
2035

Major Properties Under Construction/Development

KOTA DELTAMAS

A mixed development project containing residential units, commercial centres, industrial estate, business park, schools, hospital and other public facilities

COUNTRY
Indonesia

LOCATION
Bekasi Regency, West Java

SITE AREA (SQ.M.)
18,449,229

APPROXIMATE PERCENTAGE HELD (%)
49.4

EXPECTED COMPLETION DATE
2030

Major Properties Under Construction/Development

GRAND WISATA

A grand township project in East Jakarta

COUNTRY
Indonesia

LOCATION
Bekasi, Greater Jakarta

SITE AREA (SQ.M.)
5,817,733

APPROXIMATE PERCENTAGE HELD (%)
24.4

EXPECTED COMPLETION DATE
2020

Major Properties Under Construction/Development

KOTA WISATA

An iconic township development in Cibubur

COUNTRY
Indonesia

LOCATION
Cibubur, Greater Jakarta

SITE AREA (SQ.M.)
1,306,810

APPROXIMATE PERCENTAGE HELD (%)
45.6

EXPECTED COMPLETION DATE
2021

Major Properties Under Construction/Development

Residential

BANJAR WIJAYA

A residential development

COUNTRY
Indonesia

LOCATION
Jl. Cipondoh Raya, Tangerang, West Java

SITE AREA (SQ.M.)
257,701

APPROXIMATE PERCENTAGE HELD (%)
45.6

EXPECTED COMPLETION DATE
2016

Major Properties Under Construction/Development

KOTA BUNGA

A prime residential development

COUNTRY
Indonesia

LOCATION
Jl. Hancet, Cipanas, West Java

SITE AREA (SQ.M.)
114,075

APPROXIMATE PERCENTAGE HELD (%)
45.6

EXPECTED COMPLETION DATE
2016

Major Properties Under Construction/Development

WISATA BUKIT MAS

A luxury European style development

COUNTRY
Indonesia

LOCATION
Jl. Menganti Lidah Wetan, Surabaya, East Java

SITE AREA (SQ.M.)
87,108

APPROXIMATE PERCENTAGE HELD (%)
55.5

EXPECTED COMPLETION DATE
2015

Major Properties Under Construction/Development

WISATA BUKIT MAS II

A luxury European style development

COUNTRY
Indonesia

LOCATION
Jl. Menganti Lidah Wetan, Surabaya, East Java

SITE AREA (SQ.M.)
91,986

APPROXIMATE PERCENTAGE HELD (%)
41.6

EXPECTED COMPLETION DATE
2015

Major Properties Under Construction/Development

TAMAN PERMATA BUANA

A classic residential development in West Jakarta

COUNTRY
Indonesia

LOCATION
Jl. Kembangan, West Jakarta

SITE AREA (SQ.M.)
41,595

APPROXIMATE PERCENTAGE HELD (%)
36.5

EXPECTED COMPLETION DATE
2015

Major Properties Under Construction/Development

BALIKPAPAN BARU

A luxury development in Balikpapan's most prestigious residential area

COUNTRY
Indonesia

LOCATION
Balikpapan, Kalimantan

SITE AREA (SQ.M.)
234,229

APPROXIMATE PERCENTAGE HELD (%)
66.3

EXPECTED COMPLETION DATE
2015

Major Properties Under Construction/Development

LEGENDA WISATA

A luxury residential project in Cibubur

COUNTRY
Indonesia

LOCATION
Cibubur, Greater Jakarta

SITE AREA (SQ.M.)
183,321

APPROXIMATE PERCENTAGE HELD (%)
45.6

EXPECTED COMPLETION DATE
2015

Major Properties Under Construction/Development

Commercial

1 

SINAR MAS LAND PLAZA – SURABAYA

A 20-storey office building, a basement level and a 11-storey carpark building

COUNTRY
Indonesia

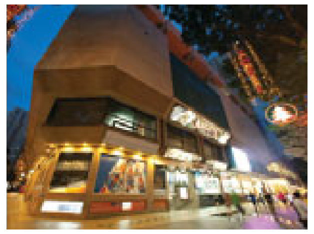
LOCATION
Jl. Pemuda, Surabaya

TENURE
20-year lease till Nov 2023

SITE AREA (SQ.M.)
4,104

APPROXIMATE NET LETTABLE AREA (SQ.M.)
23,281

Major Properties held by Subsidiaries and Associated Companies



ORCHARD TOWERS

SML owns approximately 21 percent of the total strata area in this complex

COUNTRY
Singapore

LOCATION
400 Orchard Road

TENURE
Freehold

SITE AREA (SQ.M.)
6,130

APPROXIMATE NET LETTABLE AREA (SQ.M.)
8,375

Major Properties held by Subsidiaries and Associated Companies

SINAR MAS LAND PLAZA

(a) **Tower I** – a 12 storey office block, a basement level and a 7-storey carpark building

COUNTRY
Indonesia

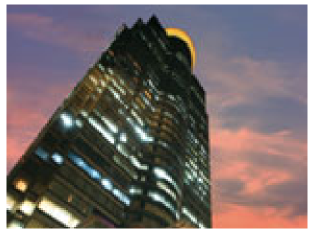
LOCATION
Jl. M.H. Thamrin Kav. 51, Central Jakarta

TENURE
20-year lease till Jul 2019
20-year lease till Nov 2022
20-year lease till Jan 2025
20-year lease till Jul 2026

SITE AREA (SQ.M.)
624/1,628/ 309/ 330

APPROXIMATE NET LETTABLE AREA (SQ.M.)
10,230

Major Properties held by Subsidiaries and Associated Companies



SINAR MAS LAND PLAZA

(b) **Tower II** – a 39 storey office building, 3 basement levels and penthouse

COUNTRY
Indonesia

LOCATION
Jl. M.H. Thamrin Kav. 51, Central Jakarta

TENURE
20-year lease till Mar 2025

SITE AREA (SQ.M.)
13,302

APPROXIMATE NET LETTABLE AREA (SQ.M.)
61,333

Major Properties held by Subsidiaries and Associated Companies

SINAR MAS LAND PLAZA

(c) **Tower III** – a 12 storey office building

COUNTRY
Indonesia

LOCATION
Jl. M.H. Thamrin Kav. 51, Central Jakarta

TENURE
20-year lease till Mar 2025

SITE AREA (SQ.M.)
Combined with Tower II

APPROXIMATE NET LETTABLE AREA (SQ.M.)
13,244

Major Properties held by Subsidiaries and Associated Companies

SINAR MAS LAND PLAZA – MEDAN

A 10-storey office block and 3 basement levels

COUNTRY
Indonesia

LOCATION
Jl. Diponegoro, North Sumatra

TENURE
20-year lease till Jan 2026

SITE AREA (SQ.M.)
4,358

APPROXIMATE NET LETTABLE AREA (SQ.M.)
11,681

Major Properties held by Subsidiaries and Associated Companies

WARWICK HOUSE

A quality office building in SOHO, London

COUNTRY
United Kingdom

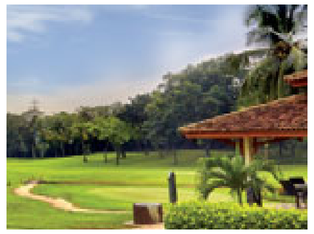
LOCATION
8 to 13 Great Pulteney Street and 13 to 23 (odd) Lexington Street, London

TENURE
Freehold

SITE AREA (SQ.M.)
1,100

APPROXIMATE NET LETTABLE AREA (SQ.M.)
4,371

Major Properties held by Subsidiaries and Associated Companies



SEDANA

A residential and commercial development

COUNTRY
Indonesia

LOCATION
Karawang, East Jakarta

SITE AREA (SQ.M.)
750,000

APPROXIMATE PERCENTAGE HELD (%)
98.1

EXPECTED COMPLETION DATE
N.A.

Major Properties Under Construction/Development

1 **Sinar Mas Land Plaza**
Thamrin, Jakarta, Indonesia.

Mixed-Use Development

LI SHUI JIN YANG 丽水金阳

A residential/commercial project in Shenyang, China

COUNTRY
China

LOCATION
Tie Xi District, Shenyang City, Liaoning Province

SITE AREA (SQ.M.)
89,940

APPROXIMATE PERCENTAGE HELD (%)
100

EXPECTED COMPLETION DATE
2015

Major Properties Under Construction/Development

ROXY II

A mixed-use development

COUNTRY
Indonesia

LOCATION
Jl. K.H. Hasyim Ashari, Central Jakarta

SITE AREA (SQ.M.)
156,200

APPROXIMATE PERCENTAGE HELD (%)
45.6

Major Properties Held for Development/Sale

PALM RESORT BERHAD

A 330-room resort with 54-hole golf course and land for development

COUNTRY
Malaysia

LOCATION
Senai, Johor Bahru

SITE AREA (SQ.M.)
920,134

APPROXIMATE PERCENTAGE HELD (%)
99.2

Major Properties Held for Development/Sale

ANAK BUKIT RESORTS SDN BHD

A 330-rooms resort with 54-hole golf course and land for development

COUNTRY
Malaysia

LOCATION
Senai, Johor Bahru

SITE AREA (SQ.M.)
376,360

APPROXIMATE PERCENTAGE HELD (%)
100

Major Properties Held for Development/Sale

PT KARYA DUTAMAS CEMERLANG

A mixed-use development in East Jakarta

COUNTRY
Indonesia

LOCATION
Karawang, West Java

SITE AREA (SQ.M.)
1,633,015

APPROXIMATE PERCENTAGE HELD (%)
84.4

Major Properties Held for Development/Sale

GRAND CITY BALIKPAPAN

A mixed-use development in Balikpapan

COUNTRY
Indonesia

LOCATION
Balikpapan, East Kalimantan

SITE AREA (SQ.M.)
2,089,397

APPROXIMATE PERCENTAGE HELD (%)
66.3

Major Properties Held for Development/Sale

CIBUBUR

A mixed-use development in Cibubur

COUNTRY
Indonesia

LOCATION
Cibubur, Greater Jakarta

SITE AREA (SQ.M.)
1,593,782

APPROXIMATE PERCENTAGE HELD (%)
45.6

Major Properties Held for Development/Sale

BENOWO

A prime mixed-use development

COUNTRY
Indonesia

LOCATION
Surabaya, East Java

SITE AREA (SQ.M.)
3,066,431

APPROXIMATE PERCENTAGE HELD (%)
45.6

Major Properties Held for Development/Sale

KUNINGAN

A mixed-use development in prime Jakarta CBD

COUNTRY
Indonesia

LOCATION
Kuningan, CBD Jakarta

SITE AREA (SQ.M.)
54,808

APPROXIMATE PERCENTAGE HELD (%)
51.5

Major Properties Held for Development/Sale

MAKASSAR

A development project in Makassar city

COUNTRY
Indonesia

LOCATION
Jl. Urip Sumohardjo

SITE AREA (SQ.M.)
51,000

APPROXIMATE PERCENTAGE HELD (%)
35

Major Properties Held for Development/Sale

RASUNA SAID

A development in prime Jakarta CBD

COUNTRY
Indonesia

LOCATION
Rasuna Said, CBD Jakarta

SITE AREA (SQ.M.)
11,000

APPROXIMATE PERCENTAGE HELD (%)
46.4

Major Properties Held for Development/Sale

SURABAYA

A mixed-use development in Surabaya

COUNTRY
Indonesia

LOCATION
Surabaya, East Java

SITE AREA (SQ.M.)
30,000

APPROXIMATE PERCENTAGE HELD (%)
51.5

Major Properties Held for Development/Sale

PT MUSTIKA CANDRAGUNA

COUNTRY
Indonesia

LOCATION
MT. Haryono, South Jakarta

SITE AREA (SQ.M.)
7,955

APPROXIMATE PERCENTAGE HELD (%)
46.6

Major Properties Held for Development/Sale

PT BUMI PARAMUDITA MAS

COUNTRY
Indonesia

LOCATION
Tanjung Sari, Surabaya

SITE AREA (SQ.M.)
16,769

APPROXIMATE PERCENTAGE HELD (%)
51.5

Major Properties Held for Development/Sale

LENTENG AGUNG

COUNTRY
Indonesia

LOCATION
Southern part of Jakarta

SITE AREA (SQ.M.)
54,187

APPROXIMATE PERCENTAGE HELD (%)
45.6

Major Properties Held for Development/Sale

JATI ASIH

COUNTRY
Indonesia

LOCATION
Jati Asih, Pondok Gede, Greater Jakarta

SITE AREA (SQ.M.)
837,804

APPROXIMATE PERCENTAGE HELD (%)
45.6

Major Properties Held for Development/Sale

Industrial Estate

1

KIIC – PT MALIGI PERMATA INDUSTRIAL ESTATE

Industrial development

COUNTRY
Indonesia

LOCATION
Karawang, West Java

SITE AREA (SQ.M.)
107,550

APPROXIMATE PERCENTAGE HELD (%)
42.2

EXPECTED COMPLETION DATE
N.A.

Major Properties Under Construction/Development

KIIC – PT KARAWANG TATABINA INDUSTRIAL ESTATE

Industrial development

COUNTRY
Indonesia

LOCATION
Karawang, West Java

SITE AREA (SQ.M.)
435,060

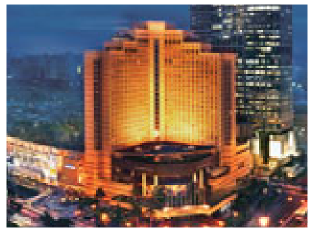
APPROXIMATE PERCENTAGE HELD (%)
48.8

EXPECTED COMPLETION DATE
N.A.

Major Properties Under Construction/Development

1 **Karawang International Industrial City (KIIC)**, Indonesia.

Hotel & Resort



GRAND HYATT JAKARTA HOTEL AND PLAZA INDONESIA SHOPPING CENTER

A 5-star hotel and integrated shopping complex

COUNTRY
Indonesia

LOCATION
Jl. M.H. Thamrin, Jakarta

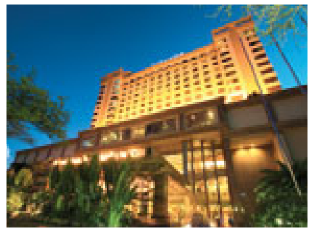
TENURE
20-year lease till Aug 2025

SITE AREA (SQ.M.)
48,908

NO. OF ROOMS
428

Major Properties held by Subsidiaries and Associated Companies

Owned by associated company, PT Plaza Indonesia Realty Tbk



LE GRANDEUR MANGGA DUA HOTEL

A 4-star hotel

COUNTRY
Indonesia

LOCATION
Jl. Mangga Dua Raya, Jakarta

TENURE
20-year lease till Jul 2028

SITE AREA (SQ.M.)
13,940

NO. OF ROOMS
346

Major Properties held by Subsidiaries and Associated Companies

LE GRANDEUR BALIKPAPAN HOTEL

A 4-star hotel

COUNTRY
Indonesia

LOCATION
Jl. Jenderal Sudirman, Balikpapan, East Kalimantan

TENURE
20-year lease till Apr 2028

SITE AREA (SQ.M.)
19,100

NO. OF ROOMS
185

Major Properties held by Subsidiaries and Associated Companies

LE GRANDEUR PALM RESORT JOHOR

A 4-star hotel

COUNTRY
Malaysia

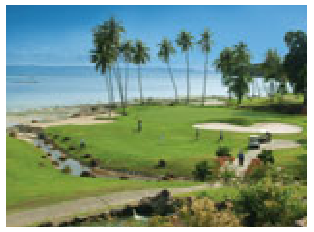
LOCATION
Palm Resort at Senai, Johor Bahru

TENURE
Freehold

SITE AREA (SQ.M.)
56,656

NO. OF ROOMS
330

Major Properties held by Subsidiaries and Associated Companies



PALM SPRING

27-hole golf and beach resort

COUNTRY
Indonesia

LOCATION
Nongsa, Batam

SITE AREA (SQ.M.)
2,740,000

APPROXIMATE PERCENTAGE HELD (%)
65

Major Properties Held for Development/Sale

SEDANA

18-hole golf course

COUNTRY
Indonesia

LOCATION
Karawang, East Jakarta

SITE AREA (SQ.M.)
750,000

APPROXIMATE PERCENTAGE HELD (%)
98.1

Major Properties Held for Development/Sale

PALM RESORT

54-hole golf course

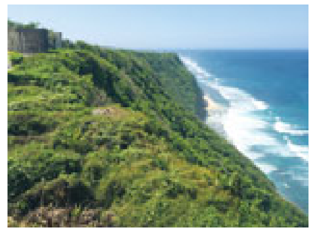
COUNTRY
Malaysia

LOCATION
Senai, Johor Bahru

SITE AREA (SQ.M.)
1,836,481

APPROXIMATE PERCENTAGE HELD (%)
100

Major Properties Held for Development/Sale



PECATU

A prime development site for hotel and resort

COUNTRY
Indonesia

LOCATION
Bali

SITE AREA (SQ.M.)
803,540

APPROXIMATE PERCENTAGE HELD (%)
84.4

Major Properties Held for Development/Sale

Investor Relations

Sinarmas Land is committed to providing transparent and accurate information to our shareholders and the investment community.

Adhering to the 2012 Code of Corporate Governance (the "Code") and adoption of best-practices into its investor relations (IR) programmes, stakeholders are kept abreast of the Group's developments through regular and effective communications.

PROACTIVE ENGAGEMENT

Sinarmas Land adopts a proactive approach towards engagement with stakeholders via numerous communication avenues which includes investor conferences, one-on-one and group meetings, local and overseas non-deal roadshows (NDRs) and quarterly analyst briefings and project site visits.

In 2014, the management met with over 150 potential and existing institutional investors and financial analysts at investor conferences and NDRs held in Singapore, Malaysia, Hong Kong, Tokyo and London. These regular engagements between the management and investment community promotes better understanding of the Group's strategic direction and latest developments as well as market outlook while receiving feedbacks from investors.

Annual General Meetings (AGM) and Extraordinary General Meetings (EGM) serve as important platforms for shareholders to interact with the Board of Directors and senior management. During the meeting, participants are provided with opportunities to raise questions to clarify any ongoing concerns on the agenda items.

To signify the management's responsibility and commitment to stakeholders' communication, a dedicated IR team was established during the year. Acting as a liaison point between the Group and the stakeholders, the IR team communicates to the shareholders and investment community on a regular basis and attends timely to their enquiries and feedbacks. In addition, the IR team undertakes the responsibility to actively promote interest and raise awareness for the Group through various communication channels. Stakeholders are welcome to address all enquires to the IR team at investor@sinarmasland.com.sg.

CONSISTENT DISCLOSURES

Sinarmas Land strives to ensure consistency and accuracy in our disclosures. Announcements, material developments, quarterly and full year financial results, presentation slides and press releases are released via SGXNET with compliance to the Listing Manual on the continuous disclosure obligations.

Investors Relations Activities

1Q 2014
- FY 2013 results announcement
- Singapore Non-Deal Roadshow

2Q 2014
- 1Q 2014 results announcement
- Annual General Meeting
- RHB-OSK DMG Small Cap Book Launch – Singapore
- Barclays Asia Financial & Property Conference – Hong Kong
- Singapore Non-Deal Roadshow
- Kuala Lumpur Non-Deal Roadshow

3Q 2014
- 2Q 2014 results announcement
- Singapore Non-Deal Roadshow
- Hong Kong Non-Deal Roadshow
- London Non-Deal Roadshow

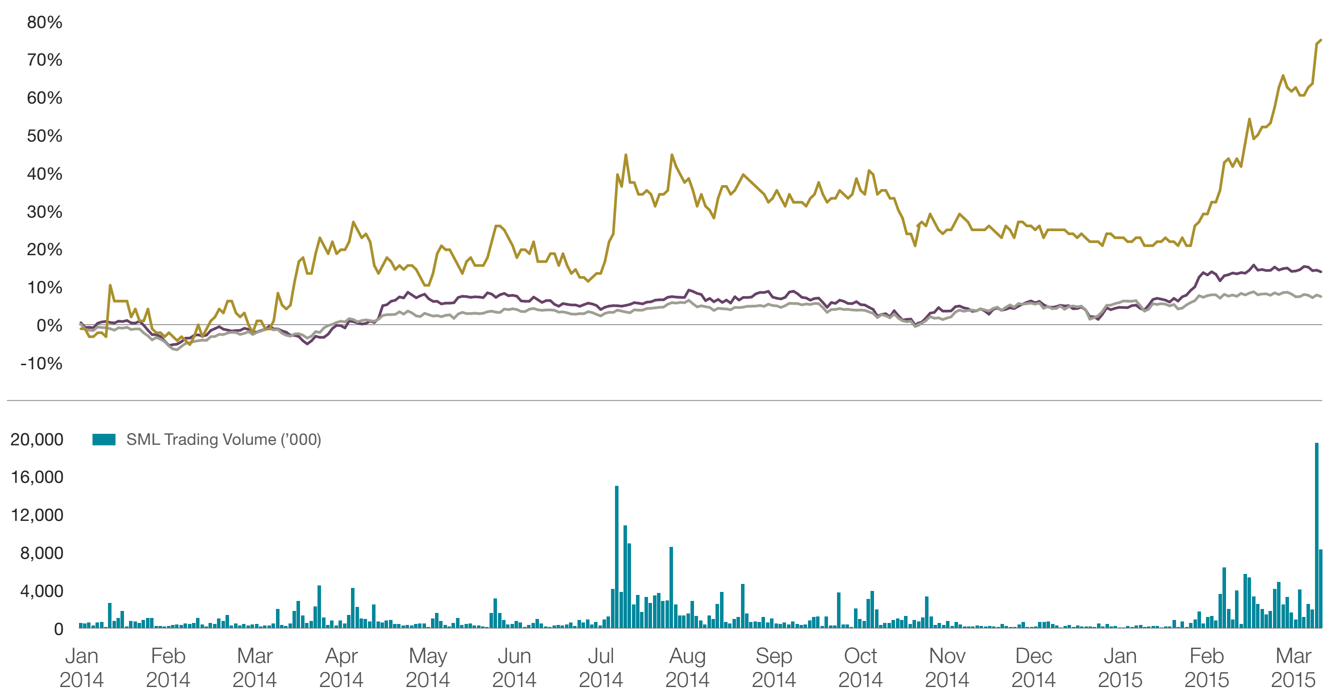
4Q 2014
- 3Q 2014 results announcement
- Extraordinary General Meeting
- Tokyo Non-Deal Roadshow
- Singapore Non-Deal Roadshow
- Daiwa Investment Conference – Hong Kong
- UBS Global Real Estate CEO/CFO Conference – London
- CLSA ASEAN Access Day – Singapore & Hong Kong

Financial Calendar

FY 2015/16 (tentative)

- **FY 2014 Results Announcement**
  February 2015
- **Annual General Meeting**
  April 2015
- **1Q 2015 Results Announcement**
  May 2015
- **2Q & 1H 2015 Results Announcement**
  August 2015
- **3Q 2015 Results Announcement**
  November 2015
- **FY 2015 Results Announcement**
  February 2016

SINARMAS LAND SHARE PRICE PERFORMANCE AND TRADING VOLUME
(2 JANUARY 2014 TO 9 MARCH 2015)



	2 January, 2014	9 March, 2015	Share Price/Index Returns
Sinarmas Land	$0.475	$0.840	76.84%
Straits Times Index	3,174.65	3,404.57	7.24%
FTSE ST Real Estate Holding & Development Index	715.38	814.28	13.82%

Source: Bloomberg

Corporate Social Responsibility

2014

As a leader in the property industry, sustainability has always been an integral part of our strategic business

and we recognize our vital role in the well-being of our employees and communities where we operate. We believe that the management and the development of property project is one of the most effective ways to create jobs and alleviate poverty in Indonesia.

Hence, it has the potential to empower and improve the livelihood of the community, particularly the future generation.

For Sinarmas Land, community acceptance and support is the key foundation for our sustainable growth. We have learned that developing good relations with the community is significant both to our business and our aspirations of contributing to Indonesia's economic and social development.

In essence, our Corporate Social Responsibility comes in 4 main thrusts: Green Developments, Environmental Conservation, Enabling Communities and, Safe and Healthy Working Environment.

GREEN DEVELOPMENTS

Sinarmas Land is a corporate founding member of the non-profit organization Green Building Council of Indonesia since 2009. Our key role in the council is to ensure that our property development activities are sustainable and environment friendly.

BSD Green Office Park

The BSD Green Office Park is a 25 hectare, office-centric mixed-use development within BSD City that complies with international green standards. This environment-friendly area was designed to reduce the number of population in Tangerang who commute to Jakarta to earn their living by providing a place to work right within BSD City. Special features of the park prevent land erosion, enhance absorption of rainwater, and reduce air pollution.

The Green Office Park manifests the company's commitment in its Corporate Social Responsibility mission of implementing a development with an environmental cause.

In 2014, Sinarmas Land, for the second time, won the ASEAN Energy Award 2014 for the Green Building category – a clear recognition of the company's green initiatives not only in Indonesia but also in the region. Previously, BSD Green Office Park was awarded Gold Winner in World FIABCI Prix d'Excellence Award 2013 in Taiwan under the Category Sustainable Development. In 2012, our BSD Green Office Park also received the International Property Awards Asia Pacific 2012 for Office Development.

ENVIRONMENTAL CONSERVATION

Green environment has always been our inspiration and commitment. We are conscious that building and sustaining green lifestyle within our projects, is part of our dream building for a better future for our children. This dream motivates us in contributing and supporting environmental conservation activities.

Green Festival

Since 2004, the Company has held BSD City Green Festival annually in June to campaign for the importance of protecting and conserving the environment among the local community. The BSD City Green Festival is often held together with the Environment Campaign organized by Banten Province Government, Tangerang Regency Government and South Tangerang City Government.

On 8 June 2014, Sinarmas Land held the 11th annual Festival Hijau or Green Festival. This year's call for action is to "Let's Keep the World Clean and Green."

The greening campaign carries on with Sinarmas Land donating 1,000 trees – 250 fruit trees and 750 shade trees, across the Banten Province.

Aside from planting trees, the Green Festival also aims to promote and educate society to adopt a green and healthy lifestyle. This was done through various activities such as environmental painting competitions, blood donations together with BSD Society, communal exercise and an exhibition on recycling and performing arts.

ENABLING COMMUNITIES

Our strategy is to mobilize stakeholders such as local communities, government institutions, and to deploy our financial resources. The leadership of Sinarmas Land is a good example of active participation and the implementation of integrated community programs in education, economy, health and infrastructure with aim to help community development in a healthy and harmonious environment.

Poverty Alleviation

For 2014, we continued with our cooperation with the Tzu Chi Foundation is a cornerstone of our humanitarian efforts for disadvantaged communities living in sub-standard houses. One of the programs with which we have implemented is Bedah Rumah or House Renovation Program in Lengkong Kyai Village, Tangerang Regency.

The purpose of this program is to support government programs to alleviate poverty especially in the district of Tangerang, by fulfilling one of the basic needs of a society that is a secure, decent home to live.

BSD City Smart House (Rumah Pintar)

Development started in 2013 and was inaugurated by the First Lady Ani Yudhoyono in May 2014, Rumah Pintar is to empower children, mothers and other community members, in order to create educated and prosperous communities throughout Indonesia.

The Smart House was built to increase interest in reading, art and culture and fosters creativity. It has become part of home education as well as a community empowerment tool

Each Rumah Pintar is designed as a community learning centre focusing on early childhood education, education of women in empowerment activities and nurturing of family health. It comes with a library, a playroom and arts and culture corner, and is equipped with computers and multimedia stations.

SAFE AND HEALTHY WORKING ENVIRONMENT

Fostering a safe and healthy working environment has always been an important focal point for Sinarmas Land. The Company believes that creating a conducive working environment through close collaboration with our stakeholders would assist us in achieving our goals.

Sinarmas Land has in place a comprehensive set of policies for employees training and education on health and safety matters in workplace areas. In addition, the Company strives to fulfill the rights and obligations of employees in accordance with the applicable laws and regulations.

To promote individual well-being and improvement toward work life balance, the Company has developed facilities such as library, prayer rooms and sports recreation area, as well as organizing social group events, sports and other outdoor activities.

1 Sinar Mas Land Plaza BSD City, Indonesia.

2 3 Sinar Mas Land Green Festival XI.

4 Sinar Mas Land House Makeover.

5 Employees Gathering Area.

KEY HIGHLIGHTS OF CSR ACTIVITIES IN 2014

SINARMAS LAND CARES is a CSR program of Sinarmas Land which helps students within the Banten Province. The Company donated 100,000 notebooks to help in the education of the poor.

SINARMAS LAND SCHOLARSHIP PROGRAM
Sinarmas Land awarded scholarships to 182 deserving students from 37 schools amounting to Rp 317.4 million (S$33,350).

Sinar Mas Land Young Architect COMPETITION 2014

" Sinarmas Land launched Sinar Mas Land Young Architect Competition to give recognition and honor the young architects of Indonesia who will be the future backbone of the property development industry in the country. Through this competition, Sinarmas Land offers a rare opportunity to architecture students and fresh graduates to develop themselves and enhance their skills ad competencies with Sinarmas Land."

Ishak Chandra,
Managing Director Corporate Strategy and Services Sinarmas Land

PALM RESORT (MALAYSIA) also had its fair share of giving back to the community. In December 2014, the management committee of the hotel and club visited the Handicapped and Mentally Disabled Children Association facility in Johor Bahru and served a sumptuous luncheon and interacted with the residents. A token amount was also donated for the facility's operations. The donation was partly funded by Sinarmas Land and Palm Resort's "Have a Heart…Buy a Heart" Community programme.

Human Capital plays an important role in addressing people strategy to support Sinarmas Land's goals.

The need for talent has become significantly more crucial as Sinarmas Land's business continues to grow bigger and aims for even greater heights.

People strategy is not only about initiatives; at Sinarmas Land we believe that people strategy is business strategy. Faced with an increasingly diverse, competitive and shrinking labor market, Sinarmas Land prioritizes on the following areas:

EMPLOYER BRANDING

With numerous awards and accolades and constant media exposure in the last few years, Sinarmas Land is in good position to be the employer of choice in Indonesia and its selected locations. In order to enhance awareness and attract potential candidates, Sinarmas Land organized an Open House in BSD which was attended by students from reputable universities from different cities. In this event, scholars were taken to see Sinarmas Land water management, The Breeze mall, and other interesting locations in BSD. This event was even able to capture some attention over social media's Twitter. In the second half of 2014, Sinarmas Land also posted half page Job Advertisement in the nation's largest newpaper in order to increase awareness and fulfill manpower needs.

ENHANCEMENT OF EMPLOYEE MANAGEMENT SYSTEMS THROUGH SAP HCM

Keeping files organized, information current and accurate as well as accessed easily are key components of a good employee management system. This facilitates faster decision making and improved productivity for the entire organization. For 2014, our employee database has been enhanced and integrated with other employee systems in SAP. Now employees can easily apply for leave, business trips, training, and other needs at their fingertips. The system also allows for manpower requests to be submitted, tracked, and approved online. More importantly, Performance Management System using SAP is now available to ensure that employee performance is monitored, reviewed and evaluated at a timely manner. The implementation of this integrated SAP HCM greatly improves productivity and significantly reduces circulation time, paper usage as well as potential document loss.

RETENTION OF TALENT

At Sinarmas Land, we believe that retaining a positive and well-motivated workforce is key to the organization's success. Our talent retention program makes sure that key personnel stay in the company maintaining their high-performance and productivity. With our Performance Talent Management Database in SAP in place, the Company can now easily review, update personal data, track the development as well as the movement of the company's key talents. More importantly, management can prepare for succession planning for critical positions and take necessary actions including customized development plan. Other programs such as Continuation of Assessment and 360 feedback down to Supervisor Level are expected to complete by next year. The Company has also developed a Car Ownership Program (COP) in order to increase the company's hiring competitiveness while retaining its employees. The program will take effect in 2015.

COMPANY VISION

To be the leading property developer in South East Asia, trusted by customers, employees, society, and other stakeholders.

MANDATORY	TECHNICAL	NON-TECHNICAL
Executive Development Program	Construction Management	Leadership
Advance Development Program	Urban Technical Planning	Managerial
Managers Development Program	Property Management	Personal
Supervisory Development Program	Financial, HC, Others	Others

Positive Attitude | Integrity | Commitment | Cont. Improvement | Innovation | Loyalty

SINAR MAS SHARED VALUES

LEADERSHIP EXCELLENCE
ORGANIZATIONAL EFFECTIVENESS

LEADERSHIP CAPABILITY BUILDING

The Company is committed to continuously build the next generation of leaders. In order to achieve this, a structured training and development program from the lower level up to senior management level has been developed. SML Leadership journey starts from Supervisor (SDP), Managers (MDP), Senior Managers (Advance) Program, up to the Executive level. The Advance Development Program has been completely developed and will be executed in 2015. Other programs, including technical and non-technical Knowledge Sharing sessions have also been organized for the employees.

First year Shared Values Campaign as part of of a three-year program was successfully completed in 2014. Employees participated in surveys, jingle competition, we-fie competition, and employee award based on each value. The culminating event was held during SML Olympic day where the winners were announced and presented with their awards. Besides the campaign, new leaders at the Top Management were also also assessed using shared values as one of the criteria. We believe that the Integrity, Positive Attitude, Commitment, Continuous Improvement, Innovative, and Loyalty must be shown in our day-to–day behaviour.

REORGANIZATION

The ultimate objective of the Company is to grow market share and at the same time increase revenue. In 2014, the Company made significant changes in organization structure in order to achieve these objectives. Role Mandates, Job Descriptions and KPIs have been modified and adapted based on the new structure and this has been effectively shared with employees through Town Halls. The impact of this change is expected to give empowerment to the Strategic Business Units in strategizing, making decisions, and as a result accelerating the achievement of objectives. Needless to say, a company needs to keep evolving in order to anticipate and address constant market changes.

Lastly, the whole People Strategy must be supported and carried by all employees from top to bottom as we believe that the success of the business strategy is largely dependent on the cohesiveness and effectiveness of its People Strategy.

Financial Contents

Report of the Directors

31 December 2014

The directors are pleased to present their report together with the audited financial statements of Sinarmas Land Limited ("SML" or the "Company") and its subsidiaries (the "Group") for the financial year ended 31 December 2014.

1 Directors

The directors of the Company in office at the date of this report are:

Franky Oesman Widjaja
Muktar Widjaja
Margaretha Natalia Widjaja
Ferdinand Sadeli
Robin Ng Cheng Jiet
Foo Meng Kee
Kunihiko Naito
Rodolfo Castillo Balmater

2 Arrangements to Enable Directors to Acquire Benefits by Means of the Acquisition of Shares and Debentures

Neither at the end of nor at any time during the financial year did there subsist any arrangement whose object was to enable the directors to acquire benefits by means of the acquisition of shares in or debentures of the Company or any other body corporate.

3 Directors' Interest in Shares and Debentures

The directors of the Company holding office at the end of the financial year had no interests in the share capital and debentures of the Company and related corporations as recorded in the Register of Directors' Shareholdings kept by the Company under Section 164 of the Singapore Companies Act except as follows:

	Shareholdings registered in the name of directors or their spouse		Shareholdings in which directors are deemed to have an interest	
Name of directors in which interests are held	At the beginning of the year or date of appointment if later	At the end of the year	At the beginning of the year or date of appointment if later	At the end of the year
Related Corporations				
PT Bumi Serpong Damai Tbk		Shares of RP100 each		
Franky Oesman Widjaja	-	-	70,333,840*	70,333,840*
Muktar Widjaja	-	-	70,333,840*	70,333,840*

3 Directors' Interest in Shares and Debentures (cont'd)

Name of directors in which interests are held	Shareholdings registered in the name of directors or their spouse: At the beginning of the year or date of appointment if later	Shareholdings registered in the name of directors or their spouse: At the end of the year	Shareholdings in which directors are deemed to have an interest: At the beginning of the year or date of appointment if later	Shareholdings in which directors are deemed to have an interest: At the end of the year
Related Corporations				
PT Duta Pertiwi Tbk		Shares of RP500 each		
Franky Oesman Widjaja	-	-	6,307,000*	6,307,000*
Muktar Widjaja	-	-	6,307,000*	6,307,000*
PT Paraga Artamida		Shares of RP1,000 each		
Franky Oesman Widjaja	-	-	139,000,000*	139,000,000*
Muktar Widjaja	-	-	139,000,000*	139,000,000*
PT Bhineka Karya Pratama		Shares of RP1,000 each		
Franky Oesman Widjaja	-	-	675,000*	675,000*
Muktar Widjaja	-	-	675,000*	675,000*
PT Simas Tunggal Centre		Shares of RP1,000 each		
Franky Oesman Widjaja	-	-	1,000,000*	1,000,000*
Muktar Widjaja	-	-	1,000,000*	1,000,000*
PT Ekacentra Usahamaju		Shares of RP1,000 each		
Franky Oesman Widjaja	-	-	1*	1*
Muktar Widjaja	-	-	1*	1*
PT Sinar Mas Teladan		Shares of RP1,000 each		
Franky Oesman Widjaja	-	-	555,000*	555,000*
Muktar Widjaja	-	-	555,000*	555,000*
PT Sinar Mas Wisesa		Shares of RP1,000 each		
Franky Oesman Widjaja	-	-	4,226*	-*
Muktar Widjaja	-	-	4,226*	-*
PT Masagi Propertindo		Shares of RP1,000 each		
Franky Oesman Widjaja	-	-	277,000*	277,000*
Muktar Widjaja	-	-	277,000*	277,000*
PT Binamaju Grahamitra		Shares of RP1,000,000 each		
Franky Oesman Widjaja	-	-	1*	-*
Muktar Widjaja	-	-	1*	-*
PT Binasarana Muliajaya		Shares of RP1,000,000 each		
Franky Oesman Widjaja	-	-	10*	10*
Muktar Widjaja	-	-	10*	10*

3 Directors' Interest in Shares and Debentures (cont'd)

Name of directors in which interests are held	Shareholdings registered in the name of directors or their spouse: At the beginning of the year or date of appointment if later	Shareholdings registered in the name of directors or their spouse: At the end of the year	Shareholdings in which directors are deemed to have an interest: At the beginning of the year or date of appointment if later	Shareholdings in which directors are deemed to have an interest: At the end of the year
Related Corporations				
PT Inti Tekno Sukses Bersama	Shares of RP1,000,000 each			
Franky Oesman Widjaja	-	-	1*	1*
Muktar Widjaja	-	-	1*	1*
PT Mustika Candraguna	Shares of RP1,000,000 each			
Franky Oesman Widjaja	-	-	2,328*	2,328*
Muktar Widjaja	-	-	2,328*	2,328*

* Held by corporations in which the director has an interest by virtue of Section 7 of the Singapore Companies Act.

There was no change in any of the above-mentioned interests between the end of the financial year and 21 January 2015.

4 Directors' Receipt and Entitlement to Contractual Benefits

Since the beginning of the financial year, no director has received or become entitled to receive a benefit which is required to be disclosed under Section 201(8) of the Singapore Companies Act, by reason of a contract made by the Company or a related corporation with the director or with a firm of which he is a member, or with a company in which he has a substantial financial interest except that certain directors have received remuneration from related corporations in their capacity as directors and/or executives of those related corporations and except as disclosed in the notes to the financial statements.

There were certain transactions (disclosed in the notes to the financial statements) with corporations in which certain directors have an interest.

5 Warrants and Share Options of the Company

On 19 November 2010, the Company issued 1,520,978,744 warrants pursuant to a bonus issue on the basis of one warrant for every two existing ordinary shares held in the capital of the Company. On 23 November 2010, the warrants were listed on Singapore Exchange Securities Trading Limited ("SGX-ST"). Each warrant carries the right to subscribe for one new ordinary share of the Company at the exercise price of $0.10 each. As at 31 December 2014, the number of outstanding warrants was 1,520,978,744 and may only be exercised on the fifth (5th) anniversary of the date of issuance (i.e. 18 November 2015) ("Exercise Date"). If the Exercise Date falls on a day on which the Register of Members and/or the Register of Warrantholders are closed or is not a business day, the Exercise Date shall be the next business day on which the Register of Members and the Register of Warrantholders are open. Warrants remaining unexercised after the Exercise Date shall lapse and cease to be valid. Assuming all the warrants are fully exercised, the number of new ordinary shares to be issued would be 1,520,978,744.

No shares have been issued during the financial year by virtue of the exercise of an option to take up unissued shares of the Company.

6 Share Options of Subsidiaries

Details and terms of the options granted by the subsidiaries under certain Zero Percent Convertible Bonds are disclosed in Note 30 to the financial statements.

7 Interested Person Transactions Disclosure

The aggregate value of all interested person transactions during the financial year ended 31 December 2014 is as follows:

Name of interested person	Aggregate value of all interested person transactions during the financial year under review (excluding transactions less than S$100,000 and transactions conducted under shareholders' mandate* pursuant to Rule 920)	Aggregate value of all interested person transactions conducted under shareholders' mandate* pursuant to Rule 920 (excluding transactions less than S$100,000)
	S$	S$
Asia Integrated Agri Resources Limited	5,526,400	-
Golden Agri International Pte Ltd	486,000	-
PT Bank Sinarmas Tbk	-	50,352,634 [a]
PT Ivo Mas Tunggal	-	544,694
PT Mustika Candraguna	424,798	-
PT Sinar Mas Agro Resources and Technology Tbk	-	11,977,326
PT Sinarmas Sekuritas	-	146,477
Total	6,437,198	63,021,131

Notes:
[a] Principal amount of placements as at 31 December 2014 is approximately $13.2 million.
* Renewed at the annual general meeting on 25 April 2014 pursuant to Rule 920 of the Listing Manual of the SGX-ST.

8 Audit Committee

At the date of this report, the Audit Committee ("AC") comprises the following 3 Directors, all of whom, including the AC chairman, are non-executive independent Directors:

Foo Meng Kee (AC Chairman)
Rodolfo Castillo Balmater
Kunihiko Naito

The AC has the explicit authority to investigate any matter within its terms of reference.

In addition to its statutory functions, the AC considers and reviews any other matters as may be agreed to by the AC and the Board. In particular, the duties of the AC include:

(a) Reviewing significant financial reporting issues and judgements so as to ensure the integrity of the financial statements of the Group and any formal announcements relating to the Group's financial performance.

(b) Reviewing and reporting to the Board at least annually the adequacy and effectiveness of the Group's internal controls, including financial, operational, compliance and information technology controls (such review can be carried out internally or with the assistance of any competent third parties).

8 Audit Committee (cont'd)

(c) Reviewing the effectiveness of the Group's internal audit function.

(d) Reviewing the scope and results of the external audit, and the independence and objectivity of the external auditors.

(e) Making recommendations to the Board on the proposals to the shareholders on appointment, re-appointment and removal of the external auditors, and approving the remuneration and terms of engagement of the external auditors.

The AC reviews with Management, and where relevant, the auditors, the results announcements, annual reports and financial statements, interested person transactions and corporate governance, before submission to the Board for approval or adoption.

In performing its functions, the AC meets with the internal and external auditors, and reviews the audit plans and overall scope of both internal and external audits, and the co-operation and assistance given by Management to the respective auditors. Where necessary, the AC also meets separately with the internal and external auditors whereby any issues may be raised directly to the AC, without the presence of Management.

The AC has recommended to the Board that Moore Stephens LLP, Public Accountants and Chartered Accountants, be re-appointed for the ensuing year subject to shareholders' approval at the forthcoming annual general meeting.

9 Independent Auditors

The independent auditors, Moore Stephens LLP, Public Accountants and Chartered Accountants, have expressed their willingness to accept re-appointment.

On behalf of the Board of Directors,

MUKTAR WIDJAJA
Director

FERDINAND SADELI
Director

18 March 2015

Statement by Directors

31 December 2014

In the opinion of the directors, the accompanying statement of financial position of the Company and the consolidated financial statements of the Group set out on pages 74 to 150 are drawn up so as to give a true and fair view of the state of affairs of the Company and of the Group as at 31 December 2014 and of the results of the business, changes in equity and cash flows of the Group for the financial year then ended.

At the date of this statement, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

On behalf of the Board of Directors,

MUKTAR WIDJAJA
Director

FERDINAND SADELI
Director

18 March 2015

Independent Auditors' Report

To the Members of Sinarmas Land Limited

Company Registration No. 199400619R
(Incorporated in Singapore)

We have audited the accompanying financial statements of Sinarmas Land Limited (the "Company") and its subsidiaries (the "Group") as set out on pages 74 to 150, which comprise the statements of financial position of the Company and of the Group as at 31 December 2014, and the consolidated income statement, consolidated statement of comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows of the Group for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation of these financial statements that give a true and fair view in accordance with the provisions of the Singapore Companies Act, Chapter 50 (the "Act") and Singapore Financial Reporting Standards, and for devising and maintaining a system of internal accounting controls sufficient to provide reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair profit and loss accounts and balance sheets and to maintain accountability of assets.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Singapore Standards on Auditing. Those Standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance as to whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal controls relevant to the entity's preparation of the financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal controls. An audit also includes evaluating the appropriateness of accounting policies used and reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the statement of financial position of the Company and the consolidated financial statements of the Group are properly drawn up in accordance with the provisions of the Act and Singapore Financial Reporting Standards so as to give a true and fair view of the state of affairs of the Company and of the Group as at 31 December 2014, and the results, changes in equity and cash flows of the Group for the financial year ended on that date.

(cont'd)

Report on other Legal and Regulatory Requirements

In our opinion, the accounting and other records required by the Act to be kept by the Company and by those subsidiaries incorporated in Singapore of which we are the auditors have been properly kept in accordance with the provisions of the Act.

MOORE STEPHENS LLP
Public Accountants and
Chartered Accountants

Singapore

18 March 2015

Consolidated Income Statement

For the Year Ended 31 December 2014

	Note	2014 S$'000	(Restated) 2013 S$'000
Revenue	6	828,552	1,178,787
Cost of sales		(230,760)	(401,670)
Gross profit		597,792	777,117
Operating expenses			
Selling expenses		(52,871)	(51,724)
General and administrative expenses		(152,461)	(144,965)
Total operating expenses		(205,332)	(196,689)
Operating profit		392,460	580,428
Other income/(expenses)			
Finance income	7	39,168	31,607
Finance costs	8	(54,063)	(22,035)
Foreign exchange (loss)/gain, net		(2,894)	44,601
Share of results of associated companies, net of tax		2,244	(2,887)
Share of results of joint ventures, net of tax		10,142	(87,955)
Other operating (expenses)/income	9	(640)	8,565
Other expenses, net		(6,043)	(28,104)
Exceptional items			
Negative goodwill	40(a)	8,669	11,906
Gain on equity interest	40(a)	3,381	45,847
Gain on disposal of subsidiaries	40(b)	76,572	-
Exceptional items, net		88,622	57,753
Profit before income tax	10	475,039	610,077
Income tax	11	(46,859)	(69,323)
Total profit for the year		428,180	540,754
Attributable to:			
Owners of the Company		240,592	288,867
Non-controlling interests		187,588	251,887
		428,180	540,754
Earnings per share (cents)			
Basic	12	7.91	9.50
Diluted	12	5.59	6.76

The accompanying notes form an integral part of the financial statements.

Consolidated Statement of Comprehensive Income

For the Year Ended 31 December 2014

	Note	2014 S$'000	(Restated) 2013 S$'000
Total profit for the year		428,180	540,754
Other comprehensive income/(loss):			
Item that will not be reclassified subsequently to profit or loss:			
Actuarial loss on post employment benefit		(3,146)	-
Items that may be reclassified subsequently to profit or loss:			
Foreign currency translation differences		242,922	(655,662)
Reclassification of foreign currency translation differences on disposal of subsidiaries	40(b)	(16,900)	-
Reclassification of foreign currency translation differences on loss of significant influence	40(a)	-	(1,755)
Changes in fair value of available-for-sale financial assets		176	(148)
Share of other comprehensive income of associated companies		22	-
Share of other comprehensive loss of joint ventures		(11)	-
Equity portion of bonds		-	(14,934)
Other comprehensive income/(loss), net of tax		223,063	(672,499)
Total comprehensive income/(loss) for the year		651,243	(131,745)
Total comprehensive income/(loss) attributable to:			
Owners of the Company		344,656	(54,403)
Non-controlling interests		306,587	(77,342)
		651,243	(131,745)

The accompanying notes form an integral part of the financial statements.

Statements of Financial Position

As at 31 December 2014

		Group		Company	
			(Restated)		
	Note	2014	2013	2014	2013
		S$'000	S$'000	S$'000	S$'000
Assets					
Current Assets					
Cash and cash equivalents	14	874,787	816,221	45,677	11,338
Short-term investments	15	17,804	1,007	-	-
Trade receivables	16	13,560	12,219	-	-
Other current assets	17	233,778	240,067	247,224	546,737
Inventories, at cost		1,249	949	-	-
Properties held for sale		841,986	547,179	-	-
		1,983,164	1,617,642	292,901	558,075
Non-Current Assets					
Subsidiaries	18	-	-	1,714,120	1,428,804
Associated companies	19	223,276	195,822	-	-
Joint ventures	20	103,888	65,512	-	-
Long-term investments	21	2,403	7,152	-	-
Properties under development for sale	22	1,738,500	1,446,235	-	-
Investment properties	23	496,508	535,367	-	-
Property, plant and equipment	24	157,930	129,568	113	156
Long-term receivables	25	36,940	413	-	-
Deferred tax assets	26	336	162	-	-
Goodwill	27	1,784	1,784	-	-
		2,761,565	2,382,015	1,714,233	1,428,960
Total Assets		4,744,729	3,999,657	2,007,134	1,987,035

The accompanying notes form an integral part of the financial statements.

	Note	Group 2014 S$'000	Group (Restated) 2013 S$'000	Company 2014 S$'000	Company 2013 S$'000
Liabilities and Equity					
Current Liabilities					
Trade payables	28	23,964	18,815	-	-
Other payables and liabilities	29	612,259	504,897	71,332	49,040
Bonds payables	30	33,016	-	-	-
Obligations under finance leases	31	1,909	32	21	32
Borrowings	32	157,325	135,697	-	-
Income taxes payable		1,388	5,894	-	-
		829,861	665,335	71,353	49,072
Non-Current Liabilities					
Bonds payables	30	309,524	308,788	-	-
Obligations under finance leases	31	3,628	44	14	44
Borrowings	32	239,025	194,290	-	-
Long-term liabilities	33	169,451	227,362	-	-
Deferred tax liabilities	26	12	12	-	-
		721,640	730,496	14	44
Total Liabilities		1,551,501	1,395,831	71,367	49,116
Equity attributable to Owners of the Company					
Issued capital	34	1,907,108	1,907,108	1,907,108	1,907,108
Foreign currency translation deficit		(1,173,050)	(1,278,594)	-	-
Goodwill on consolidation		(62,122)	(62,122)	-	-
Asset revaluation reserve		6,518	6,518	-	-
Other reserves		(28,916)	8,730	-	-
Fair value reserve		58	(65)	-	-
Retained earnings		1,065,105	839,723	28,659	30,811
		1,714,701	1,421,298	1,935,767	1,937,919
Non-controlling interests		1,478,527	1,182,528	-	-
Total Equity		3,193,228	2,603,826	1,935,767	1,937,919
Total Liabilities and Equity		4,744,729	3,999,657	2,007,134	1,987,035

The accompanying notes form an integral part of the financial statements.

Consolidated Statement of Changes in Equity

For the Year Ended 31 December 2014

	← Attributable to Owners of the Company →									
	Issued capital	Foreign currency translation deficit	Goodwill on consolidation	Asset revaluation reserve	Other reserves	Fair value reserve	Retained earnings	Total	**Non-Controlling Interests**	**Total Equity**
Group	S$'000	S$'000	S$'000	S$'000	S$'000	S$'000	S$'000	S$'000	S$'000	S$'000
Balance at 1.1.2014 as previously reported	1,907,108	(1,183,977)	(62,122)	9,758	8,730	(65)	803,337	1,482,769	836,986	2,319,755
Effect of adoption of FRS 110	-	(94,617)	-	(3,240)	-	-	36,386	(61,471)	345,542	284,071
Balance at 1.1.2014 as restated	1,907,108	(1,278,594)	(62,122)	6,518	8,730	(65)	839,723	1,421,298	1,182,528	2,603,826
Profit for the year	-	-	-	-	-	-	240,592	240,592	187,588	428,180
Other comprehensive income/(loss)	-	105,544	-	-	(1,603)	123	-	104,064	118,999	223,063
Total comprehensive income/(loss) for the year	-	105,544	-	-	(1,603)	123	240,592	344,656	306,587	651,243
Dividends (Note 35)	-	-	-	-	-	-	(15,210)	(15,210)	-	(15,210)
Dividends paid to non-controlling shareholders	-	-	-	-	-	-	-	-	(21,225)	(21,225)
Disposal of subsidiaries (Note 40(b))	-	-	-	-	-	-	-	-	(685)	(685)
Acquisition of subsidiaries (Note 40(a))	-	-	-	-	-	-	-	-	19,081	19,081
Capital subscribed by non-controlling shareholders	-	-	-	-	-	-	-	-	11,198	11,198
Capital returned to non-controlling shareholders	-	-	-	-	-	-	-	-	(55,000)	(55,000)
Change in interest in subsidiaries (Note 40(c))	-	-	-	-	(36,043)	-	-	(36,043)	36,043	-
Balance at 31.12.2014	1,907,108	(1,173,050)	(62,122)	6,518	(28,916)	58	1,065,105	1,714,701	1,478,527	3,193,228

The accompanying notes form an integral part of the financial statements.

Group	Issued capital S$'000	Foreign currency translation deficit S$'000	Goodwill on consolidation S$'000	Option reserve S$'000	Asset revaluation reserve S$'000	Other reserves S$'000	Fair value reserve S$'000	Retained earnings S$'000	Total S$'000	**Non-Controlling Interests** S$'000	**Total Equity** S$'000
	Attributable to Owners of the Company										
Balance at 1.1.2013	1,907,108	(950,323)	(62,122)	14,934	9,758	13,203	-	562,415	1,494,973	823,568	2,318,541
Effect of adoption of FRS 110 (Note 40(a)(iii))	-	-	-	-	(3,240)	-	-	-	(3,240)	406,543	403,303
Profit for the year, restated	-	-	-	-	-	-	-	288,867	288,867	251,887	540,754
Other comprehensive loss, restated	-	(328,271)	-	(14,934)	-	-	(65)	-	(343,270)	(329,229)	(672,499)
Total comprehensive (loss)/income for the year, restated	-	(328,271)	-	(14,934)	-	-	(65)	288,867	(54,403)	(77,342)	(131,745)
Dividends (Note 35)	-	-	-	-	-	-	-	(11,559)	(11,559)	-	(11,559)
Dividends paid to non-controlling shareholders	-	-	-	-	-	-	-	-	-	(27,703)	(27,703)
Acquisition of subsidiaries (Note 40(a))	-	-	-	-	-	-	-	-	-	46,477	46,477
Capital subscribed by non-controlling shareholders, net	-	-	-	-	-	-	-	-	-	6,512	6,512
Change in interest in subsidiaries (Note 40(c))	-	-	-	-	-	(4,473)	-	-	(4,473)	4,473	-
Balance at 31.12.2013 as restated	1,907,108	(1,278,594)	(62,122)	-	6,518	8,730	(65)	839,723	1,421,298	1,182,528	2,603,826

The accompanying notes form an integral part of the financial statements.

Consolidated Statement of Cash Flows

For the Year Ended 31 December 2014

	Note	2014 S$'000	(Restated) 2013 S$'000
Cash flows from operating activities			
Profit before income tax		475,039	610,077
Adjustments for:			
Depreciation of investment properties	23	10,781	7,063
Depreciation of property, plant and equipment	24	9,972	10,400
Interest expense	8	54,063	22,035
Gain on disposal of property, plant and equipment	9	(120)	(146)
Gain on disposal of subsidiaries	40(b)	(76,572)	-
Negative goodwill	40(a)	(8,669)	(11,906)
Gain on equity interest	40(a)	(3,381)	(45,847)
Share of results of associated companies, net of tax		(2,244)	2,887
Share of results of joint ventures, net of tax		(10,142)	87,955
Allowance for impairment loss on trade receivables	16	74	412
Changes in fair value of financial assets at fair value through profit or loss	9	(482)	34
Unrealised foreign exchange gain, net		(17,664)	(25,808)
Interest income	7	(39,168)	(31,607)
Long-term investment written off	10	1,219	-
Property, plant and equipment written off	10	-	10
Operating cash flows before working capital changes		392,706	625,559
Changes in working capital:			
Trade receivables		(4,612)	(353)
Other current assets and receivables		31,213	(100,642)
Inventories		(233)	130
Trade payables		5,149	(14,659)
Other payables and liabilities		(4,638)	(139,875)
Cash generated from operations		419,585	370,160
Interest paid		(50,111)	(31,141)
Interest received		39,167	31,614
Tax paid		(65,962)	(59,246)
Net cash generated from operating activities		342,679	311,387

The accompanying notes form an integral part of the financial statements.

	Note	2014	(Restated) 2013
		S$'000	S$'000
Cash flows from investing activities			
Acquisition of subsidiaries, net of cash acquired	40(a)	(26,596)	(215,406)
Cash flow effect arising from consolidation of PDL group	40(a)(iii)	-	110,877
Acquisition of an associated company		-	(10,417)
Acquisition of additional interest in associated companies		(15,367)	(66,788)
Acquisition of a joint venture		(16,830)	-
Additional investments in joint ventures		(8,415)	(137,787)
Investments in available-for-sale financial assets, net		(12,221)	(890)
Proceeds from capital reduction in associated companies		-	1,320
Proceeds from capital reduction in joint ventures		-	83
Proceeds from disposal of property, plant and equipment		174	304
Proceeds from disposal of subsidiaries, net	40(b)	233,724	-
Acquisition of and capital expenditure on investment properties	23	(152,084)	(132,963)
Capital expenditure on property, plant and equipment		(31,931)	(11,013)
Capital expenditure on properties under development and held for sale		(319,355)	40,666
Proceeds from repayment of long-term receivables		-	53,526
Dividends from associated companies and joint ventures		9,830	17,686
Net cash used in investing activities		(339,071)	(350,802)
Cash flows from financing activities			
Proceeds from borrowings, net		54,096	222,795
Proceeds from issuance of bonds, net		-	169,300
Capital subscribed by non-controlling shareholders		11,198	7,536
Capital returned to non-controlling shareholders		(55,000)	(1,024)
Increase in time deposits pledged		(17,348)	(53,034)
Payment of dividends		(36,435)	(39,262)
Payments of obligations under finance leases		(41)	(110)
Net cash (used in)/generated from financing activities		(43,530)	306,201
Net (decrease)/increase in cash and cash equivalents		(39,922)	266,786
Cash and cash equivalents at the beginning of the year		761,658	652,079
Effect of exchange rate changes on cash and cash equivalents		81,140	(157,207)
Cash and cash equivalents at the end of the year	14	802,876	761,658

The accompanying notes form an integral part of the financial statements.

These notes form an integral part of and should be read in conjunction with the accompanying financial statements:

1 General

Sinarmas Land Limited (the "Company") is incorporated and domiciled in Singapore and is listed on the Singapore Exchange Securities Trading Limited. The Company's registered office and principal place of business is at 108 Pasir Panjang Road, #06-00 Golden Agri Plaza, Singapore 118535.

The Company is principally an investment holding company. The Company and its subsidiaries (collectively, the "Group") are involved in the property business, through its investments in Indonesia, China, Malaysia, Singapore and United Kingdom.

The subsidiaries, associated companies and joint ventures, including their principal activities, countries of incorporation, and the extent of the Company's equity interests in those subsidiaries, associated companies and joint ventures are set out in Notes 42, 43 and 20 to the financial statements respectively.

The statement of financial position of the Company and the consolidated financial statements of the Group as at and for the year ended 31 December 2014 were authorised for issue by the Board of Directors on 18 March 2015.

2 New and Revised Financial Reporting Standards ("FRSs")

(a) Adoption of New and Revised FRSs

The Group has adopted the following new and revised FRSs that are relevant to its operations and effective for annual periods beginning on 1 January 2014. Except for the adoption of FRS 110, of which the effect is discussed below, the adoption of the new and revised FRSs has had no material financial impact on the financial statements of the Group and the Company. They did however give rise to additional disclosures including, in some cases, revision to accounting policies.

(i) FRS 110, Consolidated Financial Statements

FRS 110 changes the definition of control and applies it to all investees to determine the scope of consolidation. The requirements under FRS 110 will apply to all types of potential subsidiary. It requires an investor to reassess the decision whether to consolidate an investee when events indicate that there may be a change to one of the three elements of control, i.e. power, variable returns and the ability to use power to affect returns.

In accordance with FRS 110, the Group reassessed the control conclusion for its investees. Consequently, the Group has changed its control conclusion in respect of its investment in PT Puradelta Lestari Tbk ("PDL") which was previously accounted for as an associated company using the equity method. Although the Group controls only 50% of PDL's voting rights, management has determined that the Group has had control over PDL, on a de facto power basis, due to management restructuring amongst the shareholders of PDL whereby a revised investor agreement was entered into in April 2013 between the shareholders of PDL. Accordingly, the Group applied acquisition accounting to the investment in April 2013, and restated the relevant amounts as if the investee had been consolidated from that date.

2 New and Revised Financial Reporting Standards (“FRSs”) (cont’d)

(a) Adoption of New and Revised FRSs (cont’d)

(i) FRS 110, Consolidated Financial Statements (cont’d)

Accordingly, the comparatives have been restated with the following impact:

	As previously reported in 2013 S$’000	Restated for 2013 S$’000
Consolidated income statement		
Revenue	985,036	1,178,787
Cost of sales	(293,322)	(401,670)
Operating profit	502,520	580,428
Other income/(expenses), net	9,843	(28,104)
Profit before income tax	524,269	610,077
Income tax	(59,255)	(69,323)
Total profit for the year	465,014	540,754
Profit attributable to:		
Owners of the Company	252,481	288,867
Non-controlling interests	212,533	251,887

	As previously reported 31/12/2013 S$’000	Restated for 31/12/2013 S$’000
Consolidated statement of financial position		
Associated companies	592,138	195,822
Properties under development for sale	859,365	1,446,235
Property, plant and equipment	124,327	129,568
Long-term receivables	73,732	413
Cash and cash equivalents	687,733	816,221
Other current assets	228,664	240,067
Properties held for sale	369,188	547,179
Total Assets	3,559,299	3,999,657
Other payables and liabilities	374,868	504,897
Income taxes payables	5,550	5,894
Long-term liabilities	201,448	227,362
Total Liabilities	1,239,544	1,395,831
Equity attributable to Owners of the Company	1,482,769	1,421,298
Non-controlling interests	836,986	1,182,528
Total Equity	2,319,755	2,603,826

(ii) FRS 28, Investments in Associates and Joint Ventures

FRS 28 (Revised) changes in scope as a result of the issuance of FRS 111, *Joint Arrangements*. It continues to prescribe the mechanics of equity accounting.

2 New and Revised Financial Reporting Standards ("FRSs") (cont'd)

(a) Adoption of New and Revised FRSs (cont'd)

(iii) FRS 111, Joint Arrangements

FRS 111 supersedes FRS 31, *Interests in Joint Ventures*. It eliminates the option of using proportionate consolidation for a jointly controlled entity. FRS 111 also eliminates the categories of "jointly controlled operations" and "jointly controlled assets" under FRS 31 which will now fall into the newly defined category "joint operations".

(iv) FRS 112, Disclosure of Interests in Other Entities

FRS 112 combines the disclosure requirements for subsidiaries, joint arrangements, associates and structured entities within a comprehensive disclosure standard. It replaces the requirements previously included in FRS 27, *Consolidated and Separate Financial Statements,* FRS 28, *Investments in Associates,* and FRS 31, *Interests in Joint Ventures.*

(b) New and Amended FRSs issued but not yet effective

As at the date of these financial statements, the Group has not adopted the following new and amended FRSs that have been issued but are not yet effective:

Description	Effective for annual periods beginning on or after
FRS 109, Financial Instruments	*1 January 2018*
FRS 115, Revenue from Contracts with Customers	*1 January 2017*
Amendments to:	
• *FRS 19, Defined Benefit Plans: Employee Contribution*	*1 July 2014*
• *FRS16 and FRS 38, Clarification of Acceptable Methods of Depreciation and Amortisation*	*1 January 2016*
• *FRS 27, Equity Method in Separate Financial Statements*	*1 January 2016*
• *FRS 110 and FRS 28, Sale or Contribution of Assets between an Investor and its Associate or Joint Venture*	*1 January 2016*
• *FRS 111, Accounting for Acquisitions of Interest in Joint Operations*	*1 January 2016*
Improvements to FRSs (2014)	
• *FRS 16, Property, Plant and Equipment*	*1 July 2014*
• *FRS 24, Related Party Disclosures*	*1 July 2014*
• *FRS 40, Investment Property*	*1 July 2014*
• *FRS 103, Business Combinations*	*1 July 2014*
• *FRS 108, Operating Segments*	*1 July 2014*
• *FRS 113, Fair Value Measurement*	*1 July 2014*
• *FRS 19, Employee Benefits*	*1 January 2016*
• *FRS 105, Non-current Assets Held for Sale and Discontinued Operations*	*1 January 2016*
• *FRS 107, Financial Instruments: Disclosures*	*1 January 2016*

The directors of the Company expect that the adoption of the new and amended FRSs above except for FRS 109 and FRS 115 will have no material financial impact on the financial statements in the period of initial application. The Group is in the process of assessing the impact of FRS 109 and FRS 115 on the financial statements.

3 Summary of Significant Accounting Policies

(a) Basis of Preparation

The financial statements, which are expressed in Singapore dollar, are prepared in accordance with the historical cost convention, except as discussed in the accounting policies below. The consolidated financial statements of the Group and the statement of financial position of the Company have been prepared in accordance with the provisions of the Singapore Companies Act, Chapter 50 and FRSs.

As part of the Restructuring Exercise in 1997 whereby the Company acquired from the Sinar Mas Group its subsidiaries and associated companies (“Restructuring Exercise 1997”), certain property, plant and equipment, investment properties and properties held for development and sale have been revalued by independent professional valuers as at 30 September 1996. Accordingly, the revalued amount is deemed to be the cost to the Group.

The preparation of financial statements requires the use of accounting estimates and judgements that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses as well as the disclosures of contingent assets and contingent liabilities. Although these estimates are based on management’s best knowledge of current events and actions, actual results may actually differ from these estimates. Critical accounting estimates and assumptions used that are significant to the financial statements, and areas involving a higher degree of judgement or complexity, are disclosed in Note 5 to the financial statements.

(b) Functional and Presentation Currency

Items included in the financial statements of each entity in the Group are measured using the currency of the primary economic environment in which the entity operates (the “functional currency”). The consolidated financial statements are presented in Singapore dollar, which is the Company’s functional and presentation currency that reflects the primary economic environment in which the Company operates. All values are rounded to the nearest thousand ($’000) except when otherwise indicated.

(c) Foreign Currency Transactions and Translation

Foreign currency transactions are translated into the respective functional currencies of the entities in the Group using the exchange rates prevailing at the dates of transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and arising from the translation of foreign currency denominated monetary assets and liabilities at the exchange rates prevailing at the end of the reporting period are recognised in the income statement.

Non-monetary items that are measured in terms of historical cost in foreign currency are translated using the exchange rates prevailing at the date of transactions. Non-monetary items that are measured at fair value in foreign currency are translated using the exchange rate at the date that the fair value was determined.

Currency translation differences on financial assets at fair value through profit or loss are recognised as part of the fair value gain or loss in the income statement while the translation differences on available-for-sale financial assets are recognised in other comprehensive income.

3 Summary of Significant Accounting Policies (cont'd)

(c) Foreign Currency Transactions and Translation (cont'd)

In the preparation of the consolidated financial statements, the financial statements of those subsidiaries whose functional currency is not Singapore dollar (i.e. foreign entities) are translated into Singapore dollar, as follows:

(i) assets and liabilities are translated at the closing rate at the end of the reporting period;

(ii) share capital and reserves are translated at historical exchange rates; and

(iii) revenue and expenses are translated at average exchange rates for the period which approximate the exchange rates prevailing on the transactions dates (unless the average rate is not a reasonable approximation of the cumulative effect of rates prevailing on the transactions dates, in which case, revenue and expenses are translated using the exchange rate at the dates of the transactions).

Exchange differences arising from the above translations are recognised in other comprehensive income and these are accumulated in foreign currency translation reserve. On consolidation, exchange differences arising from the translation of net investments in foreign entities (including monetary items that in substance form part of the net investment in foreign entities) are recognised in other comprehensive income. On disposal, the accumulated translation differences are reclassified to the income statement as part of the gain or loss on disposal in the period in which the foreign entity is disposed of.

(d) Basis of Consolidation

The consolidated financial statements comprise the financial statements of the Company and its subsidiaries made up to 31 December, after elimination of material balances, transactions and any unrealised profit or loss on transactions between the Group entities. Subsidiaries are consolidated from the date on which control is transferred to the Group and cease to be consolidated from the date on which control ceases. The consolidated financial statements are prepared using uniform accounting policies for like transactions and other events in similar circumstances.

The acquisition method of accounting is used to account for the acquisition of subsidiaries. The consideration transferred in a business combination is measured at fair value at the date of acquisition, which is the sum of the fair values of the assets transferred, the liabilities incurred by the acquirer to former owners of the acquiree, and the equity interests issued by the acquirer. Acquisition related costs are to be expensed through the income statement as incurred. Identifiable assets acquired and liabilities assumed in a business combination are measured at their fair values. Any non-controlling interest at the date of acquisition in the acquiree is measured at fair value or at the non-controlling interest's proportionate share of the acquiree's net identifiable assets.

Non-controlling interests in the net assets of consolidated subsidiaries are identified separately from the Group's consolidated statement of comprehensive income, statement of financial position and consolidated statement of changes in equity. Non-controlling interests consist of the amount of those interests at the date of the original business combination and the non-controlling interests' share of changes in equity since the date of the combination.

Changes in the Group's interest in a subsidiary that do not result in loss of control are accounted for as transactions with equity owners of the Company. Any difference between the change in carrying amounts of the non-controlling interest and the value of consideration paid or received is recognised in other reserves, within equity attributable to the owners of the Company.

3 Summary of Significant Accounting Policies (cont'd)

(d) Basis of Consolidation (cont'd)

When the Group ceases to have control, any retained interest in the entity is re-measured to its fair value at the date when control is lost, with the change in carrying amount recognised in the income statement. The fair value is the initial carrying amount for the purpose of subsequently accounting for the retained interest as an associate, joint venture or financial asset. In addition, any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to the income statement.

(e) Subsidiaries

Subsidiaries are entities over which any of the Group companies have control. The Group companies control an entity if and only if they have power over the entity and when they are exposed to, or have rights to variable returns from their involvement with the entity, and have the ability to use their power over the entity to affect those returns. The Group will re-assess whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control.

Investment in subsidiaries in the financial statements of the Company are stated at cost, less any impairment losses.

Intercompany loan to subsidiaries for which settlement is neither planned nor likely to occur in the foreseeable future and are in substance, a part of the Company's net investment in those subsidiaries are stated at cost less any accumulated impairment loss. Such balances are eliminated in full in the consolidated financial statements.

(f) Joint Ventures

Joint ventures are entities over which the Group has contractual arrangements to jointly share the control over the economic activity of the entities with one or more parties and have rights to the net assets of the arrangements.

Investments in joint ventures are initially recognised at cost. The cost of an acquisition is measured at the fair value of the assets given, equity instruments issued or liabilities incurred or assumed at the date of exchange, plus costs directly attributable to the acquisition. Goodwill on joint ventures represents the excess of the cost of acquisition of the joint venture over the Group's share of the fair value of the identifiable net assets of the joint venture and is included in the carrying amount of the investments.

In applying the equity method of accounting, the Group's share of its joint ventures' post-acquisition profit or losses are recognised in the income statement and its share of post-acquisition other comprehensive income is recognised in other comprehensive income. These post-acquisition movements and distributions received from the joint ventures are adjusted against the carrying amount of the investments. When the Group's share of losses in an joint venture equals to or exceeds its interest in the joint venture, including any other unsecured non-current receivables, the Group does not recognise further losses, unless it has obligations to make or has made payments on behalf of the joint venture.

Unrealised gains on transactions between the Group and its joint ventures are eliminated to the extent of the Group's interest in the joint ventures. Unrealised losses are also eliminated unless transactions provide evidence of impairment of the assets transferred. The accounting policies of joint ventures have been changed where necessary to ensure consistency with the accounting policies adopted by the Group.

3 Summary of Significant Accounting Policies (cont'd)

(g) Associated Companies

Associated companies are entities in which the Group has significant influence but not control, which generally occurs when the Group holds, directly or indirectly, 20% or more of the voting power of the investee, or is in a position to exercise significant influence on the financial and operating policy decisions.

Investments in associated companies are initially recognised at cost. The cost of an acquisition is measured at the fair value of the assets given, equity instruments issued or liabilities incurred or assumed at the date of exchange, plus costs directly attributable to the acquisition. Goodwill on associated companies represents the excess of the cost of acquisition of the associated company over the Group's share of the fair value of the identifiable net assets of the associated company and is included in the carrying amount of the investments.

In applying the equity method of accounting, the Group's share of its associated companies' post-acquisition profit or losses are recognised in the income statement and its share of post-acquisition other comprehensive income is recognised in other comprehensive income. These post-acquisition movements and distributions received from the associated companies are adjusted against the carrying amount of the investments. When the Group's share of losses in an associated company equals to or exceeds its interest in the associated company, including any other unsecured non-current receivables, the Group does not recognise further losses, unless it has obligations to make or has made payments to behalf of the associated company. The accounting policies of associated companies have been changed where necessary to ensure consistency with the accounting policy adopted by the Group.

Unrealised gain on transactions between the Group and its associated companies are eliminated to the extent of the Group's interest in the associated companies. Unrealised losses are also eliminated unless transactions provide evidence of impairment of the assets transferred. The accounting policies of associated companies have been changed where necessary to ensure consistency with the accounting policies adopted by the Group.

Investments in associated companies are derecognised when the Group loses significant influence. Any retained equity interest in the entity is re-measured at its fair value. The difference between the carrying amount of the retained interest at the date when significant influence is lost and its fair value is recognised in the income statement. Gains and losses arising from partial disposals or dilutions in investments in associated companies in which significant influence is retained are recognised in the income statement.

(h) Deferred Charges

Deferred charges comprise certain expenditures, whose benefits extend over a period of more than one year, are initially recognised at cost are subsequently carried at cost less accumulated amortisation and any impairment loss. These costs are amortised to the income statement over the periods benefited using the straight-line method.

3 Summary of Significant Accounting Policies (cont'd)

(i) Goodwill

The excess of the aggregate of the consideration transferred, the amount of any non-controlling interest in the acquiree, and the fair value at the date of acquisition of any previous equity interest in the acquiree, over the fair value of the net identifiable assets acquired is initially recognised as "Goodwill" in the consolidated financial statements. Subsequently, goodwill is carried at cost less any accumulated impairment losses. Goodwill is tested for impairment annually or when circumstances change, indicating that goodwill might be impaired. If the Group's interest in the net fair value of the identifiable assets and liabilities exceeds the consideration transferred and the non-controlling interest in the acquiree, the Group will reassess whether it has correctly identified all of the assets acquired and liabilities assumed, and any excess thereafter is recognised as an income immediately.

Goodwill on acquisition arising prior to 1 January 2001 has been charged in full to equity; such goodwill has not been retrospectively capitalised and amortised, as allowed under revised SAS 22, *Business Combinations (revised 2003).* Goodwill arising from business combinations occurring between 1 January 2001 and 1 July 2004 has been carried at net carrying value and subjected to an impairment test, while negative goodwill arising from business combinations occurring between 1 January 2001 and 1 July 2004 has been credited to retained earnings.

For the purposes of impairment testing, goodwill is allocated to each of the Group's cash-generating units. If the recoverable amount of a cash-generating unit is estimated to be less than its carrying amount, the impairment loss is allocated first to reduce the carrying amount of any goodwill allocated to the unit and then to the other assets of the unit pro-rata on the basis of the carrying amount of each asset in the unit. An impairment loss recognised for goodwill is not reversed in a subsequent period.

(j) Investment Properties

Investment properties are properties held either to earn rental income or for long-term capital appreciation or for currently indeterminate use. Investment properties are initially recognised at cost and subsequently carried at cost less accumulated depreciation and any impairment losses where the recoverable amount of the asset is estimated to be lower than its carrying amount. Depreciation is charged so as to write off the depreciable amount of assets, other than freehold land which is not depreciated, using the straight-line method to allocate the depreciable amounts over the estimated useful lives of 20 to 60 years.

The carrying amount includes the cost of replacing part of an existing investment property at the time that cost is incurred if the recognition criteria are met and excludes the costs of day-to-day servicing of an investment property. Investment properties are derecognised when either they have been disposed of or when the investment property is permanently withdrawn from use and no future economic benefit is expected from its disposal. Any gains or losses on the retirement or disposal of an investment property are recognised in the income statement in the year of retirement or disposal.

The residual values and useful lives of investment properties are reviewed, and adjusted as appropriate, at the end of each reporting period.

3 Summary of Significant Accounting Policies (cont'd)

(k) Property, Plant and Equipment

Property, plant and equipment are carried at cost, less accumulated depreciation and any impairment losses where the recoverable amount of the asset is estimated to be lower than its carrying amount.

Depreciation is charged so as to write off the depreciable amount of assets, other than freehold land which is not depreciated, using the straight-line method, over the following estimated useful lives:

		No. of years
Freehold buildings	-	20 to 50
Leasehold land, buildings and improvements	-	5 to 50
Plant, machinery and equipment	-	5 to 10
Motor vehicles, furniture and fixtures	-	3 to 10

Assets held under finance leases are depreciated over their estimated useful lives on the same basis as owned assets or, where shorter, the term of the relevant leases.

The residual values and estimated useful lives of property, plant and equipment are reviewed, and adjusted as appropriate, at the end of each reporting period.

Subsequent costs are included in the asset's carrying amount only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The cost of maintenance and repairs is charged to the income statement as incurred; significant renewals and improvements are capitalised. When assets are retired or otherwise disposed of, their carrying amounts are derecognised and any resulting gains or losses are recognised in the income statement.

The cost of construction in progress represents all costs (including borrowing costs on such borrowings) attributable to bringing the constructed asset to its working condition and getting it ready for its intended use. The accumulated costs will be reclassified to the appropriate asset class when the construction is completed. No depreciation charge is provided for construction in progress until the assets are transferred and used in operations.

(l) Cash and Cash Equivalents

Cash and cash equivalents classified under current assets comprise cash on hand, cash in banks and time deposits which are short-term, highly liquid assets that are readily convertible into known amounts of cash and which are subject to an insignificant risk of changes in value.

For the purpose of the consolidated statement of cash flows, cash and cash equivalents consist of cash and cash equivalents as defined above, net of time deposits pledged as security.

(m) Inventories

Inventories are measured at the lower of cost and net realisable value. Cost comprises all costs of purchase, cost of conversion and other costs incurred in bringing the inventories to their present location and condition. Net realisable value represents the estimated selling price less all estimated costs of completion and costs necessary to make the sale. Consumables are stated at cost using the FIFO (first-in first-out) method.

3 Summary of Significant Accounting Policies (cont'd)

(n) Properties under Development for Sale and Held for Sale

Properties under development for sale consist of land and properties which are held with the intention of development and sale in the ordinary course of business. They are stated at cost less any impairment losses when the recoverable amount of the property is estimated to be lower than its carrying amount.

Land held for development consists of land acquired which will be developed over more than one year. Upon commencement of development, the cost of land held for development will be transferred to properties under development.

Each property under development is accounted for as a separate project. The cost of properties under development include land cost, direct development and construction costs, capitalised interest and other indirect costs incurred during the period of development. The cost is determined and/or allocated using the specific identification method. Allowances are recognised in the income statement for any foreseeable losses. Cost estimated and allocation are reviewed and adjusted as appropriate, at the end of each reporting period. On the completion of the development, the accumulated cost will be reclassified as properties held for sale under current assets whereas properties held for investment purposes will be reclassified as investment properties under non-current assets.

Properties held for sale are stated at the lower of cost and/or net realisable value. Net realisable value represents the estimated selling price less costs to be incurred in selling the property.

(o) Financial Assets

The Group classifies its non-derivative financial assets in the following categories: loans and receivables, fair value through profit or loss and available-for-sale. The classification depends on the purpose for which the financial assets are acquired. Management determines the classification of its financial assets at initial recognition. The Group initially recognises loans and receivables, advances and deposits on the date they are originated. All other financial assets are recognised initially on the trade date which is the date that the Group becomes a party to the contractual provisions of the instrument. Financial assets are derecognised when, and only when, the contractual rights to the cash flows from the financial assets have expired, or have been transferred and transferred substantially all the risks and rewards of ownership of the financial assets to another entity.

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They arise when the Group provides money, goods or services directly to a debtor with no intention of trading the receivable. The Group's loans and receivables comprise trade and other receivables and cash and cash equivalents. Loans and receivables are recognised initially at fair value which is normally the original invoiced amount plus, any directly attributable transaction costs, and subsequently carried at amortised cost using the effective interest method. Appropriate allowances for estimated irrecoverable amounts are recognised in the income statement when there is objective evidence that the asset is impaired. The allowance recognised is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the effective interest rate computed at initial recognition. Gains and losses are recognised in the income statement when the loans and receivables are derecognised or impaired.

Financial assets at fair value through profit or loss are financial assets held for trading. Financial assets at fair value through profit or loss are initially recognised at fair value with subsequent changes in fair value recognised in the income statement.

3 Summary of Significant Accounting Policies (cont'd)

(o) Financial Assets (cont'd)

Available-for-sale financial assets are non-derivatives that are either designated in this category or not classified in any other category. Available-for-sale financial assets are recognised initially at fair value plus any directly attributable transaction costs, and subsequently carried at fair value with gains and losses being recognised in other comprehensive income until the investment is derecognised or until the investment is determined to be impaired at which time the previous gain or loss that has been recognised in other comprehensive income is reclassified from equity to the income statement. Available-for-sale financial assets that do not have a quoted market price in an active market and whose fair value cannot be reliably measured are measured at cost less any identified impairment losses at the end of each reporting period subsequent to initial recognition. Impairment losses recognised in the income statement for investments in equity instruments classified as available-for-sale are not subsequently reversed through the income statement.

(p) Impairment of Non-Financial Assets excluding Goodwill

At the end of each reporting period, the Group reviews the carrying amounts of its non-financial assets excluding goodwill to determine whether there is any indication that those assets have suffered an impairment loss or whether there is any indication that an impairment loss previously recognised for an asset in prior years may no longer exist or may have decreased. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss. An asset's recoverable amount is calculated as the higher of the asset's value in use and its fair value less cost of disposal.

Where it is not possible to estimate the recoverable amount of an individual asset, the Group estimates the recoverable amount of the cash generating unit to which the asset belongs. If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. Impairment losses are recognised as an expense immediately, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but only to the extent that it does not restate the asset to a carrying amount in excess of what would have been determined (net of any depreciation) had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised as income immediately, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

3 Summary of Significant Accounting Policies (cont'd)

(q) Financial Liabilities and Equity

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. Debt instruments issued which carry a right to convert to equity that is dependent on the outcome of uncertainties beyond the control of both the Group and the holder are classified as liabilities.

Significant financial liabilities include finance lease obligations, interest-bearing borrowings, bonds payables and trade and other payables. The accounting policies adopted for finance lease obligations and convertible bonds are outlined in Note 3(r) and Note 3(s) respectively.

Interest-bearing borrowings and bonds payables are recorded at the proceeds received, net of direct issue costs. Direct issue costs are amortised over the period of the bonds. Finance charges, including premiums payable on settlement or redemption, are accounted for on an accrual basis and are added to the carrying amount of the instrument to the extent that they are not settled in the period in which they arise.

Interest-bearing borrowings and bonds payables are subsequently measured at amortised cost using the effective interest method, with interest expense recognised on an effective yield basis. Financial liabilities are derecognised when, and only when, the obligations are discharged, cancelled or expired. The difference between the carrying amount of the financial liability derecognised and consideration paid and payable is recognised in the income statements.

Trade and other payables are carried at cost which is the fair value of the consideration to be paid in the future for goods and services received. Interest-bearing trade and other payables are recognised initially at cost less attributable transaction costs and subsequently stated at amortised cost using the effective interest method.

Ordinary shares are classified as equity. Equity is recorded at the proceeds received, net of direct issue costs.

(r) Leases

(i) When the Group is the lessee

Lessee – Finance leases

Leases where the Group assumes substantially all risks and rewards incidental to ownership of the leased assets are classified as finance leases.

The leased assets and the corresponding lease liabilities (net of finance charges) under finance leases are recognised on the statement of financial position as property, plant and equipment and obligations under finance leases respectively, at the inception of the leases based on the lower of the fair value of the leased assets and the present value of the minimum lease payments. Each lease payment is apportioned between the finance expense and the reduction of the outstanding lease liability. The finance expense is recognised in the income statement on an effective yield basis.

Lessee – Operating leases

Leases where substantially all risks and rewards incidental to ownership are retained by the lessors are classified as operating leases. Payments made under operating leases (net of any incentives received from the lessors) are recognised in the income statement on a straight-line basis over the period of the lease. Contingent rents are recognised as an expense in the income statement when incurred.

3 Summary of Significant Accounting Policies (cont'd)

(r) Leases (cont'd)

(ii) When the Group is the lessor

Lessor – Finance leases

Leases where the Group has transferred substantially all risks and rewards incidental to ownership of the leased assets to the lessees, are classified as finance leases.

The leased asset is derecognised and the present value of the lease receivable (net of initial direct costs for negotiating and arranging the lease) is recognised on the statement of financial position. The difference between the gross receivable and the present value of the lease receivable is recognised as unearned finance income. Each lease payment received is applied against the gross investment in the finance lease receivable to reduce both the principal and the unearned finance income. The finance income is recognised in the income statement on an effective yield basis. Initial direct costs incurred by the Group in negotiating and arranging finance leases are added to finance lease receivables and recognised as an expense in the income statement over the lease term on the same basis as the lease income.

(s) Convertible Financial Instruments

Convertible financial instruments are regarded as compound instruments, consisting of a liability component and an equity component. At the date of issue, the fair value of the liability component is estimated using the prevailing market interest rate for similar non-convertible debt. The difference between the proceeds of issue of the convertible financial instruments and the fair value assigned to the liability component, representing the embedded option to convert the liability into equity of the Group, is included in capital reserves (equity) if the option is converted into a fixed number of equity shares or as a financial liability if the option is converted into a variable number of equity shares based on an exercise price of a prescribed percentage of the net tangible assets at the exercise date. Correspondingly, a discount on the financial instruments is recorded and amortised over the period of the financial instruments. Gains and losses arising from changes in fair value of the embedded option (financial liability) are included in the income statement.

(t) Provisions

Provisions are recognised when the Group has a legal or constructive obligation as a result of a past event and it is probable that it will result in an outflow of economic benefits that can be reasonably estimated.

(u) Borrowing Costs

Interest expense and similar charges are expensed in the income statement in the period in which they are incurred, except to the extent they are capitalised as being directly attributable to the acquisition and construction of an asset which necessarily takes a substantial period of time to be prepared for its intended use or sale.

3 Summary of Significant Accounting Policies (cont'd)

(v) Income Tax

Current income tax for current and prior years is recognised at the amount expected to be paid to or recovered from the tax authorities, using the tax rates and tax laws that have been enacted or substantially enacted by the end of each reporting period.

Deferred income tax is provided in full, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements. Deferred income tax is recognised in the income statement, except when it relates to items recognised in other comprehensive income or directly to equity, in which case the deferred income tax is also dealt with in other comprehensive income or directly in equity. Deferred tax assets and liabilities are offset when they relate to income taxes levied by the same tax authority. The amount of deferred income tax is based on the expected manner of realisation or settlement of the carrying amount of assets and liabilities, using tax rates enacted or substantively enacted at the end of each reporting period.

Deferred tax assets are recognised to the extent that it is probable that future taxable profits will be available against which the temporary differences can be utilised.

Deferred income tax is provided on temporary differences arising on investments in subsidiaries and associated companies except where the timing of the reversal of the temporary difference can be controlled and it is probable that the temporary difference will not reverse in the foreseeable future.

(w) Dividend Distribution

Dividend distribution to the Company's shareholders is recognised as a liability in the Company's financial statements in the period in which the dividends are approved for payment.

(x) Post Employment Benefits

Certain subsidiaries have unfunded defined benefit retirement plans covering substantially all of their eligible permanent employees in accordance with the Indonesian Labor Law No. 13/2003 dated 25 March 2003 (Law 13/2003). The obligation for Law 13/2003 has been accounted for using the projected unit credit method, with actuarial valuations being carried out at the end of each reporting period. Current service costs, interest costs and effects of curtailments and settlements (if any) are recognised directly in the current year's income statement. Actuarial gains or losses is reflected immediately in the statement of financial position with a charge or credit recognised immediately in other comprehensive income in the period in which they occur and past service costs are recognised immediately in the income statements when incurred.

The retirement plan obligations recognised in the statement of financial position represents the present value of the defined benefit obligation. Any asset resulting from this calculation is limited the present value of available refunds and reductions in the future contributions to the plan.

Fixed contributions paid to state-managed post employment benefits schemes, such as the Central Provident Fund, on a mandatory, contractual or voluntary basis are recognised as an expense in the income statement in the period in which services are rendered by employees. The Group has no further payment obligation once the contributions have been paid.

3 Summary of Significant Accounting Policies (cont'd)

(y) Revenue Recognition

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured. Revenue is recognised in the income statement as follows:

(i) Revenue from the sale of development properties is recognised using the completed contract method when the Group's significant risks and rewards of ownership in the real estate have been transferred to the customers and the Group does not have a substantial continuing involvement with the properties. This generally coincides with the point in time when the development property is delivered to the customer. No revenue is recognised when there is uncertainty as to the collectability due or the possible return of units sold.

(ii) Revenue from rental of investment properties under operating leases is recognised on a straight-line basis over the terms of the lease contracts.

(iii) Hotel room revenue is recognised based on room occupancy while other hotel revenues are recognised when the goods are delivered or the services are rendered to the customers.

(iv) Interest income is accrued on a time-proportion basis, by reference to the principal outstanding and at the effective interest rate applicable.

(v) Dividend income from investments is recognised on the date the dividends are declared payable by the investees.

(vi) Revenue arising from sales of goods is recognised when the products are delivered to the customers and collectability of the related receivables is probable.

(vii) Club membership revenue is recognised over the term of the membership period.

(z) Segment Reporting

The chief operating decision maker has been identified as the Executive Committee of the Group, which consists of the Executive Chairman, the Chief Executive Officer and Executive Directors. This committee reviews the Group's internal reporting in order to assess performance and allocate resources. Operating segments are reported in a manner consistent with the internal reporting.

The Executive Committee assesses the performance of the operating segments based on a measure of adjusted earnings before income tax, non-controlling interests, interest on borrowings, foreign exchange gain/(loss), depreciation and amortisation expenses, exceptional items, share of results of associated companies and joint ventures ("EBITDA"). All inter segment sales and transfers are accounted for as if the sales or transfers were to a third party, i.e. at current market prices.

3 **Summary of Significant Accounting Policies** (cont'd)

(aa) Financial Guarantees

The Company has issued corporate guarantees to creditors for borrowings of its subsidiaries. These guarantees are financial guarantee contracts as they require the Company to reimburse the creditors if the borrowers fail to make principal or interest payments when due in accordance with the terms of their borrowings.

Financial guarantee contracts are initially recognised at fair values plus transaction costs. Financial guarantee contracts are subsequently amortised to the income statement over the period of the subsidiaries' borrowing, unless the Company has incurred an obligation to reimburse the creditors for an amount higher than the unamortised amount. In this case, the financial guarantee contracts shall be carried at the expected amount payable to the creditors.

4 **Financial Risk Management**

(a) Capital Risk Management

The Group manages its capital to safeguard the Group's ability to continue as a going concern in order to maximise return to shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital. The Group's overall strategy remains unchanged since 2013.

The capital structure of the Group consists of total equity, comprising issued capital and other components within equity and net cash, which includes the cash and cash equivalents net of total borrowings. Total borrowings include bank borrowings, bonds payables and obligations under finance leases.

Neither the Group nor the Company is subject to any externally imposed capital requirements.

The net cash and total equity as at 31 December 2014 and 2013 are as follows:

	2014 S$'000	(Restated) 2013 S$'000
Total cash and cash equivalents	874,787	816,221
Total borrowings	(744,427)	(638,851)
Net cash	130,360	177,370
Total equity	3,193,228	2,603,826

The directors of the Company review the capital structure on a semi-annual basis. As a part of the review, the directors of the Company consider the cost of capital and the risks associated with each class of capital. Accordingly, the Group will balance its overall capital structure through the payment of dividends, new share issues and share buy-back as well as the issue of new debt or the redemption of existing debt.

4 Financial Risk Management (cont'd)

(b) Financial Risk Management

The Group's activities expose it to a variety of financial risks: market risks (including interest rate risk, foreign currency risk and price risk), credit risk, liquidity risk and cash flow risk. The Group's overall risk management strategy seeks to minimise adverse effects from the unpredictability of financial markets on the Group's financial performance. The Group may use relevant financial instruments to manage certain risks. Such financial instruments are not held for trade or speculative purposes.

(i) Interest Rate Risk

The Group is exposed to interest rate risk primarily on its existing interest-bearing financial instruments. Financial instruments issued at variable rates expose the Group to cash flow interest rate risk. Financial instruments issued at fixed rates expose the Group to fair value interest rate risk. The interest rate that the Group will be able to obtain on its financial instruments will depend on market conditions at that time, and may differ from the rates the Group has secured currently.

At 31 December 2014, if interest rates on all net financial assets at variable rate had been 0.5% lower/higher with all other variables held constant, profit before income tax for the year and total equity would have been $2,247,000 (2013: $2,176,000) and $1,643,000 (2013: $1,485,000) lower/higher respectively, mainly as a result of lower/higher interest income on net financial assets at variable rate, net of applicable income taxes. This analysis is prepared assuming the amount of net financial assets outstanding at the end of the reporting period was outstanding for the whole year.

The interest rates and repayment terms of interest-bearing financial instruments are disclosed in the respective notes to the financial statements. The interest rate profile of the Group's financial instruments as at the end of the reporting period was as follows:

	2014	(Restated) 2013
	S$'000	S$'000
Financial assets		
Fixed rate	119,564	106,761
Variable rate	707,881	688,054
Non-interest bearing	127,981	49,893
	955,426	844,708
Financial liabilities		
Fixed rate	491,447	425,370
Variable rate	258,528	252,888
Non-interest bearing	102,084	81,804
	852,059	760,062

4 Financial Risk Management (cont'd)

(b) Financial Risk Management (cont'd)

(ii) Foreign Currency Risk

The Group operates in several countries. Entities within the Group may transact in currencies other than their respective functional currency ("foreign currency") such as the United States Dollar ("USD"), the Indonesian Rupiah ("IDR"), the Japanese Yen ("JPY"), the Malaysian Ringgit ("RM"), the British Pound ("GBP") and the Singapore Dollar ("SGD") which is also the Company's presentation currency.

The Group faces foreign exchange risk as its borrowings and cost of certain key purchases are either denominated in foreign currencies or whose price is influenced by their benchmark price movements in foreign currencies (especially USD) as quoted on international markets.

The Group does not have any formal hedging policy for its foreign exchange exposure and did not actively engage in activities to hedge its foreign currency exposures during the financial year. The Group seeks to manage the foreign currency risk by constructing natural hedges where it matches revenue and expenses in any single currency.

The Group is also exposed to currency translation risks arising from its net investments in foreign operations. These net investments are not hedged as currency positions as these foreign operations are considered long-term in nature.

The entities within the Group have different functional currencies depending on the currency of their primary economic environment. A 5% strengthening of the functional currency of these entities against the following currencies at the reporting date would increase/(decrease) the Group's profit before income tax by the amount shown below. This analysis assumes that all other variables, in particular interest rates, remain constant:

	Group	
		(Restated)
	2014	2013
	S$'000	S$'000
SGD against functional currency of USD	17,869	28,237
USD against functional currencies of SGD, RM and IDR	(12,162)	(7,033)
IDR against functional currencies of SGD and USD	(8,378)	(6,362)
GBP against functional currencies of SGD and USD	(5,313)	(4,582)
JPY against functional currencies of SGD and USD	(1,660)	(3,060)

4 Financial Risk Management (cont'd)

(b) Financial Risk Management (cont'd)

(iii) Price Risk

Price risk is the risk that the value of the financial instrument will fluctuate as a result of changes in market prices. The Group is exposed to equity securities price risk arising from its investments held that are classified as available-for-sale and fair value through profit or loss. The Group monitors the market closely to ensure that the risk exposure to the volatility of the investments is kept to a minimum. As at the end of the reporting period, the Group has no significant exposure to price risk.

(iv) Credit Risk

Credit risk is the risk of financial loss to the Group if a customer or counter-party to a financial instrument fails to meet its contractual obligations, and arises principally from the Group's receivables from customers and cash and cash equivalents.

Trade debtors comprise mainly the Group's customers who bought properties and tenants of investment properties. The tenants of investment properties and purchasers of development properties may default on their obligations to pay the amount owing to the Group. The Group manages credit risks by requiring the customers/tenants to furnish cash deposits, and/or bankers' guarantees. The Group also performs regular credit evaluations of its customers' financial conditions and only entered into contracts with customers with an appropriate credit history.

For sales of development properties, the Group generally has certain recourse, which include forfeiture of deposit and/or installments paid and re-sale of the re-possessed properties.

Cash and cash equivalents mainly comprise deposits with banks and financial institutions which are regulated.

Concentrations of credit risk exist when changes in economic, industry or geographical factors similarly affect counter-parties whose aggregate credit exposure is significant in relation to the Group's total credit exposure. The Group has no significant concentration of credit risks with exposure spread over a large number of counter-parties and customers.

The maximum exposure to credit risk in the event that the counter parties fail to perform their obligations as at the end of the reporting period in relation to each class of recognised financial assets is the carrying amount of those assets as stated in the statement of financial position, except as follows:

	Company	
	2014	2013
	S$'000	S$'000
Corporate guarantees provided to financial institutions on borrowings of subsidiaries:		
- Total facilities	173,852	230,786
- Total outstanding	171,792	193,721

4 Financial Risk Management (cont'd)

(b) Financial Risk Management (cont'd)

(v) Liquidity Risk

To manage liquidity risk, the Group and Company maintain a level of cash and cash equivalents and funding facilities deemed adequate by management to finance its operations. In assessing the adequacy of the facilities, management reviews its working capital requirements.

The table below analyses the maturity profile of the Group's financial liabilities based on the contractual undiscounted cash flows.

	Less than 1 year	1 to 5 years	Over 5 years	Total
	S$'000	S$'000	S$'000	S$'000
Group				
At 31 December 2014				
Borrowings	234,593	572,334	73,536	880,463
Other financial liabilities	93,283	14,349	-	107,632
Total financial liabilities	327,876	586,683	73,536	988,095
At 31 December 2013 (Restated)				
Borrowings	176,420	566,429	45,671	788,520
Other financial liabilities	96,272	24,939	-	121,211
Total financial liabilities	272,692	591,368	45,671	909,731

The table below analyses the maturity profile of the Company's financial guarantees provided to financial institutions on subsidiaries' borrowings that shows the remaining contractual maturities:

	Less than 1 year	1 to 5 years	Over 5 years	Total
	S$'000	S$'000	S$'000	S$'000
Company				
At 31 December 2014				
Financial guarantee contracts	-	96,000	75,792	171,792
At 31 December 2013				
Financial guarantee contracts	13,857	92,000	87,864	193,721

5 Critical Accounting Estimates, Assumptions and Judgements

The Group makes estimates and assumptions concerning the future. Estimates, assumptions and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

(a) Critical Accounting Estimates and Assumptions

Income Taxes

The Group is subject to income taxes in numerous jurisdictions. Significant judgement is required in determining the capital allowances, deductibility of certain expenses and taxability of certain income during the estimation of the provision for income taxes. There are many transactions and calculations for which the ultimate tax determination is uncertain during the ordinary course of business. The Group recognises liabilities based on estimates of whether additional taxes will be due. Where the final tax outcome is different from the amounts that were initially recorded, such differences will impact the income tax expense and income tax payable in the period in which such determination is made. As at 31 December 2014, the Group's income taxes payable and income tax expense amounted to $1,388,000 (2013: $5,894,000) and $46,859,000 (2013: $69,323,000) (Note 11) respectively.

(b) Critical Judgement in Applying Accounting Policies

Classification of Properties Held for Sale and Properties under Development for Sale

The Group presents its properties held for sale and properties under development for sale as current and non-current, depending on when it expects to realise the development properties. The Group classifies its properties held for sale as current when it expects to realise the assets in its normal operating cycle and/or expects to realise the assets within 12 months after the reporting period. All other development properties are classified as non-current.

The carrying amount of the Group's development properties expected to be realised within the next 12 months and after 12 months as at 31 December 2014 was $841,986,000 (2013: $547,179,000) and $1,738,500,000 (2013: $1,446,235,000) respectively.

6 Revenue

	Group	
		(Restated)
	2014	2013
	S$'000	S$'000
Sale of development properties	685,766	1,043,130
Rental income	84,525	72,352
Hotel revenue	11,069	14,557
Golf and resort operations	22,632	23,115
Others	24,560	25,633
	828,552	1,178,787

7 Finance Income

	Group 2014	Group (Restated) 2013
	S$'000	S$'000
Interest income from:		
Cash and cash equivalents	38,501	31,472
Finance lease	479	-
Available-for-sale financial assets	188	135
	39,168	31,607

8 Finance Costs

	Note	Group 2014	Group (Restated) 2013
		S$'000	S$'000
Interest expense on:			
Loan payable		291	118
Obligations under finance leases		246	24
Borrowings		23,813	9,367
Bonds payables			
- bond interest		26,893	22,743
- amortisation of discount on bonds	30	2,380	3,020
- amortisation of deferred bond charges	30	440	344
Write back of option reserve		-	(13,581)
		54,063	22,035

9 Other Operating (Expense)/Income

	Group 2014	Group (Restated) 2013
	S$'000	S$'000
Property and estate management (expenses)/income, net	(646)	2,802
Cancellation fees	1,244	1,598
Management and lease co-ordination fees	1,056	1,937
Gain on disposal of property, plant and equipment	120	146
Changes in fair value of financial assets at fair value through profit or loss	482	(34)
Gain on sale of other material	-	474
Others	(2,896)	1,642
	(640)	8,565

10 Profit Before Income Tax

In addition to the charges and credits disclosed elsewhere in the notes to the financial statements, this balance includes the following charges:

	Group	
		(Restated)
	2014	2013
	S$'000	S$'000
Audit fees paid/payable to:		
Auditors of the Company	248	248
Auditors of the subsidiaries	468	328
Non-audit fees paid/payable to:		
Auditors of the Company	35	-
Auditors of the subsidiaries	-	46
Property, plant and equipment written off	-	10
Long-term investment written off	1,219	-
Cost of inventories recognised as an expense (included in cost of sales)	3,184	3,619

11 Income Tax

	Group	
		(Restated)
	2014	2013
	S$'000	S$'000
Tax expense is made up of:		
Current income tax		
- current year	46,684	69,365
- under/(over)-provision in respect of prior years	332	(36)
	47,016	69,329
Deferred income tax	(157)	(6)
	46,859	69,323

Substantially all the Group's operations are located in Indonesia. Accordingly, the Indonesia statutory tax rate of 25% (2013: 25%) is used in the reconciliation of the tax expense and the product of accounting profit multiplied by the applicable tax rate.

11 Income Tax (cont'd)

The income tax expense on the results for the financial year varies from the amount of income tax determined by applying the Indonesian statutory rate of income tax to profit before income tax due to the following factors:

	Group	
		(Restated)
	2014	2013
	S$'000	S$'000
Profit before income tax	475,039	610,077
(Less)/Add: Share of results of associated companies, net of tax	(2,244)	2,887
(Less)/Add: Share of results of joint ventures, net of tax	(10,142)	87,955
	462,653	700,919
Tax calculated at a tax rate of 25%	115,663	175,230
Non-deductible items	26,274	30,229
Non-taxable items	(35,771)	(22,293)
Effect of different tax rate categories	(67,258)	(126,565)
Utilisation of previously unrecognised deferred tax assets	(980)	(242)
Unrecognised deferred tax assets	8,171	12,885
Under/(Over)-provision in prior years' income tax	332	(36)
Others	428	115
	46,859	69,323

As at 31 December 2014, the amount of unutilised tax losses and capital allowances available for offsetting against future taxable profits are as follows:

	Group	
	2014	2013
	S$'000	S$'000
Unutilised tax losses	208,677	248,466
Unabsorbed capital allowances	65,230	75,256
	273,907	323,722

The breakdown of unutilised tax losses and capital allowance is as follows:

	Group	
	2014	2013
	S$'000	S$'000
Expiry dates		
31 December 2014	-	29,094
31 December 2015	11,735	27,706
31 December 2016	18,090	16,882
31 December 2017	3,826	16,474
31 December 2018	17,251	29,453
31 December 2019	36,064	-
No expiry dates subject to terms and conditions	186,941	204,113
	273,907	323,722

11 Income Tax (cont'd)

The availability of the unrecognised tax losses and capital allowances for set-off against future taxable profits is subject to the tax regulations of the respective countries in which the Group companies are incorporated. In Indonesia, the unutilised tax losses are available for set off against taxable profit immediately within a period of 5 years after such tax losses were incurred. As at 31 December 2014, the deferred tax benefit arising from unutilised tax losses and unabsorbed capital allowances of $273,907,000 (2013: $323,722,000) has not been recognised in the financial statements.

Deferred tax liabilities of $63,640,000 (2013: $46,573,000) have not been recognised for taxes that would be payable on the remittance to Singapore of unremitted retained earnings of $636,405,000 (2013: $465,732,000) of certain subsidiaries, associated companies and joint ventures as the timing of the reversal of the temporary differences arising from such amounts can be controlled and such temporary differences are not expected to reverse in the foreseeable future.

12 Earnings Per Share and Net Asset Value Per Share

(a) Basic Earnings Per Share

Basic earnings per share is calculated by dividing the net profit attributable to owners of the Company by the weighted average number of ordinary shares in issue during the financial year.

	Group	
	2014	(Restated) 2013
Net profit attributable to owners of the Company (S$'000)	240,592	288,867
Weighted average number of ordinary shares ('000)	3,041,959	3,041,959
Basic earnings per share (cents per share)	7.91	9.50

(b) Diluted Earnings Per Share

Diluted earnings per share is calculated by dividing net profit attributable to the owners of the Company by the weighted average number of ordinary shares during the year after adjustment for the effect of all diluted potential ordinary shares.

	Group	
	2014	(Restated) 2013
Net profit attributable to owners of the Company (S$'000)	240,592	288,867
Weighted average number of ordinary shares ('000)	3,041,959	3,041,959
Adjustment for warrants ('000)	1,258,289	1,231,819
	4,300,248	4,273,778
Diluted earnings per share (cents per share)	5.59	6.76

(c) Net Asset Value Per Share

As at 31 December 2014, the net asset value per ordinary share based on the total equity attributable to the owners of the Company and the existing issued share capital of 3,041,959,437 (2013: 3,041,959,437) ordinary shares is $0.56 (2013: $0.47).

13 Staff Costs and Retirement Benefit Obligations

	Group 2014 S$'000	Group (Restated) 2013 S$'000
Staff costs:		
Wages and salary	51,568	48,419
Employer's contribution to defined contribution plans	598	652
Retirement benefit expenses	2,856	5,024
	55,022	54,095

Retirement Benefit Obligations

Certain subsidiaries in Indonesia recorded liabilities for unfunded defined benefit retirement plans in order to meet the minimum benefits required to be paid to qualified employees as required under the Indonesian Labor Law 13/2003. The amount of such obligations was determined based on actuarial valuations prepared by independent actuaries, PT Padma Radya Aktuaria, PT Kis Aktuaria and PT Katsir Imam Sapto Sejahtera Aktuaria. The principal actuarial assumptions used by the actuaries were as follows:

	Group 2014 %	Group 2013 %
Discount rate	8.0 – 8.5	7.5 – 9.0
Salary growth rate	7.0 – 10.0	7.0 – 10.0

The components of the retirement benefit expenses recognised in the Group's income statement are as follows:

	Group 2014 S$'000	Group (Restated) 2013 S$'000
Current service costs	2,714	2,863
Past service costs	(2,264)	(242)
Interest costs	2,406	2,403
Retirement benefit expenses recognised in the income statement	2,856	5,024

The components of the retirement benefit expenses recognised in other comprehensive income are as follows:

	Group 2014 S$'000	Group (Restated) 2013 S$'000
Actuarial loss arising from changes in financial assumptions	1,092	-
Actuarial loss arising from experience adjustment	2,054	-
Net retirement benefit expenses recognised in other comprehensive income	3,146	-

13 Staff Costs and Retirement Benefit Obligations (cont'd)

Movements in the retirement benefits obligations are as follows:

	Group	
		(Restated)
	2014	2013
	S$'000	S$'000
At the beginning of the year	22,455	24,857
Retirement benefit expenses for the year recognised in the income statement	2,856	5,024
Retirement benefit expenses for the year recognised in other comprehensive income	3,146	-
Acquisition of a subsidiary	268	-
Payments made during the year	(840)	(1,210)
Currency realignment	2,338	(6,216)
At the end of the year	30,223	22,455
Less: Current portion classified as current liabilities (Note 29)	(663)	(559)
Non-current portion (Note 33)	29,560	21,896

14 Cash and Cash Equivalents

	Group		Company	
		(Restated)		
	2014	2013	2014	2013
	S$'000	S$'000	S$'000	S$'000
Cash on hand	634	673	2	1
Cash in banks	163,618	111,820	45,675	11,337
Time deposits	710,535	703,728	-	-
Cash and cash equivalents in the statements of financial position	874,787	816,221	45,677	11,338
Time deposits pledged as security for credit facilities granted to the subsidiaries (Note 32)	(71,911)	(54,563)	-	-
Cash and cash equivalents in the statement of cash flows	802,876	761,658	45,677	11,338

Cash and cash equivalents include balances with a related party of $13,169,000 (2013: $5,757,000) (Note 37(a)).

Cash and cash equivalents are denominated in the following currencies:

	Group		Company	
		(Restated)		
	2014	2013	2014	2013
	S$'000	S$'000	S$'000	S$'000
Indonesian Rupiah	304,631	502,330	-	-
United States Dollar	374,497	229,005	2,715	10,734
British Pound	128,179	8,067	42,516	2
Chinese Renminbi	42,520	40,992	-	-
Japanese Yen	20,163	31,962	-	-
Singapore Dollar	3,025	2,925	446	602
Malaysian Ringgit	1,769	940	-	-
Hong Kong Dollar	3	-	-	-
	874,787	816,221	45,677	11,338

14 Cash and Cash Equivalents (cont'd)

The above time deposits earn interest at the following rates per annum:

	Group		Company	
		(Restated)		
	2014	2013	2014	2013
	%	%	%	%
Indonesian Rupiah	5.3 – 11.0	2.5 – 9.0	-	-
United States Dollar	0.2 – 3.5	0.2 – 3.9	-	-
Japanese Yen	1.8	1.8	-	-
British Pound	0.4 – 0.5	-	-	-
Chinese Renminbi	4.9	-	-	-
Singapore Dollar	-	0.3 – 0.4	-	-
Malaysian Ringgit	-	3.0 – 3.2	-	-

15 Short-Term Investments

	Group		Company	
	2014	2013	2014	2013
	S$'000	S$'000	S$'000	S$'000
Financial assets at fair value through profit or loss:				
Mutual funds, denominated in Indonesian Rupiah	1,275	1,007	-	-
Available-for-sale financial assets:				
Quoted bonds in a related party, denominated in Indonesian Rupiah (Note 37(a))	16,529	-	-	-
	17,804	1,007	-	-

16 Trade Receivables

	Group 2014 S$'000	Group 2013 S$'000	Company 2014 S$'000	Company 2013 S$'000
Third parties	25,136	24,061	-	-
Related parties (Note 37(a))	2,976	3,407	-	-
	28,112	27,468	-	-
Less: Allowance for impairment	(14,552)	(15,249)	-	-
	13,560	12,219	-	-

	2014 Gross S$'000	2014 Impairment loss S$'000	2013 Gross S$'000	2013 Impairment loss S$'000
Group				
Not past due	4,645	-	4,003	-
Past due 0 – 3 months	6,278	-	5,051	-
Past due more than 3 months	17,189	14,552	18,414	15,249
	28,112	14,552	27,468	15,249

Allowance for impairment was made on certain trade receivables that are past due for more than 3 months as the recovery is remote. Movements in the allowance for impairment loss during the financial year are as follows:

	Group 2014 S$'000	Group 2013 S$'000	Company 2014 S$'000	Company 2013 S$'000
At the beginning of the year	15,249	15,011	-	-
Impairment loss included as general and administrative expenses during the year	74	412	-	-
Written off against allowance	(19)	(11)	-	-
Currency realignment	(81)	(163)	-	-
Disposal of subsidiaries	(671)	-	-	-
At the end of the year	14,552	15,249	-	-

Trade receivables are denominated in the following currencies:

	Group 2014 S$'000	Group 2013 S$'000	Company 2014 S$'000	Company 2013 S$'000
Indonesian Rupiah	10,291	8,734	-	-
United States Dollar	2,074	2,209	-	-
Malaysian Ringgit	918	566	-	-
Singapore Dollar	157	437	-	-
Chinese Renminbi	120	118	-	-
British Pound	-	155	-	-
	13,560	12,219	-	-

17 Other Current Assets

	Group		Company	
		(Restated)		
	2014	2013	2014	2013
	S$'000	S$'000	S$'000	S$'000
Receivable from:				
Subsidiaries	-	-	247,070	546,448
Related parties (Note 37(a))	46	51	-	-
Third parties	9,774	7,645	91	236
Finance lease receivable from a third party (Note 25)	112	-	-	-
	9,932	7,696	247,161	546,684
Prepayments	76,199	50,783	20	10
Purchase advances	146,295	180,297	-	-
Others, net	1,352	1,291	43	43
	233,778	240,067	247,224	546,737

Other current assets are denominated in the following currencies:

	Group		Company	
		(Restated)		
	2014	2013	2014	2013
	S$'000	S$'000	S$'000	S$'000
Indonesian Rupiah	223,962	230,888	-	-
United States Dollar	3,716	3,550	10,824	107
Malaysian Ringgit	3,570	287	21	22
Singapore Dollar	1,354	1,539	166,264	454,655
Chinese Renminbi	1,145	3,702	-	-
British Pound	12	42	70,115	91,953
Others	19	59	-	-
	233,778	240,067	247,224	546,737

The unsecured amounts receivable from subsidiaries included $62,715,000 (2013: $312,187,000) which bear interest at rate ranging from 3% to 3.5% (2013: 3% to 3.4%) per annum and are repayable on demand.

The amounts receivable from related parties are advances in nature which are unsecured, interest-free and repayable on demand.

The above receivables shown was net of allowance for impairment of $173,000 (2013: $173,000) as the recovery of certain receivables is remote.

18 Subsidiaries

	Company 2014 S$'000	Company 2013 S$'000
Unquoted equity shares, at cost	1,269,610	1,286,322
Loans receivable	544,510	242,482
	1,814,120	1,528,804
Less: Impairment loss	(100,000)	(100,000)
	1,714,120	1,428,804

Particulars of the subsidiaries are disclosed in Note 42 to the financial statements. The Company recognised an accumulated loss of $100,000,000 to write down the carrying amount of one of the subsidiaries to its recoverable amount. The recoverable amount of the subsidiary is based on fair value less cost of disposal which is principally determined by the current market value of non-financial assets held by the subsidiary. Except for a loan of $181,186,000 (2013: $Nil) which bears interest at 3% (2013: Nil) per annum, the above loans receivable from subsidiaries are unsecured, interest-free and not expected to be repaid within the next 12 months.

19 Associated Companies

	Group 2014 S$'000	Group (Restated) 2013 S$'000	Company 2014 S$'000	Company 2013 S$'000
Quoted equity shares, at cost	199,176	199,176	-	-
Unquoted equity shares, at cost	65,660	50,737	-	-
	264,836	249,913	-	-
Currency realignment	(125,288)	(147,337)	-	-
Capital reserve on acquisition	32,528	32,528	-	-
Share of post-acquisition reserves, net of dividend received	51,200	60,718	-	-
	223,276	195,822	-	-
Fair value:				
Quoted equity shares	501,123	233,250	-	-

Particulars of the associated companies are disclosed in Note 43 to the financial statements. Summarised aggregated financial information in respect of the Group's associated companies, which is not adjusted for the percentage of ownership held by the Group, is set out below:

	2014 S$'000	(Restated) 2013 S$'000
Total profit for the year	44,941	20,986
Other comprehensive income	49	-
Total comprehensive income for the year	44,990	20,986

20 Joint Ventures

	Group		Company	
	2014	2013	2014	2013
	S$'000	S$'000	S$'000	S$'000
Unquoted equity shares, at cost	207,051	181,806	-	-
Share of post-acquisition reserves, net of unrealised profit and dividend received	(80,238)	(86,629)	-	-
Currency realignment	(22,925)	(29,665)	-	-
	103,888	65,512	-	-

The details of the Group's joint ventures are as follows:

Name of company and country of incorporation	Principal activities	The Group's cost of investment		Effective percentage of equity held by the Group	
		2014	2013	2014	2013
		S$'000	S$'000	%	%
Badan Kerja Sama, Pasar Pagi – ITC Mangga Dua Indonesia	Manage and operate shopping centre	56	56	18.24	17.66
BKS Binamaju Multikarsa Indonesia	Housing development	147	147	41.62	41.34
PT Bumi Parama Wisesa Indonesia	Real estate development	127,755	119,340	26.27	25.43
PT Indonesia International Expo Indonesia	Property development	62,263	62,263	25.24	24.43
PT Itomas Kembangan Perdana Indonesia	Property management	16,830	-	18.61	-
		207,051	181,806		

Summarised aggregated financial information in respect of the Group's joint ventures, which is not adjusted for the percentage of ownership held by the Group, is set out below:

	2014	2013
	S$'000	S$'000
Total profit for the year	15,491	10,552
Other comprehensive loss	(12)	-
Total comprehensive income for the year	15,479	10,552

21 Long-Term Investments

	Group		Company	
	2014	2013	2014	2013
	S$'000	S$'000	S$'000	S$'000
Available-for-sale financial assets:				
Unquoted investments	9	9	-	-
Unquoted equity shares	2,394	4,291	-	-
Quoted bonds in a related party (Note 37(a))	-	2,852	-	-
	2,403	7,152	-	-

The available-for-sale financial assets are denominated in the following currencies:

	Group		Company	
	2014	2013	2014	2013
	S$'000	S$'000	S$'000	S$'000
Indonesian Rupiah	2,394	5,918	-	-
United States Dollar	-	1,225	-	-
Singapore Dollar	9	9	-	-
	2,403	7,152	-	-

22 Properties Under Development for Sale

	Group		Company	
		(Restated)		
	2014	2013	2014	2013
	S$'000	S$'000	S$'000	S$'000
Properties under development:				
Land cost	248,356	262,548	-	-
Development cost incurred to-date	445,870	382,589	-	-
	694,226	645,137	-	-
Land held for development	1,044,274	801,098	-	-
	1,738,500	1,446,235	-	-

As at 31 December 2014, properties under development for sale of the Group amounting to $44,621,000 (2013: $21,399,000) have been pledged as security for bonds issued by a subsidiary and credit facilities granted by banks to the subsidiaries (Notes 30 and 32).

23 Investment Properties

	Group		Company	
	2014	2013	2014	2013
	S$'000	S$'000	S$'000	S$'000
Cost:				
At the beginning of the year	617,998	248,838	-	-
Additions	152,084	132,963	-	-
Acquisition of subsidiaries (Note 40(a))	9,055	271,225	-	-
Transfer to properties under development for sale	(42,524)	-	-	-
Transfer from property, plant and equipment (Note 24)	7,628	-	-	-
Transfer from properties held for sale	-	1,326		
Disposal of subsidiaries (Note 40(b))	(182,070)	-	-	-
Currency realignment	30,343	(36,354)	-	-
At the end of the year	592,514	617,998	-	-
Accumulated depreciation:				
At the beginning of the year	82,631	88,933	-	-
Depreciation	10,781	7,063	-	-
Transfer from property, plant and equipment (Note 24)	2,862	-	-	-
Disposal of subsidiaries (Note 40(b))	(4,887)	-	-	-
Currency realignment	4,619	(13,365)	-	-
At the end of the year	96,006	82,631	-	-
Net carrying amount	496,508	535,367	-	-

As at 31 December 2014, certain investment properties of the Group amounting to $188,870,000 (2013: $241,139,000) were pledged to banks to secure credit facilities for the subsidiaries (Note 32).

23 Investment Properties (cont'd)

Investment properties are held mainly for use by tenants under operating leases. The following amounts are recognised in the Group's income statement:

	Group	
	2014 S$'000	2013 S$'000
Rental income	74,792	55,846
Direct operating expenses arising from investment properties that generated rental income	16,841	18,444
Property tax and other operating expenses arising from investment properties that did not generate rental income	677	1,115

	Group	
	2014 S$'000	2013 S$'000
Fair value of investment properties located in:		
Indonesia	672,623	511,102
Singapore	212,810	212,810
United Kingdom	117,825	176,554
China	-	6,572
Fair value classified under Level 2 of Fair Value Hierarchy (Note 39)	1,003,258	907,038

As at 31 December 2014, the aggregate fair values of investment properties located in Indonesia was based on external valuation reports prepared by the independent appraiser, PT Heburinas Nusantara KJPP Rengganis, Hamid and Rekan in 2012 – 2014 based on market data approach and income approach. Under the market data approach, the valuation was arrived at by reference to market evidence of transaction prices for similar properties. The most significant input in this valuation approach is the selling price per unit of floor area. Under the income approach, the valuation was arrived at by reference to market rental rate for similar properties in the nearby vicinity.

The fair values of investment properties located in Singapore and United Kingdom were based on external valuation reports prepared by the independent professional valuers, Colliers International Consultancy & Valuation (Singapore) Pte Ltd and Knight Frank LLP respectively in 2014 based on open market value approach whereby the basis of comparable transaction is from direct comparison with transaction prices of similar properties.

As at 31 December 2013, the fair value of investment properties located in China was based on management's value in use calculation using discounted cash flow method.

24 Property, Plant and Equipment

Group	Freehold land	Freehold buildings	Leasehold land and buildings	Plant, machinery and equipment	Motor vehicles, furniture and fixtures	Construction in progress	Total
	S$'000	S$'000	S$'000	S$'000	S$'000	S$'000	S$'000
Cost:							
At 1.1.2014 as restated	32,884	82,040	77,506	17,199	47,030	9,923	266,582
Additions	1,716	384	269	591	10,660	23,813	37,433
Disposals	-			(1)	(532)	-	(533)
Acquisition of subsidiaries (Note 40(a))	-	-	-	-	28	-	28
Disposal of subsidiaries (Note 40(b))	-	-	(1,957)	-	-	-	(1,957)
Transfer to investment properties (Note 23)	-	-	(7,628)	-	-	-	(7,628)
Written off	-	-	-	(170)	(25)	-	(195)
Currency realignment	445	5,411	3,739	1,087	3,372	931	14,985
At 31.12.2014	35,045	87,835	71,929	18,706	60,533	34,667	308,715
Accumulated depreciation:							
At 1.1.2014 as restated	-	36,450	50,581	10,515	39,468	-	137,014
Depreciation	-	3,702	2,100	964	3,206	-	9,972
Disposals	-	-	-	(1)	(478)	-	(479)
Disposal of subsidiaries (Note 40(b))	-	-	(810)	-	-	-	(810)
Transfer to investment properties (Note 23)	-	-	(2,862)	-	-	-	(2,862)
Written off	-	-	-	(170)	(25)	-	(195)
Currency realignment	-	2,915	2,271	262	2,697	-	8,145
At 31.12.2014	-	43,067	51,280	11,570	44,868	-	150,785
Net book value:							
At 31.12.2014	35,045	44,768	20,649	7,136	15,665	34,667	157,930

As at 31 December 2014, certain property, plant and equipment of the Group amounting to $21,322,000 (2013: $61,780,000) has been pledged as security for credit facilities granted by banks to the subsidiaries (Note 32).

During the financial year 2014, the additions to property, plant and equipment included motor vehicles, furniture and fixtures of $5,502,000 (2013: $Nil) acquired under finance leases.

24 Property, Plant and Equipment (cont'd)

Group	Freehold land	Freehold buildings	Leasehold land and buildings	Plant, machinery and equipment	Motor vehicles, furniture and fixtures	Construction in progress	Total
	S$'000	S$'000	S$'000	S$'000	S$'000	S$'000	S$'000
Cost:							
At 1.1.2013	37,313	99,332	83,072	15,571	54,390	3,453	293,131
Effects of adoption of FRS110	-	-	-	2,525	477	1,884	4,886
Additions	-	762	-	1,324	3,147	5,780	11,013
Disposals	-	-	-	(13)	(1,260)	-	(1,273)
Reclassification	-	-	94	(11)	-	(83)	-
Acquisition of subsidiaries (Note 40(a))	-	12	-	-	12	-	24
Written off	-	-	-	(90)	(545)	-	(635)
Currency realignment	(4,429)	(18,066)	(5,660)	(2,107)	(9,191)	(1,111)	(40,564)
At 31.12.2013 as restated	32,884	82,040	77,506	17,199	47,030	9,923	266,582
Accumulated depreciation:							
At 1.1.2013	-	40,917	50,795	10,087	45,482	-	147,281
Depreciation	-	4,126	1,910	991	3,373	-	10,400
Disposals	-	-	-	(13)	(1,102)	-	(1,115)
Written off	-	-	-	(80)	(545)	-	(625)
Currency realignment	-	(8,593)	(2,124)	(470)	(7,740)	-	(18,927)
At 31.12.2013 as restated	-	36,450	50,581	10,515	39,468	-	137,014
Net book value:							
At 31.12.2013 as restated	32,884	45,590	26,925	6,684	7,562	9,923	129,568

24 Property, Plant and Equipment (cont'd)

Company	Leasehold improvements S$'000	Plant and equipment S$'000	Motor vehicles, furniture and fixtures S$'000	Total S$'000
Cost:				
At the beginning and end of the year	144	469	1,230	1,843
Accumulated depreciation:				
At 1 January 2014	144	469	1,074	1,687
Depreciation	-	-	43	43
At 31 December 2014	144	469	1,117	1,730
Net book value:				
At 31 December 2014	-	-	113	113
Cost:				
At 1 January 2013	144	469	1,297	1,910
Disposals	-	-	(67)	(67)
At 31 December 2013	144	469	1,230	1,843
Accumulated depreciation:				
At 1 January 2013	144	468	1,086	1,698
Depreciation	-	1	53	54
Disposals	-	-	(65)	(65)
At 31 December 2013	144	469	1,074	1,687
Net book value:				
At 31 December 2013	-	-	156	156

25 Long-Term Receivables

	Group		Company	
	2014 S$'000	(Restated) 2013 S$'000	2014 S$'000	2013 S$'000
Loan receivable from a joint venture, denominated in Indonesian Rupiah	11,057	-	-	-
Finance lease denominated in Indonesian Rupiah	25,883	-	-	-
Others	-	413		
	36,940	413	-	-

The loan receivable from a joint venture is unsecured, interest-free and with a maturity date in 2019.

25 Long-Term Receivables (cont'd)

The Group leases a building to a third party under finance lease. Details of the finance lease are as follows:

	Group	
	2014	2013
	S$'000	S$'000
Gross receivables due:		
Within one year	2,548	-
Between one year to five years	8,254	-
More than five years	45,733	-
	56,535	-
Less: Unearned finance income	(30,540)	-
Net investment in finance lease	25,995	-
Current portion, classified as other current assets (Note17)	112	-
Non-current portion	25,883	-
Net investment in finance lease	25,995	-

26 Deferred Income Tax

Group	Accelerated tax depreciation S$'000	Retirement benefit obligations S$'000	Others/ Valuation allowance S$'000	Total S$'000
Deferred tax assets/(liabilities)				
At 1 January 2014	(64)	226	(12)	150
(Charged)/Credited to income statement	(2)	144	15	157
Currency realignment	(6)	26	(3)	17
At 31 December 2014	(72)	396	-	324
At 1 January 2013	(54)	258	(11)	193
(Charged)/Credited to income statement	(27)	33	-	6
Currency realignment	17	(65)	(1)	(49)
At 31 December 2013	(64)	226	(12)	150

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when the deferred tax assets and deferred tax liabilities relate to income taxes levied by the same tax authority on different entities which intend to settle on a net basis, or realise the assets and liabilities simultaneously in the future. The following amounts, determined after appropriate offsetting, are shown in the statement of financial position:

	Group		Company	
	2014	2013	2014	2013
	S$'000	S$'000	S$'000	S$'000
Deferred tax assets	336	162	-	-
Deferred tax liabilities	(12)	(12)	-	-
Net	324	150	-	-

Realisation of deferred tax assets is dependent on the generation of sufficient taxable income prior to expiration of the tax losses carry-forward. Although realisation is not assured, the directors of the Company believe it is more likely than not that the deferred tax assets, net of the valuation allowance, will be realised. The amount of the deferred tax assets considered realisable could be reduced or increased if estimates of future taxable income during the carry-forward period are reduced or increased.

27 Goodwill

	Group 2014 S$'000	Group 2013 S$'000	Company 2014 S$'000	Company 2013 S$'000
At the beginning and end of the year	1,784	1,784	-	-

28 Trade Payables

Trade payables to third parties are denominated in the following currencies:

	Group 2014 S$'000	Group 2013 S$'000	Company 2014 S$'000	Company 2013 S$'000
Indonesian Rupiah	17,651	10,037	-	-
Chinese Renminbi	2,914	5,344	-	-
Singapore Dollar	1,921	1,973	-	-
Malaysian Ringgit	1,478	1,461	-	-
	23,964	18,815	-	-

29 Other Payables and Liabilities

	Group 2014 S$'000	Group (Restated) 2013 S$'000	Company 2014 S$'000	Company 2013 S$'000
Payables to:				
Third parties	39,255	51,314	-	-
Related parties (Note 37(a))	2,956	24	24	24
Subsidiaries	-	-	70,104	48,225
Derivative payables	12,119	13,863	-	-
Interest payable	5,871	4,156	376	-
Other taxes payable	9,118	8,100	-	-
	69,319	77,457	70,504	48,249
Advances and deposits received on:				
Development properties	481,465	383,187	-	-
Rental	15,333	6,629	-	-
Estimated liabilities for future improvements	18,802	17,933	-	-
Provision for claims	2,055	2,055	-	-
Accruals	23,336	15,755	828	737
Retirement benefit obligations	663	559	-	-
Others	1,286	1,322	-	54
	612,259	504,897	71,332	49,040

The non-trade payables to related parties and subsidiaries are unsecured and repayable on demand.

The non-trade payables to third parties included $15,360,000 (2013: $34,229,000) which bear interest at rate of 1.93% (2013: 1.98%) per annum.

The derivative payables relate to the fair value of the embedded option to convert the zero percent convertible bonds issued by certain subsidiaries into their equity (Note 30).

Included in advances received and deposits on development properties as at 31 December 2013 was an advance from a related party of $4,458,000 (Note 37(a)).

29 Other Payables and Liabilities (cont'd)

Estimated liabilities for future improvements represent the estimated cost which will be incurred by the Group in future periods for road paving, bridge, landscaping, electricity and water installation, land grading and other costs on the land sold.

Movements in estimated liabilities for future improvements during the financial year are as follows:

	Group		Company	
	2014	2013	2014	2013
	S$'000	S$'000	S$'000	S$'000
At the beginning of the year	17,933	15,738	-	-
Additional provision made	-	6,228	-	-
Amount incurred	(924)	(400)	-	-
Currency realignment	1,793	(3,633)	-	-
At the end of the year	18,802	17,933	-	-

Other payables are denominated in the following currencies:

	Group		Company	
		(Restated)		
	2014	2013	2014	2013
	S$'000	S$'000	S$'000	S$'000
Indonesian Rupiah	575,576	446,012	-	-
Japanese Yen	15,360	34,229	-	-
Singapore Dollar	12,575	10,457	856	819
British Pound	3,326	5,733	-	-
Malaysian Ringgit	2,626	2,162	-	-
United States Dollar	1,897	1,243	53,594	31,718
Chinese Renminbi	891	5,050	14,173	13,906
Others	8	11	2,709	2,597
	612,259	504,897	71,332	49,040

30 Bonds Payables

	Group		Company	
	2014	2013	2014	2013
	S$'000	S$'000	S$'000	S$'000
Interest-bearing Bonds:				
Secured:				
BSD I Bonds due 2015/2017/2019 (a)	110,000	100,000	-	-
BSD II Bonds due 2018 (a)	192,500	175,000	-	-
Unsecured:				
PAM Bonds due 2015 (b)	17,600	16,000	-	-
Zero Percent Convertible Bonds:				
PAM Bonds due 2018 (c)	24,607	22,370	-	-
Less: Unamortised discount	(6,530)	(7,632)	-	-
	18,077	14,738	-	-
PAM Bonds due 2015 (d)	6,270	5,700	-	-
Less: Unamortised discount	(186)	(677)	-	-
	6,084	5,023	-	-
	344,261	310,761	-	-
Less: Deferred bond charges	(1,721)	(1,973)	-	-
	342,540	308,788	-	-
Less: Current portion classified as current liabilities	(33,016)	-	-	-
Non-current portion	309,524	308,788	-	-

Movements in unamortised discount on bonds are as follows:

	Group		Company	
	2014	2013	2014	2013
	S$'000	S$'000	S$'000	S$'000
At the beginning of the year	8,309	3,869	-	-
Additions	-	8,480	-	-
Repayment	-	(3,345)	-	-
Amortisation during the year	(2,380)	(3,020)	-	-
Currency realignment	787	2,325	-	-
At the end of the year	6,716	8,309	-	-

Movements in deferred bond charges are as follows:

	Group		Company	
	2014	2013	2014	2013
	S$'000	S$'000	S$'000	S$'000
At the beginning of the year	1,973	1,268	-	-
Additions	-	1,284	-	-
Amortisation during the year	(440)	(344)	-	-
Currency realignment	188	(235)	-	-
At the end of the year	1,721	1,973	-	-

As at end of the financial year, there is no breach of bond covenants.

30 Bonds Payables (cont'd)

(a) In June 2012, PT Bumi Serpong Damai Tbk ("BSD") has established a fixed rate IDR Bond Program ("Bond Program") up to IDR3 trillion. On 4 July 2012, BSD has issued the Phase 1 of the Bond Program amounting to IDR1 trillion (2014: equivalent to $110 million; 2013: equivalent to $100 million), which consist of 3-year A series bonds of IDR85 billion due in July 2015, 5-year B series bonds of IDR479 billion due in July 2017 and 7-year C series bonds of IDR436 billion due in July 2019 with fixed annual interest rate of 8%, 9.25% and 9.5% respectively, payable quarterly. All Phase 1 bonds were issued at face value and listed on the Indonesia Stock Exchange.

In June 2013, BSD has issued the Phase 2 of the Bond Program amounting to IDR1.75 trillion (2014: equivalent to $192.5 million; 2013: equivalent to $175.0 million) due in June 2018 with fixed annual interest rate of 8.375%, payable quarterly. All Phase 2 bonds were issued at face value and listed on the Indonesia Stock Exchange.

The bonds were secured by certain properties under development for sale of the Group (Note 22).

(b) In June 2012, PT Paraga Artamida ("PAM") issued unsecured bearer bonds due June 2015 amounting to IDR270 billion. Interest on the bonds accrues at a fixed rate of 10% per annum and is payable on a quarterly basis. As at 31 December 2014 and 2013, the outstanding bearer bonds amounting to IDR160 billion (2014: equivalent to $17.6 million; 2013: equivalent to $16.0 million).

(c) In June 1998, PAM issued Zero Percent Convertible Bonds due 2003 amounting to US$138.5 million to its shareholders or their assignees. In January 2002, the unredeemed bonds of US$137.6 million were converted into IDR1,431,441 million. The bonds were renewed for another 5 years on the maturity dates in June 2003, June 2008 and June 2013 respectively. The renewed bonds will mature in June 2018 and are convertible at the option of the bondholders from 54 months after the date of the renewal to 10 business days prior to the fifth anniversary of the date of the renewal into new ordinary shares of PAM at an exercise price based on 70% of the net tangible asset value of PAM at the exercise date.

As at 31 December 2014 and 2013, the bonds held by other subsidiaries in the Group and related parties amounted to IDR1,207,737 million (2014: equivalent to $132.9 million; 2013: equivalent to $120.8 million) and IDR223,704 million (2014: equivalent to $24.6 million; 2013: equivalent to $22.4 million) respectively.

(d) In May 2005, PAM issued Zero Percent Convertible Bonds due May 2010 amounting to IDR57 billion (2014: equivalent to $6.3 million; 2013: equivalent to $5.7 million) to a related party. The bonds were renewed for another 5 years from May 2010 to May 2015. The renewed bond is convertible at the option of the bondholders from 54 months after the date of the renewal to 10 business days prior to the fifth anniversary of the date of the renewal into new ordinary shares of PAM at an exercise price based on 70% of the net tangible asset value of PAM at the exercise date.

31 Obligations Under Finance Leases

	Minimum lease payments		Present value of minimum lease payments	
	2014	2013	2014	2013
	S$'000	S$'000	S$'000	S$'000
Group				
Amounts payable under finance leases:				
Within one year	2,112	52	1,909	32
Between one year to five years	3,790	44	3,628	44
	5,902	96	5,537	76
Less: Future finance charges	(365)	(20)	-	-
Present value of lease obligations	5,537	76	5,537	76
Less: Amount due for settlement within 12 months			(1,909)	(32)
Amount due for settlement after 12 months			3,628	44
Net book value of assets under finance leases			6,334	-
Interest rate per annum for finance leases			2.9% – 4.2%	2.5% – 3.5%

	Minimum lease payments		Present value of minimum lease payments	
	2014	2013	2014	2013
	S$'000	S$'000	S$'000	S$'000
Company				
Amounts payable under finance leases:				
Within one year	27	52	21	32
Between one year to five years	18	44	14	44
	45	96	35	76
Less: Future finance charges	(10)	(20)	-	-
Present value of lease obligations	35	76	35	76
Less: Amount due for settlement within 12 months			(21)	(32)
Amount due for settlement after 12 months			14	44
Net book value of assets under finance leases			-	-
Interest rate per annum for finance leases			2.9%	2.5% – 3.5%

The obligations under finance leases of the Group and the Company are secured by the lessor's charge over the leased assets.

The obligations under finance leases are denominated in the following currencies:

	Group		Company	
	2014	2013	2014	2013
	S$'000	S$'000	S$'000	S$'000
Indonesian Rupiah	5,478	-	-	-
Singapore Dollar	35	76	35	76
Malaysia Ringgit	24	-	-	-
	5,537	76	35	76

32 Borrowings

	Group		Company	
	2014	2013	2014	2013
	S$'000	S$'000	S$'000	S$'000
Secured bank borrowings denominated in:				
Indonesian Rupiah	167,531	136,267	-	-
Singapore Dollar	96,000	92,000	-	-
British Pound	75,792	87,863	-	-
United States Dollar	57,027	-	-	-
Malaysian Ringgit	-	13,857	-	-
	396,350	329,987	-	-
Less: Current portion classified as current liabilities	(157,325)	(135,697)	-	-
Non-current portion	239,025	194,290	-	-

The interest rates per annum for the above borrowings are as follows:

	Group		Company	
	2014	2013	2014	2013
	%	%	%	%
Indonesia Rupiah	8.5 – 11.5	8.5 – 10.0	-	-
Singapore Dollar	2.0 – 2.2	2.1 – 2.3	-	-
British Pound	2.9	3.2	-	-
United States Dollar	1.5	-	-	-
Malaysian Ringgit	-	7.9	-	-

The scheduled maturities of the Group's borrowings are as follows:

As at 31 December 2014 Year	Original Loan Currency				Singapore Dollar Equivalent
Borrowings repayable in:	IDR'000	GBP'000	S$'000	USD'000	$'000
2015	1,420,000,000	547	-	-	157,325
2016	-	547	-	-	1,125
2017	-	547	-	-	1,125
2018	103,011,000	547	92,000	-	104,457
2019	-	547	4,000	43,169	62,152
Thereafter	-	34,111	-	-	70,166
Total	1,523,011,000	36,846	96,000	43,169	396,350
Current portion	(1,420,000,000)	(547)	-	-	(157,325)
Non-current portion	103,011,000	36,299	96,000	43,169	239,025

As at 31 December 2013 Year	Original Loan Currency				Singapore Dollar Equivalent
Borrowings repayable in:	IDR'000	GBP'000	S$'000	RM'000	$'000
2014	1,330,000,000	1,290	-	-	135,697
2015	-	1,160	-	-	2,426
2016	-	1,160	62,000	35,900	78,283
2017	-	1,160	-	-	2,426
2018	32,668,511	37,250	30,000	-	111,155
Total	1,362,668,511	42,020	92,000	35,900	329,987
Current portion	(1,330,000,000)	(1,290)	-	-	(135,697)
Non-current portion	32,668,511	40,730	92,000	35,900	194,290

32 Borrowings (cont'd)

Certain of the Group's time deposits, properties under development for sale, investment properties and property, plant and equipment have been pledged to banks to obtain the above secured borrowings (Notes 14, 22, 23 and 24).

The bank loan agreements generally include covenants that require the maintenance of certain financial ratios, limit or require written notification of the amount of additional borrowings that may be incurred, and limit the transfer or disposal of pledged assets and acting as guarantor to other parties. Any non-compliance with these covenants will result in these loans becoming repayable immediately upon service of a notice of default by the lenders. In addition, the bank loan agreements contain cross default clauses whereby non-compliance with covenants for other financial indebtedness would result in acceleration of repayment of the outstanding loan balances. As at end of the financial year, there is no breach of loan covenants.

33 Long-Term Liabilities

	Group		Company	
		(Restated)		
	2014	2013	2014	2013
	S$'000	S$'000	S$'000	S$'000
Loan payable to third parties	14,349	24,939	-	-
Advances and deposits received on development properties	121,450	166,881	-	-
Retirement benefit obligations	29,560	21,896	-	-
Security deposits	3,996	13,529	-	-
Others	96	117	-	-
	169,451	227,362	-	-

The unsecured loan payable to third parties which bear interest at rate of 1.93% (2013: 1.98%) per annum and with a maturity in 2016.

Long-term liabilities are denominated in the following currencies:

	Group		Company	
		(Restated)		
	2014	2013	2014	2013
	S$'000	S$'000	S$'000	S$'000
Indonesian Rupiah	154,767	195,294	-	-
Japanese Yen	14,349	24,939	-	-
United States Dollar	202	6,946	-	-
Singapore Dollar	133	183	-	-
	169,451	227,362	-	-

34 Issued Capital

	Group and Company	
	2014	2013
	S$'000	S$'000
Balance at the beginning and end of the year 3,041,959,437 ordinary shares	1,907,108	1,907,108

All issued ordinary shares are fully paid. There is no par value for these ordinary shares. The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at shareholders meetings. All shares rank equally with regards to the Company's residual assets.

On 19 November 2010, the Company issued 1,520,978,744 warrants pursuant to a bonus issue on the basis of one warrant for every two existing ordinary shares held in the capital of the Company. Each warrant carries the right to subscribe for one new ordinary share of the Company at the exercise price of $0.10 each and may only be exercised on the fifth (5^{th}) anniversary of the date of issuance (i.e. 18 November 2015). As at 31 December 2014 and 2013, the number of outstanding warrants was 1,520,978,744. Assuming all the warrants are fully exercised, the number of new ordinary shares to be issued would be 1,520,978,744.

35 Dividends

	Group and Company	
	2014	2013
	S$'000	S$'000
Final dividends paid in respect of the previous year of $0.005 (2013: $0.0038) per share	15,210	11,559

At the annual general meeting to be held on 24 April 2015, a first and final tax-exempted (one-tier) dividend of $0.005 per share, amounting to $15,209,797.19 will be recommended. These financial statements do not reflect this dividend, which will be accounted for in shareholders' equity as an appropriation of retained earnings for the financial year ending 31 December 2015.

36 Holding Company

The directors of the Company regard Flambo International Limited, a company incorporated in the British Virgin Islands as the ultimate holding company. The controlling shareholders of the Company comprise certain members of the Widjaja family.

37 Related Party Transactions

(a) A related party is a person or entity that is related to the reporting entity. A person is considered to be related if that person has the ability to control or jointly control the reporting entity, exercise significant influence over the reporting entity in making financial and operating decisions, or is a member of the key management personnel of the reporting entity or its parent. An entity is related to the reporting entity if they are members of the same group, an associate or a joint venture. An entity is also considered to be related if it is controlled or jointly controlled by the same person who has significant influence over the reporting entity or is a member of the key management personnel of the reporting entity.

37 Related Party Transactions (cont'd)

(b) In addition to the related party information disclosed elsewhere in the financial statements, significant transactions with related parties, on terms agreed between parties, were as follows:

		Group		Company	
		2014	(Restated) 2013	2014	2013
		S$'000	S$'000	S$'000	S$'000
i)	Interest expense to:				
	Related party	-	57	-	-
	Subsidiary	-	-	368	359
ii)	Interest income from:				
	Subsidiaries	-	-	7,975	8,933
	Related parties	666	960	-	-
iii)	Dividend income from:				
	Subsidiaries	-	-	14,299	7,256
	Associated companies	6,090	6,713	-	-
	Joint ventures	3,740	10,973	-	-
iv)	Sales of goods and services				
	Management fee from subsidiaries	-	-	3,182	2,134
	Technical fees from associated companies	165	1,066	-	-
	Sales of land parcels to:				
	Associated companies	66,705	58,188	-	-
	Joint ventures	-	244,031	-	-
	Rental income from related parties	36,611	20,605	11	17
v)	Purchase of goods and services				
	Insurance premium to a related party	1,927	1,206	-	-
	Rental expense to:				
	Subsidiaries	-	-	167	141
	Related parties	243	243	243	243
vi)	Proceeds from disposal of subsidiaries to a related party	5,539	-	-	-

(c) The remuneration of key management personnel who are also directors are as follows:

	Group	
	2014	(Restated) 2013
	S$'000	S$'000
Directors' remuneration:		
Directors of the Company	10,711	12,551
Other key management personnel	2,197	2,761

Included in the above remuneration are post employment benefits of $39,989 (2013: $41,669).

38 Commitments

(a) Operating lease commitments - Group as lessee

At the end of the reporting period, the commitments in respect of non-cancellable operating leases for the rental of office premises and properties are as follows:

	Group		Company	
	2014	2013	2014	2013
	S$'000	S$'000	S$'000	S$'000
Future minimum lease payments payable:				
Within one year	365	746	307	294
Between one year to five years	66	380	4	251
Minimum lease payments paid under operating leases	939	805	414	388

The leases have varying terms, escalation clauses and renewal rights.

(b) Operating lease commitments - Group as lessor

At the end of the reporting period, committed rental income in respect of operating leases for the rental of properties are as follows:

	Group		Company	
	2014	2013	2014	2013
	S$'000	S$'000	S$'000	S$'000
Future minimum lease receivable:				
Within one year	36,008	32,735	-	-
Between one year to five years	52,638	62,622	-	-
After five years	-	71,822	-	-

The leases have varying terms, escalation clauses and renewal rights.

(c) Expenditure commitments

Estimated expenditure committed but not provided for in the financial statements are as follows:

	Group		Company	
		(Restated)		
	2014	2013	2014	2013
	S$'000	S$'000	S$'000	S$'000
Property development	126,675	128,494	-	-
Capital expenditure	8,736	15,772	-	-

39 Financial Instruments

Fair Value of Financial Instruments

The carrying amounts of financial assets and liabilities with a maturity of less than one year, which include cash and cash equivalents, short-term investments, trade and other receivables, trade and other payables, short-term bond payables and short-term borrowings are assumed to approximate their fair values due to their short-term maturities.

The fair values of long-term receivables and long-term borrowings (which include obligation under finance leases, bonds payables and bank borrowings) are calculated based on discounted expected future principal and interest cash flows. The discount rates used are based on market rates for similar instruments at the end of the reporting period. As at 31 December 2014 and 2013, the carrying amounts of the long-term receivables and long-term borrowings approximate their fair values.

Fair Value Hierarchy

The table below presents financial assets carried at fair value and classified by level of the following fair value measurement hierarchy:

(a) Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities;
(b) Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (that is as prices) or indirectly (i.e. derived from prices); and
(c) Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

	Level 1	Level 2	Level 3	Total
At 31 December 2014	S$'000	S$'000	S$'000	S$'000
Financial assets at fair value through profit or loss	1,275	-	-	1,275
Available-for-sale financial assets	16,529	-	2,403	18,932
Total	17,804	-	2,403	20,207
At 31 December 2013				
Financial assets at fair value through profit or loss	1,007	-	-	1,007
Available-for-sale financial assets	2,852	-	4,300	7,152
Total	3,859	-	4,300	8,159

Movements in available-for-sale financial assets in Level 3 are as follows:

	2014	2013
	S$'000	S$'000
At the beginning of the year	4,300	4,022
Written off during the year	(1,219)	-
(Disposal)/Investments made during the year	(979)	890
Foreign exchange gain/(loss) recognised in other comprehensive income	301	(612)
At the end of the year	2,403	4,300

40 Business Combinations

(a) Acquisition of subsidiaries

During the financial year 2014, there were the following acquisitions of subsidiaries:

(i) On 27 February 2014, the Group through its subsidiary, acquired additional 4.97% equity interest in its associated company, PT Phinisindo Zamrud Nusantara ("PZN"), for a total consideration of IDR88 million (equivalent to $10,000). Subsequently on 25 June 2014, the Group further acquired an additional 22.51% equity interest in PZN for a total consideration of IDR5 billion (equivalent to $550,000) resulting in the Group controls 77.48% voting rights in PZN and it became a subsidiary of the Group.

The fair value of the identifiable assets and liabilities acquired amounted to $20,153,000 after taking into account the fair value adjustments of $12,131,000 based on an independent valuation report.

From 25 June 2014 to 31 December 2014, it contributed revenue of $1,415,000 and profit of $1,624,000 to the Group's results. If the acquisition had occurred on 1 January 2014, management estimated that the Group's revenue and profit before income tax for the year would have been $830,044,000 and $476,580,000 respectively.

The identifiable assets acquired and liabilities assumed at the acquisition date were as follows:

Net assets acquired:	Previous carrying amount	Fair value adjustments	Fair value recognised on acquisition
	S$'000	S$'000	S$'000
Cash and cash equivalents	3,441	-	3,441
Trade receivables	175	-	175
Other current assets	107	-	107
Inventories	67	-	67
Properties held for sale	5,688	3,810	9,498
Property, plant and equipment	28	-	28
Investment properties	734	8,321	9,055
Other payables	(1,521)	-	(1,521)
Income taxes payables	(63)	-	(63)
Long-term liabilities	(634)	-	(634)
Total identifiable net assets	8,022	12,131	20,153
Less: Transfer from investment in an associated company			(4,409)
Less: Non-controlling interests' proportionate share of net assets			(4,538)
Less: Gain on equity interest			(3,381)
Less: Negative goodwill			(7,275)
Total purchase consideration			550
Less: Cash and cash equivalents acquired			(3,441)
Net cash inflow on acquisition of a subsidiary			(2,891)

40 Business Combinations (cont'd)

(a) Acquisition of subsidiaries (cont'd)

(ii) On 28 October 2014, the Group through its subsidiary, acquired a 68% equity interest in PT Phinisi Multi Properti ("PMP") for a total consideration of IDR268.3 billion (equivalent to $29,511,000).

The fair value of the identifiable assets and liabilities acquired amounted to $45,448,000 after taking into account the fair value adjustments of $20,074,000 based on an independent valuation report. From 28 October 2014 to 31 December 2014, it contributed a loss of $21,000 to the Group's results. If the acquisition had occurred on 1 January 2014, management estimated that there would have been no significant changes to the Group's revenue and profit before income tax. The identifiable assets acquired and liabilities assumed at the acquisition date were as follows:

Net assets acquired:	Previous carrying amount	Fair value adjustments	Fair value recognised on acquisition
	S$'000	S$'000	S$'000
Cash and cash equivalents	24	-	24
Properties under development for sale	25,354	20,074	45,428
Other payables	(4)	-	(4)
Total identifiable net assets	25,374	20,074	45,448
Less: Non-controlling interests' proportionate share of net assets			(14,543)
Less: Negative goodwill			(1,394)
Total purchase consideration			29,511
Less: Cash and cash equivalents acquired			(24)
Net cash outflow on acquisition of a subsidiary			29,487

During the financial year 2013, there were the following acquisitions of subsidiaries:

(iii) In accordance with the requirements of FRS110, *Consolidated Financial Statements*, the Group changed its control conclusion in respect of its investment in PDL, which was previously accounted for as associated company using the equity method, with effect from April 2013 (Note 2(a)(i)). The identifiable assets acquired and liabilities assumed were as follows:

	Previous carrying amount	Fair value adjustments	Fair value recognised on consolidation
	S$'000	S$'000	S$'000
Cash and cash equivalents	110,877	-	110,877
Other current assets	18,404	-	18,404
Properties held for sale	296,852	-	296,852
Properties under development for sale	544,414	205,093	749,507
Property, plant and equipment	4,886	-	4,886
Other payables	(192,873)	-	(192,873)
Long-term payables	(183,132)	-	(183,132)
Capital reserve	3,240	-	3,240
Foreign currency reserve	(1,755)	-	(1,755)
Total identifiable net assets	600,913	205,093	806,006
Less: Transfer from investment in associated company			(353,616)
Less: Non-controlling interests' proportionate share of net assets			(406,543)
Less: Gain on equity interest			(45,847)
Total purchase consideration			-
Less: Cash and cash equivalents acquired			(110,877)
Cash flow effect arising from consolidation of PDL group			(110,877)

40 Business Combinations (cont'd)

(a) Acquisition of subsidiaries (cont'd)

(iv) On 5 April 2013, the Group through its subsidiary, acquired a 55% equity interest in PT Kusumasentral Kencana ("KSK") for a total consideration of IDR228.3 billion (equivalent to $29,681,000). Following this acquisition, the Group's effective equity interest in KSK was 46.40%.

The fair value of the identifiable assets and liabilities acquired amounted to $53,966,000 after taking into account the fair value adjustments of $39,691,000. From 5 April 2013 to 31 December 2013, it contributed a loss of $477,000 to the Group's results. If the acquisition had occurred on 1 January 2013, management estimated there would have been no significant changes to the Group's revenue and profit before income tax. The identifiable assets acquired and liabilities assumed at the acquisition date were as follows:

Net assets acquired:	Previous carrying amount	Fair value adjustments	Fair value recognised on acquisition
	S$'000	S$'000	S$'000
Cash and cash equivalents	2,442	-	2,442
Investment properties	11,839	39,691	51,530
Other payables	(6)	-	(6)
Total identifiable net assets	14,275	39,691	53,966
Less: Non-controlling interests' proportionate share of net assets			(24,285)
Total purchase consideration			29,681
Less: Cash and cash equivalents acquired			(2,442)
Net cash outflow on acquisition of a subsidiary			27,239

(v) On 12 June 2013, the Group through its wholly-owned subsidiaries, acquired 100% of the units issued in Holbrook House Unit Trust for a total consideration of GBP84,046,910 (equivalent to $161,686,000). Holbrook House Unit Trust is the beneficial owner of New Brook Buildings, an office building consisting of a 12-storey tower connected to a 9-storey wing, with a net lettable area of approximately 99,911 square feet in London, United Kingdom, with the CLOF (Holbrook House) Jersey Nominee A Limited and CLOF (Holbrook House) Jersey Nominee B Limited being the legal owners of this property.

The fair value of the identifiable assets and liabilities acquired amounted to $161,686,000. From 12 June 2013 to 31 December 2013, it contributed revenue of $6,477,000 and loss of $1,189,000 to the Group's results. If the acquisition had occurred on 1 January 2013, management estimated the Group's revenue and profit before income tax for the year would have been $1,184,013,000 and $610,406,000 respectively. The identifiable assets acquired and liabilities assumed at the acquisition date were as follows:

Net assets acquired:	Previous carrying amount	Fair value adjustments	Fair value recognised on acquisition
	S$'000	S$'000	S$'000
Other current assets	33	-	33
Investment properties	162,622	-	162,622
Other payables	(969)	-	(969)
Total identifiable net assets	161,686	-	161,686
Cash consideration			161,686

40 **Business Combinations** (cont'd)

(a) Acquisition of subsidiaries (cont'd)

(vi) On 23 September 2013, the Group through its subsidiary, acquired a 64.25% equity interest in PT Wijaya Pratama Raya ("WPR") for a total consideration of IDR268 billion (equivalent to $29,480,000). Following this acquisition, the Group's effective equity interest in WPR was 28.37%.

The fair value of the identifiable assets and liabilities acquired amounted to $63,578,000 after taking into account the fair value adjustments of $40,348,000. From 23 September 2013 to 31 December 2013, WPR contributed revenue of $2,427,000 and profit of $522,000 to the Group's results. If the acquisition had occurred on 1 January 2013, management estimated the Group's revenue and profit before income tax for the year would have been $1,180,163,000 and $610,808,000 respectively. The identifiable assets acquired and liabilities assumed at the acquisition date were as follows:

Net assets acquired:	Previous carrying amount	Fair value adjustments	Fair value recognised on acquisition
	S$'000	S$'000	S$'000
Cash and cash equivalents	2,999	-	2,999
Trade receivables	952	-	952
Other current assets	185	-	185
Long-term investment	3,390	-	3,390
Inventories	5	-	5
Property, plant and equipment	24	-	24
Investment properties	18,237	38,836	57,073
Other payables	(508)	-	(508)
Income taxes payables	(118)	-	(118)
Long-term payables	(1,936)	-	(1,936)
Foreign currency reserve	-	1,512	1,512
Total identifiable net assets	23,230	40,348	63,578
Less: Non-controlling interests' proportionate shares of net assets			(22,192)
Less: Negative goodwill			(11,906)
Total purchase consideration			29,480
Less: Cash and cash equivalents acquired			(2,999)
Net cash outflow on acquisition of subsidiaries			26,481

(b) Disposal of subsidiaries

(i) In April 2014, the Group disposed its entire shareholding in Integrated Investments Ltd ("Integrated") and Solid Growth Investments Ltd ("Solid") for a total consideration of USD4,400,000 (equivalent to $5,539,000). Following the disposal, Integrated Investments Ltd and Solid Growth Investments Ltd, together with their respective subsidiaries, Zhuhai Huafeng Film Co., Ltd and Zhuhai Huafeng Printing Co., Ltd, ceased to be subsidiaries of the Group.

(ii) In December 2014, the Group disposed its entire issued units in Holbrook House Unit Trust and its entire shareholding in CLOF (Holbrook House) Jersey Nominee A Limited and CLOF (Holbrook House) Jersey Nominee B Limited, being the beneficial owner and legal owners of New Brook Buildings respectively, for a total net consideration of GBP112,323,000 (equivalent to $231,498,000).

40 Business Combinations (cont'd)

(b) Disposal of subsidiaries (cont'd)

The following table summarises the carrying amount of major classes of identifiable assets and liabilities disposed during the financial year 2014:

	Integrated and Solid S$'000	CLOF S$'000	Total S$'000
Cash and cash equivalents	405	2,908	3,313
Trade receivables	-	3,372	3,372
Other current assets	129	159	288
Property, plant and equipment	1,147	-	1,147
Investment properties	4,558	172,625	177,183
Other payables	(15)	(7,238)	(7,253)
Net carrying amount of assets disposed	6,224	171,826	178,050
Less: Non-controlling interests	(685)	-	(685)
Net assets disposed	5,539	171,826	177,365
Net foreign currency reserve realised upon disposal	(5,554)	(11,346)	(16,900)
Gain on disposal of subsidiaries	5,554	71,018	76,572
Net proceeds from disposal	5,539	231,498	237,037
Less: Cash of disposed subsidiaries	(405)	(2,908)	(3,313)
Net cash inflow on disposal	5,134	228,590	233,724

(c) Acquisition or disposal of non-controlling interests

(i) On 12 March 2014 and 21 November 2014, the Group through its subsidiary, injected additional capital of IDR2.2 billion (equivalent to $242,000) and IDR2.8 billion (equivalent to $308,000) respectively into PT Mustika Candraguna ("MCG"). Following these capital injections, the Group's effective interest in MCG increased from 34.90% to 46.58%. The Group recognised an increase in other reserves and a decrease in non-controlling interests of $1,236,000.

(ii) On 14 April 2014, PT Sinar Mas Wisesa, transferred its 99.99% equity interest in PT Karya Dutamas Cemerlang ("KDC") to PT Ekacentra Usahamaju for a total consideration of IDR131.2 billion (equivalent to $14,434,000). As a result of this transfer, the Group's effective interest in KDC increased from 65.39% to 84.36%. The Group recognised a decrease in other reserves and an increase in non-controlling interests of $306,000.

(iii) On 28 April 2014, the Group through its subsidiaries, subscribed for additional 874,849,800 new shares in BSD for a total cash consideration of IDR1.6 trillion (equivalent to $175,145,000). Following this transaction, the Group's effective interest in BSD increased from 49.87% to 51.50%. The Group recognised a decrease in other reserves and an increase in non-controlling interests of $37,070,000.

(iv) On 29 December 2014, the Group through its subsidiary, acquired additional 800,000 shares in WPR for a total consideration of IDR1.5 billion (equivalent to $161,000), resulting in an increase in its effective equity interest in WPR from 29.30% to 29.57%. The Group recognised an increase in other reserves and a decrease in non-controlling interests of $97,000.

(v) On 20 February 2013, AFP Land (Malaysia) Sdn Bhd ("AFPLM") became a wholly-owned subsidiary of the Group following a transfer of the remaining 49% equity interest in AFPLM comprising 490,000 shares of RM1 each at par value. Following this transaction, and the allotment and issue to the Group of 49,192,581 additional shares of RM1 each credited as fully paid in Palm Resort Berhad ("PRB") by the capitalisation of shareholders' advances, the Group's effective equity interest in PRB has increased from 40.15% to 99.22%. The Group recognised a decrease in other reserves and an increase in non-controlling interests of $8,288,000.

40 Business Combinations (cont'd)

(c) Acquisition or disposal of non-controlling interests (cont'd)

(vi) On 8 April 2013, PT Binamaju Grahamitra transferred its 3% equity interest in PT Binamaju Mitra Sejati ("BMS") to PT Sinarwisata Permai for a total consideration of IDR1.1 billion. As a result of this transfer, the Group's effective interest in BMS decreased from 56.33% to 55.12%. The Group recognised a decrease in other reserves and an increase in non-controlling interests of $170,000.

(vii) On 27 August 2013, the Group through its subsidiary, injected additional capital of IDR800 billion (equivalent to $88,000,000) into PT Sinar Mas Teladan ("SMT"). Following this capital injection, the Group's effective interest in SMT decreased from 61.83% to 58.17%. The Group recognised an increase in other reserves and a decrease in non-controlling interests of $3,985,000.

41 Segments Information

The Group's reportable segments are strategic business units that offer different products and services. They are managed separately because each business requires different marketing strategies. Set out below are the Group's reportable segment:

Indonesia Property - investment and development of commercial, industrial and residential properties and ownership and management of hotels and resorts in Indonesia.

International Property - investment and development of commercial and residential properties and ownership and management of hotels and resorts in Malaysia, select mixed development in China and ownership and leasing of investment property in United Kingdom and Singapore.

Group	Indonesia Property	International Property	Others/ Eliminations	Total
	S$'000	S$'000	S$'000	S$'000
2014				
Total revenue	776,402	52,317	-	828,719
Inter-segment revenue	-	(167)	-	(167)
Revenue from external customers	776,402	52,150	-	828,552
EBITDA	445,806	13,564	(7,629)	451,741
Other Information				
Capital expenditures on investment properties and property, plant and equipment	64,701	124,816	-	189,517
Depreciation and amortisation expenses	15,361	5,349	43	20,753
Interest income	38,069	1,713	(614)	39,168
Interest expenses	45,723	15,360	(7,020)	54,063
Exceptional gain, net	12,050	71,018	5,554	88,622
Gain on disposal of property, plant and equipment	111	9	-	120
Share of results of associated companies, net of tax	2,244	-	-	2,244
Share of results of joint ventures, net of tax	10,142	-	-	10,142

41 Segments Information (cont'd)

Group	Indonesia Property	International Property	Others/ Eliminations	Total
	S$'000	S$'000	S$'000	S$'000
2014				
Assets				
Segment assets	4,755,517 *	485,201	1,445,143	6,685,861
Liabilities				
Segment liabilities	2,219,080	426,641	888,074	3,533,795
2013 (Restated)				
Total revenue	1,084,138	94,790	-	1,178,928
Inter-segment revenue	-	(141)	-	(141)
Revenue from external customers	1,084,138	94,649	-	1,178,787
EBITDA	622,263	20,248	(4,448)	638,063
Other Information				
Capital expenditures on investment properties and property, plant and equipment	142,347	1,629	-	143,976
Depreciation and amortisation expenses	12,653	4,756	54	17,463
Interest income	31,245	428	(66)	31,607
Interest expenses	15,220	10,955	(4,140)	22,035
Exceptional gain, net	57,753	-	-	57,753
Gain/(Loss) on disposal of property, plant and equipment	189	(42)	(1)	146
Share of results of associated companies, net of tax	(2,887)	-	-	(2,887)
Share of results of joint ventures, net of tax	(87,955)	-	-	(87,955)
Assets				
Segment assets	3,881,782 *	466,892	1,325,092	5,673,766
Liabilities				
Segment liabilities	1,873,055	454,853	776,368	3,104,276

* Segment assets in Indonesia Property include investments in associated companies and joint ventures of $223,276,000 and $103,888,000 (2013: $195,822,000 and $65,512,000) respectively.

A reconciliation of total EBITDA to total profit before income tax is as follows:

	2014	(Restated) 2013
	S$'000	S$'000
EBITDA for reportable segments	459,370	642,511
Other EBITDA	(7,629)	(4,448)
Depreciation and amortisation	(20,753)	(17,463)
Foreign exchange (loss)/gain, net	(2,894)	44,601
Interest expenses	(54,063)	(22,035)
Exceptional items, net	88,622	57,753
Share of results of associated companies, net of tax	2,244	(2,887)
Share of results of joint ventures, net of tax	10,142	(87,955)
Profit before income tax	475,039	610,077

41 **Segments Information** (cont'd)

A reconciliation of total assets for reportable segments to total assets is as follows:

	2014 S$'000	(Restated) 2013 S$'000
Total assets for reportable segments	5,240,718	4,348,674
Other assets	1,445,143	1,325,092
Elimination of inter-segment receivables	(1,941,132)	(1,674,109)
Total assets	4,744,729	3,999,657

A reconciliation of total liabilities for reportable segments to total liabilities is as follows:

	2014 S$'000	(Restated) 2013 S$'000
Total liabilities for reportable segments	2,645,721	2,327,908
Other liabilities	888,074	776,368
Elimination of inter-segment payables	(1,982,294)	(1,708,445)
Total liabilities	1,551,501	1,395,831

The Group's property business is located in Indonesia, China, Malaysia, Singapore and United Kingdom. The following table provides an analysis of the Group's revenue from business by geographical market, irrespective of the origin of the goods/services.

	2014 S$'000	(Restated) 2013 S$'000
Indonesia	780,519	1,087,636
China	15,948	64,015
Malaysia	15,237	16,192
United Kingdom	12,385	6,477
Singapore	4,463	4,467
Consolidated revenue	828,552	1,178,787

The following tables present analysis of the carrying amount of non-current non-financial assets and capital expenditures on investment properties and property, plant and equipment, analysed by the geographical area in which the assets are located:

	2014 S$'000	(Restated) 2013 S$'000
Indonesia	2,143,335	1,794,158
United Kingdom	122,605	176,020
Singapore	61,088	64,283
Malaysia	54,122	54,596
China	13,572	23,897
Total non-current non-financial assets	2,394,722	2,112,954
United Kingdom	123,710	-
Indonesia	65,248	142,434
Malaysia	553	1,535
China	6	7
Total capital expenditures	189,517	143,976

42 Subsidiaries

The details of the subsidiaries are as follows:

Name of company and country of incorporation	Principal activities	The Company Cost of investment 2014 S$'000	The Company Cost of investment 2013 S$'000	Effective percentage of equity held by the Group 2014 %	Effective percentage of equity held by the Group 2013 %
AFP International Finance Ltd (1) Mauritius	Provision of management and consultancy services	-*	-*	100.00	100.00
AFP International Finance (2) Ltd (1) Mauritius	Financing activities	-*	-*	100.00	100.00
AFP International Finance (3) Ltd (2) British Virgin Islands	Investment holding	14	14	100.00	100.00
Asia Management Services Ltd (1) Mauritius	Provision of management and consultancy services	-*	-*	100.00	100.00
Alluvium Finance B.V. (2) The Netherlands	Dormant	37	37	100.00	100.00
Ever Forward Asia Limited (1) Hong Kong	Dormant	-*	-*	100.00	100.00
Golden Ray Development Pte. Ltd. Singapore	Real estate development	-*	-*	100.00	100.00
SML Brook England (HK) Limited (5f) Hong Kong	Investment holding	-*	-*	100.00	100.00
SML Jersey Properties Pte Limited (1) Jersey	Investment holding	-*	-*	100.00	100.00
SML Jersey Brook Pte Limited (1) Jersey	Investment holding	-*	-*	100.00	100.00
SML Brook Partners Pte Limited (1) Jersey	Investment holding	-*	-*	100.00	100.00
CLOF (Holbrook House) Jersey Nominee A Limited (2), (Note 40(b)(ii)) Jersey	Nominee company	-	-*	-	100.00
CLOF (Holbrook House) Jersey Nominee B Limited (2), (Note 40(b)(ii)) Jersey	Nominee company	-	-*	-	100.00

42 Subsidiaries (cont'd)

Name of company and country of incorporation	Principal activities	The Company Cost of investment 2014 S$'000	The Company Cost of investment 2013 S$'000	Effective percentage of equity held by the Group 2014 %	Effective percentage of equity held by the Group 2013 %
SML Great Pte Limited (1),(7) Jersey	Property investment and development	-*	-	100.00	-
Indonesia Property Division					
ACF Finance Ltd (2) British Virgin Islands	Treasury management	-	-	100.00	100.00
ACF Solutions Holding Ltd (1) Mauritius	Investment holding	-	-	100.00	100.00
AFP International Capital Pte. Ltd. Singapore	Investment holding	-*	-*	100.00	100.00
Jermina Limited (5e) Hong Kong	Investment holding	-	-	100.00	100.00
Linsville Limited (2) Cayman Islands	Investment holding	-	-	100.00	100.00
PT Anekagriya Buminusa (1) Indonesia	Real estate development	-	-	45.61 [6]	44.16 [6]
PT Aneka Karya Amarta (1) Indonesia	Investment holding	-	-	84.37	84.37
PT Bhineka Karya Pratama (1) Indonesia	Investment holding	-	-	72.12	72.12
PT Binamaju Grahamitra (1) Indonesia	Real estate development	-	-	84.37	84.35
PT Binamaju Mitra Sejati (1) Indonesia	Real estate development	-	-	55.50	55.12
PT Binasarana Muliajaya (4) Indonesia	Provision of management and consultancy services	-	-	72.71	99.97
PT Bumi Indah Asri (1),(7) Indonesia	Real estate development	-	-	51.50	-
PT Bumi Karawang Damai (1) Indonesia	Real estate development	-	-	52.81	50.49
PT Bumi Megah Graha Asri (1) Indonesia	Real estate and property development	-	-	46.40 [6]	46.40 [6]
PT Bumi Paramudita Mas (1) Indonesia	Real estate development	-	-	51.50	49.87 [6]

42 Subsidiaries (cont'd)

Name of company and country of incorporation	Principal activities	The Company Cost of investment 2014 S$'000	The Company Cost of investment 2013 S$'000	Effective percentage of equity held by the Group 2014 %	Effective percentage of equity held by the Group 2013 %
PT Bumi Serpong Damai Tbk (1),(Note 40(c)(iii)) Indonesia	Investment holding, construction and development of houses and buildings	-	-	51.50	49.87 [6]
PT Bumi Samarinda Damai (1) Indonesia	Real estate development	-	-	43.09 [6]	42.50 [6]
PT Bumi Wisesa Jaya (1) Indonesia	Real estate development	-	-	51.50	49.87 [6]
PT Duta Cakra Pesona (1),(7) Indonesia	Real estate development	-	-	51.50	-
PT Duta Dharma Sinarmas (1) Indonesia	Real estate development	-	-	26.27 [6]	25.43 [6]
PT Duta Mitra Mas (1) Indonesia	Real estate development	-	-	51.50	49.87 [6]
PT Duta Pertiwi Tbk (1) Indonesia	Property development, general trading and investment holding	-	-	45.61 [6]	44.16 [6]
PT Duta Semesta Mas (1) Indonesia	Property development	-	-	45.61 [6]	44.16 [6]
PT Duta Usaha Sentosa (1) Indonesia	Real estate development	-	-	84.37	84.37
PT Duta Virtual Dotkom (4) Indonesia	E-commerce	-	-	45.00 [6]	43.57 [6]
PT Ekacentra Usahamaju (1) Indonesia	Investment holding	-	-	84.36	84.36
PT Garwita Sentra Utama (1) Indonesia	Real estate development	-	-	51.50	49.87 [6]
PT Grahadipta Wisesa (1) Indonesia	Real estate development	-	-	66.29	65.39
PT Indowisata Makmur (1) Indonesia	Property development	-	-	84.39	84.42
PT Inter Sarana Prabawa (1) Indonesia	Real estate development	-	-	84.37	84.37
PT Inti Tekno Sukses Bersama (4) Indonesia	Educational and property development	-	-	72.71	99.97
PT Kanaka Grahaasri (1) Indonesia	Real estate development	-	-	45.61 [6]	44.16 [6]

42 Subsidiaries (cont'd)

Name of company and country of incorporation	Principal activities	The Company Cost of investment 2014 S$'000	2013 S$'000	Effective percentage of equity held by the Group 2014 %	2013 %
PT Karawang Bukit Golf (1) Indonesia	Residential estate and country club and golf club development	47,995	47,995	98.12	98.12
PT Karawang Tatabina Industrial Estate (1) Indonesia	Industrial estate development	41,708	41,708	48.77 [6]	48.77 [6]
PT Kembangan Permai Development (1) Indonesia	Real estate development	-	-	36.49 [6]	35.33 [6]
PT Karya Dutamas Cemerlang (1), (Note 40(c)(ii)) Indonesia	Industrial estate development	-	-	84.36	65.39
PT Kurnia Subur Permai (1) Indonesia	Real estate development	-	-	45.61 [6]	44.16 [6]
PT Kusumasentral Kencana (1) Indonesia	Property development	-	-	46.40 [6]	46.40 [6]
PT Masagi Propertindo (1) Indonesia	Property development	-	-	84.14	84.14
PT Mekanusa Cipta (1) Indonesia	Real estate development	-	-	45.61 [6]	44.16 [6]
PT Metropolitan Transcities Indonesia (1) Indonesia	Investment holding	-	-	84.37	84.37
PT Misaya Properindo (1) Indonesia	Real estate development	-	-	45.61 [6]	44.16 [6]
PT Mitrakarya Multiguna (1) Indonesia	Real estate development	-	-	45.61 [6]	44.16 [6]
PT Mustika Candraguna (1),(Note 40(c)(i)) Indonesia	Property development	-	-	46.58 [6]	34.90 [6]
PT Mustika Karya Sejati (1) Indonesia	Real estate development	-	-	45.61 [6]	44.16 [6]
PT Pangeran Plaza Utama (1) Indonesia	Real estate development	-	-	45.61 [6]	44.16 [6]
PT Paraga Artamida (1) Indonesia	Investment holding and provision of consultancy services	720,727	720,727	84.37	84.37
PT Pastika Candra Pertiwi (1) Indonesia	Real estate development	-	-	51.50	49.87 [6]

42 Subsidiaries (cont'd)

Name of company and country of incorporation	Principal activities	The Company Cost of investment 2014 S$'000	The Company Cost of investment 2013 S$'000	Effective percentage of equity held by the Group 2014 %	Effective percentage of equity held by the Group 2013 %
PT Pembangunan Deltamas (1),(Note 40(a)(iii)) Indonesia	Property and real estate development	-	-	49.40 [6]	49.40 [6]
PT Perwita Margasakti (1) Indonesia	Property development	-	-	45.61 [6]	44.16 [6]
PT Phinisi Multi Properti (1),(Note 40(a)(ii)) Indonesia	Real estate development	-	-	35.02 [6]	-
PT Phinisindo Zamrud Nusantara (1),(Note 40(a)(i)) Indonesia	Property development	-	-	35.34 [6]	22.08 [6]
PT Praba Selaras Pratama (1) Indonesia	Real estate development and investment holding	-	-	51.50	49.87 [6]
PT Prestasi Mahkota Utama (1) Indonesia	Real estate development	-	-	45.61 [6]	44.16 [6]
PT Puradelta Lestari Tbk (1),(Note 40(a)(iii)) Indonesia	Property and real estate development	-	-	49.40 [6]	49.40 [6]
PT Prima Sehati (1) Indonesia	Real estate development	-	-	45.61 [6]	44.16 [6]
PT Putra Alvita Pratama (1) Indonesia	Real estate development	-	-	24.41 [6]	23.63 [6]
PT Putra Prabukarya (1) Indonesia	Real estate development	-	-	45.61 [6]	44.16 [6]
PT Putra Tirta Wisata (1) Indonesia	Property management	-	-	24.41 [6]	23.64 [6]
PT Royal Oriental (1) Indonesia	Property development	-	-	55.64	54.57
PT Saranapapan Ekasejati (1) Indonesia	Real estate development	-	-	45.61 [6]	44.16 [6]
PT Sentra Selaras Lestari (1) Indonesia	Real estate development	-	-	51.50	49.87 [6]
PT Sentra Selaras Phinisi (1),(7) Indonesia	Real estate development	-	-	51.50	-
PT Sentra Talenta Utama (1) Indonesia	Real estate development and investment holding	-	-	51.50	49.87 [6]

42 Subsidiaries (cont'd)

Name of company and country of incorporation	Principal activities	The Company Cost of investment 2014 S$'000	2013 S$'000	Effective percentage of equity held by the Group 2014 %	2013 %
PT Simas Tunggal Centre (1) Indonesia	Investment holding	-	-	81.84	81.84
PT Sinar Mas Teladan (1) Indonesia	Property development	-	-	59.35	58.17
PT Sinar Mas Wisesa (1) Indonesia	Real estate development	-	-	66.29	65.39
PT Sinar Pertiwi Megah (1) Indonesia	Real estate development	-	-	51.50	49.87 [6]
PT Sinar Usaha Mahitala (1) Indonesia	Real estate development and investment holding	-	-	51.50	49.87 [6]
PT Sinar Usaha Marga (1) Indonesia	Real estate development	-	-	73.52	72.98
PT Sinarwijaya Ekapratista (1) Indonesia	Real estate development	-	-	45.61 [6]	44.16 [6]
PT Sinarwisata Lestari (1) Indonesia	Hotel	-	-	45.61 [6]	44.16 [6]
PT Sinarwisata Permai (1) Indonesia	Hotel	-	-	45.61 [6]	44.16 [6]
PT Sumber Arusmulia (5d) Indonesia	Investment holding	-	-	53.13	53.13
PT Surya Inter Wisesa (1) Indonesia	Real estate development	-	-	51.50	49.87 [6]
PT Transbsd Balaraja (1) Indonesia	Development and operation of toll roads	-	-	38.63 [6]	37.40 [6]
PT Wijaya Pratama Raya (1), (Note 40(c)(iv)) Indonesia	Property development	-	-	29.57 [6]	28.37 [6]
Sinarmas Land (HK) Limited (5f) Hong Kong	Investment holding	-*	-*	100.00	100.00
Sinarmas Sentul Land Limited (5f) Hong Kong	Trading, management service and investment holding	-*	-*	100.00	100.00
Sittingham Assets Limited (2) British Virgin Islands	Investment holding	1,460	1,460	100.00	100.00
China Property Division					
AFP China Ltd (1) Mauritius	Investment holding	-*	-*	100.00	100.00

42 Subsidiaries (cont'd)

Name of company and country of incorporation	Principal activities	The Company Cost of investment 2014 S$'000	2013 S$'000	Effective percentage of equity held by the Group 2014 %	2013 %
AFP (Shanghai) Co., Ltd (5c) People's Republic of China	Provision of management services	918	918	100.00	100.00
Integrated Investments Ltd (1),(Note 40(b)(i)) Mauritius	Investment holding	-	8,168	-	100.00
Shining Gold Real Estate (Chengdu) Co., Ltd (5c) People's Republic of China	Property investment and development	-	-	100.00	100.00
Shining Gold Real Estate (Shenyang) Co., Ltd (5c) People's Republic of China	Property investment and development	-	-	100.00	100.00
Solid Growth Investments Ltd (1),(Note 40(b)(i)) Mauritius	Investment holding	-	8,544	-	100.00
Zhuhai Huafeng Film Co., Ltd (5c),(Note 40(b)(i)) People's Republic of China	Dormant	-	-	-	85.00
Zhuhai Huafeng Management and Consultancy Co., Ltd. *(formerly known as Zhuhai Huafeng Packaging Co., Ltd)* (5c) People's Republic of China	Investment holding	-	-	100.00	100.00
Zhuhai Huafeng Printing Co., Ltd (5c),(Note 40(b)(i)) People's Republic of China	Dormant	-	-	-	85.00
AFP Land Division:					
AFP Gardens (Tanjong Rhu) Pte Ltd Singapore	Property investment and development	-	-	100.00	100.00
AFP Hillview Pte Ltd Singapore	Property development	-	-	100.00	100.00
AFP Land (Malaysia) Sdn Bhd (1) Malaysia	Investment holding	-	-	100.00	100.00
AFP Land Limited Singapore	Investment holding and provision of management services	456,751	456,751	100.00	100.00
AFP Resort Development Pte Ltd Singapore	Resort property development and investment holding	-	-	100.00	100.00

42 Subsidiaries (cont'd)

Name of company and country of incorporation	Principal activities	The Company Cost of investment 2014 S$'000	The Company Cost of investment 2013 S$'000	Effective percentage of equity held by the Group 2014 %	Effective percentage of equity held by the Group 2013 %
AFP Resort Marketing Services Pte Ltd Singapore	Marketing services to resort establishments	-	-	89.50	89.50
Amcol (China) Investments Pte Ltd Singapore	Investment holding	-	-	100.00	100.00
Anak Bukit Resorts Sdn Bhd (1) Malaysia	Resort property development	-	-	100.00	100.00
Golden Bay Realty (Private) Limited Singapore	Property investment	-	-	100.00	100.00
Goldmount Holdings Pte Ltd (5a) Singapore	Investment holding	-	-	100.00	100.00
Jurong Golf & Sports Complex Pte Ltd (5a) Singapore	Golf club and to establish, maintain and provide golf courses and recreational facilities	-	-	99.22	99.22
PT AFP Dwilestari (5b) Indonesia	Resort development and operation	-	-	65.00	65.00
Palm Resort Berhad (1) Malaysia	Golf club and to establish, maintain and provide golf course and recreational facilities and to act as hotelier and hotel marketing agent	-	-	99.22	99.22
PRB (L) Ltd (1) Malaysia	Investment holding and treasury management	-	-	100.00	100.00
Palm Resort Management Pte Ltd Singapore	Dormant	-	-	99.22	99.22
Palm Villa Sdn Bhd (1) Malaysia	Dormant	-	-	99.22	99.22
Sankei Pte Ltd Singapore	Dormant	-	-	100.00	100.00
		1,269,610	1,286,322		

* The cost of investment is below $1,000.

42 Subsidiaries (cont'd)

Notes:
The above subsidiaries are audited by Moore Stephens LLP, Singapore except for subsidiaries that are indicated below:

(1) Audited by member firms of Moore Stephens International Limited of which Moore Stephens LLP, Singapore is a member.

(2) No statutory audit is required by law in its country of incorporation.

(3) No statutory audit is required as the subsidiary was or is in the process of liquidation.

(4) No statutory audit is required as the subsidiary is newly incorporated/inactive.

(5) Audited by other firms of accountants as follows:
- (a) CA Practice PAC
- (b) BDO Tanubrata Sutanto Fahmi & Rekan.
- (c) Zhonghua Certified Public Accountants LLP.
- (d) Audited by member firms of Moore Stephens International Limited of which Moore Stephens LLP, Singapore is a member, except for the financial year 2013 which was audited by Hendrawinata Eddy & Siddharta.
- (e) Leung Siu Wo & Co.
- (f) TCL & Company, Certified Public Accountants (Practising).

(6) These subsidiaries are held by non-wholly owned intermediate holding companies. The intermediate holding companies have the power to control over of these companies.

(7) During the financial year 2014, the following subsidiaries have been incorporated:

Subsidiaries	Initial issued and paid up capital
SML Great Pte Limited	2 ordinary shares for GBP2
PT Bumi Indah Asri	12,500 shares of IDR1,000 each
PT Duta Cakra Pesona	12,500 shares of IDR1,000 each
PT Sentra Selaras Phinisi	275,000 shares of IDR1 million each

(8) As at 31 December 2014, the accumulated non-controlling interests is $1,478,527,000 (2013: $1,182,528,000), of which $986,653,000 (2013: $784,752,000) is for 15.63% non-controlling interests in PT Paraga Artamida and its subsidiaries ("Paraga Group") and $429,525,000 (2013: $345,542,000) is for 50.60% non-controlling interests in PT Puradelta Lestari Tbk and its subsidiary ("PDL Group") respectively. The non-controlling interests in respect of other subsidiaries are individually not material.

42 Subsidiaries (cont'd)

(8) The following table summarises the financial information relating to Paraga Group and PDL Group which has non-controlling interests ("NCI") that are material to the Group:

	Paraga Group		PDL Group	
	2014	2013	2014	2013
	S$'000	S$'000	S$'000	S$'000
Non-current assets	1,799,001	1,439,729	578,408	592,111
Current assets	1,431,357	1,097,135	406,953	317,934
Non-current liabilities	(739,400)	(742,706)	(36,405)	(96,656)
Current liabilities	(772,039)	(442,124)	(100,022)	(130,423)
Revenue	565,203	833,900	169,358	193,751
Profit for the year	160,148	208,601	95,830	78,926
Total comprehensive income/(loss) for the year	185,589	35,094	165,880	(119,322)
Profit allocated to NCI	107,705	152,383	48,490	39,354
Dividends paid to NCI	12,034	19,449	-	-
Cash inflows from operating activities	53,051	53,258	85,310	107,712
Cash (outflows)/inflows from investing activities	(42,400)	(270,417)	(7,349)	2,127
Cash (outflows)/inflows from financing activities, before dividends to NCI	(70,783)	297,910	(67,215)	(111,135)
Net (decrease)/increase in cash and cash equivalents	(60,132)	80,751	10,746	(1,296)

43 Associated Companies

Name of company and country of incorporation	Principal activities	The Group Cost of investment 2014 S$'000	The Group Cost of investment (Restated) 2013 S$'000	Effective percentage of equity held by the Group 2014 %	Effective percentage of equity held by the Group 2013 %
PT AMSL Delta Mas ("ADM") (2) Indonesia	Property development	25,774	10,417	17.00 [4]	16.46 [4]
PT AMSL Indonesia ("AMSL") (2) Indonesia	Property development	24,723	24,723	17.00 [4]	16.46 [4]
PT Citraagung Tirtajatim (1) Indonesia	Property development	2,146	2,146	18.24 [4]	17.66 [4]
PT Duta Karya Propertindo (3) Indonesia	Property management	47	47	22.81	22.08
PT Harapan Anang Bakri & Sons (1) Indonesia	Industrial estate development	879	879	37.12	37.12
PT Maligi Permata Industrial Estate (1) Indonesia	Industrial estate development	4,809	4,809	42.19	42.19
PT Matra Olahcipta (1) Indonesia	Property development	3,080	3,080	22.81	22.08
PT Phinisindo Zamrud Nusantara (1),(Note 40(a)(i)) Indonesia	Property development	-	434	-	22.08
PT Plaza Indonesia Realty Tbk ("PIR") (2),(5) Indonesia	Property development and hotel owner	199,176	199,176	17.62 [4]	26.03
PT Serasi Niaga Sakti (1) Indonesia	Real estate development	4,202	4,202	42.19	42.19
		264,836	249,913		

Notes:

(1) Audited by member firms of Moore Stephens International Limited of which Moore Stephens LLP, Singapore is a member.

(2) Audited by other firms of accountants, Osman Bing Satrio & Eny.

(3) No statutory audit is required as the company is inactive/newly incorporated.

(4) These companies are held by non-wholly owned intermediate holding companies. The intermediate holding companies are able to exercise significant influence on its financial and operating policies.

(5) In April 2014, BSD has acquired from PAM an aggregate of 922,760,000 shares, representing 25.99% of the shareholding in PIR, for a total consideration of IDR2 trillion (equivalent to $223,308,000) resulting in a decrease in the Group's effective interest in PIR from 26.03% to 17.06%. Subsequently, following the additional share subscription in BSD (Note 40(c)(iii)) , the Group's effective equity interest in PIR increased from 17.06% to 17.62%.

Shareholding Statistics

As at 9 March 2015

ISSUED AND FULLY PAID-UP CAPITAL	:	S$1,907,108,100.14
NO. OF SHARES ISSUED	:	3,041,959,437 SHARES
CLASS OF SHARES	:	ORDINARY SHARES
VOTING RIGHTS	:	ONE VOTE PER SHARE

Size of Shareholdings	No. of Shareholders	%	No. of Shares	%
1 - 99	117	1.41	4,291	0.00
100 - 1,000	933	11.22	662,895	0.02
1,001 - 10,000	5,491	66.03	25,147,710	0.83
10,001 - 1,000,000	1,748	21.02	83,453,597	2.74
1,000,001 & ABOVE	27	0.32	2,932,690,944	96.41
Total	**8,316**	**100.00**	**3,041,959,437**	**100.00**

TWENTY LARGEST SHAREHOLDERS

Name of Shareholders	No. of Shares	%
FLAMBO INTERNATIONAL LIMITED	1,675,129,854	55.07
DBS NOMINEES PTE LTD	370,758,882	12.19
RAFFLES NOMINEES (PTE) LTD	268,968,391	8.84
GOLDEN MOMENT LIMITED	169,000,000	5.56
UOB KAY HIAN PTE LTD	120,355,278	3.96
CIMB SECURITIES (S'PORE) PTE LTD	112,174,592	3.69
MORGAN STANLEY ASIA (S) SECURITIES PTE LTD	101,190,500	3.33
CITIBANK NOMINEES S'PORE PTE LTD	44,799,238	1.47
BANK OF S'PORE NOMINEES PTE LTD	16,623,888	0.55
OCBC SECURITIES PRIVATE LTD	9,581,553	0.31
UNITED OVERSEAS BANK NOMINEES PTE LTD	7,209,084	0.24
WISNU KUSMIN OR DIANAWATI TJENDERA	5,000,000	0.16
HSBC (SINGAPORE) NOMINEES PTE LTD	4,466,437	0.15
COSMIC INSURANCE CORPORATION LIMITED - SIF	3,131,000	0.10
CHEE SWEE HENG	3,000,000	0.10
DBS VICKERS SECURITIES (S) PTE LTD	2,929,639	0.10
OCBC NOMINEES SINGAPORE PTE LTD	2,482,215	0.08
TAN KAH BOH ROBERT @ TAN KAH BOO	2,200,000	0.07
HONG LEONG FINANCE NOMINEES PTE LTD	2,045,666	0.07
TAN BOON HUAT	2,026,000	0.07
Total	**2,923,072,217**	**96.11**

SUBSTANTIAL SHAREHOLDERS	**No. of Shares in which they have an Interest**				
Name	**Direct Interest**	**Percentage (%)**	**Deemed Interest**	**Percentage (%)**	**Total Percentage (Direct and Deemed Interest) (%)**
GOLDEN MOMENT LIMITED ("Golden Moment")	169,000,000	5.55	–	–	5.55
FLAMBO INTERNATIONAL LIMITED[1] ("Flambo")	1,825,129,854	60.00	169,000,000	5.55	65.55
THE WIDJAJA FAMILY MASTER TRUST(2)[2] ("WFMT(2)")	–	–	1,994,129,854	65.55	65.55

Notes:

1 The deemed interest of Flambo arises from its interest in 169,000,000 shares held by its wholly-owned subsidiary, Golden Moment in the Company.

2 The deemed interest of WFMT(2) arises from its interest in 1,825,129,854 shares held by Flambo and 169,000,000 shares held by Golden Moment in the Company.

Based on the information available to the Company as at 9 March 2015, approximately 34% of the issued ordinary shares of the Company is held by the public and therefore, Rule 723 of the Listing Manual issued by the Singapore Exchange Securities Trading Limited is complied with.

Warrantholding Statistics

As at 9 March 2015

NO. OF WARRANTS ISSUED	:	1,520,978,744
EXPIRY DATE OF WARRANTS	:	18 November 2015 (“Exercise Date”), provided that if such day falls on a date on which the Register of Members and/or the Register of Warrantholders are closed or is not a business day, then the Exercise Date shall be the next business day on which the Register of Members and the Register of Warrantholders are open.

Each Warrant entitles the holder to subscribe for one (1) new ordinary share (“New Share”) at an exercise price of S$0.10 for each New Share on the Exercise Date.

Size of Warrantholdings	No. of Warrantholders	%	No. of Warrants	%
1 - 99	124	1.87	3,961	0.00
100 - 1,000	2,181	32.81	1,383,740	0.09
1,001 - 10,000	3,700	55.66	13,150,869	0.87
10,001 - 1,000,000	617	9.28	34,724,604	2.28
1,000,001 & ABOVE	25	0.38	1,471,715,570	96.76
Total	**6,647**	**100.00**	**1,520,978,744**	**100.00**

TWENTY LARGEST WARRANTHOLDERS

Name of Warrantholders	No. of Warrants	%
FLAMBO INTERNATIONAL LIMITED	849,771,000	55.87
DBS NOMINEES PTE LTD	182,422,159	11.99
RAFFLES NOMINEES (PTE) LTD	135,462,068	8.91
GOLDEN MOMENT LIMITED	72,293,927	4.75
UOB KAY HIAN PTE LTD	60.657,138	3.99
CIMB SECURITIES (S’PORE) PTE LTD	57,496,067	3.78
MORGAN STANLEY ASIA (S) SECURITIES PTE LTD	49,252,500	3.24
OCBC SECURITIES PRIVATE LTD	12,794,531	0.84
LIEW CHEE KONG	7,664,000	0.50
BANK OF S’PORE NOMINEES PTE LTD	6,789,444	0.45
TAN NG KUANG	6,385,000	0.42
CITIBANK NOMINEES S’PORE PTE LTD	6,229,047	0.41
UNITED OVERSEAS BANK NOMINEES PTE LTD	2,989,331	0.20
PHILLIP SECURITIES PTE LTD	2,981,587	0.20
TAN JOON YANG	2,550,000	0.17
WISNU KUSMIN OR DIANAWATI TJENDERA	2,500,000	0.16
HSBC (SINGAPORE) NOMINEES PTE LTD	2,302,135	0.15
BNP PARIBAS NOMINEES S’PORE PTE LTD	1,985,333	0.13
DBS VICKERS SECURITIES (S) PTE LTD	1,842,653	0.12
COSMIC INSURANCE CORPORATION LIMITED – SIF	1,565,500	0.10
Total	**1,465,933,420**	**96.38**

Notice of Annual General Meeting

SINARMAS LAND LIMITED

(Incorporated in the Republic of Singapore)
Company Registration No. 199400619R

NOTICE IS HEREBY GIVEN that an Annual General Meeting of Sinarmas Land Limited (the "**Company**" or "**SML**") will be held on **Friday, 24 April 2015 at 9.00 a.m.** at PARKROYAL on Beach Road, Grand Ballroom, Level 1, 7500 Beach Road, Singapore 199591 to transact the following business:

AS ORDINARY BUSINESS

1. To receive and adopt the Audited Financial Statements for the year ended 31 December 2014 together with the Directors' and Auditors' Reports thereon. **(Resolution 1)**

2. To declare a first and final tax-exempted (one-tier) dividend of S$0.005 per ordinary share for the year ended 31 December 2014. **(Resolution 2)**

3. To approve the Directors' Fees of S$299,500 for the year ended 31 December 2014. (FY2013: S$286,000) **(Resolution 3)**

4. To re-elect the following Directors retiring by rotation pursuant to Article 91 of the Articles of Association of the Company:

   (a) Mr. Muktar Widjaja *{please see note 1}* **(Resolution 4)**
   (b) Mr. Ferdinand Sadeli *{please see note 1}* **(Resolution 5)**

5. To re-appoint Mr Kunihiko Naito as a Director of the Company pursuant to Section 153(6) of the Companies Act, Cap 50. *{please see note 2}* **(Resolution 6)**

6. To re-appoint Moore Stephens LLP as Auditors of the Company and to authorise the Directors to fix their remuneration. **(Resolution 7)**

AS SPECIAL BUSINESS

7. To consider and, if thought fit, to pass with or without any amendments, the following resolutions as Ordinary Resolutions:

Renewal of the Share Issue Mandate

7A. "That pursuant to Section 161 of the Companies Act, Cap 50 and the Listing Rules of the Singapore Exchange Securities Trading Limited, authority be and is hereby given to the Directors of the Company to issue shares and convertible securities in the Company (whether by way of rights, bonus or otherwise) at any time and upon such terms and conditions and for such purposes as the Directors may, in their absolute discretion, deem fit, provided that the aggregate number of shares and convertible securities to be issued pursuant to this Resolution does not exceed fifty percent (50%) of the total number of issued shares excluding treasury shares of the Company at the date of this Resolution, of which the aggregate number of shares and convertible securities to be issued other than on a pro-rata basis to shareholders of the Company does not exceed twenty percent (20%) of the total number of issued shares excluding treasury shares of the Company at the date of this Resolution, and, unless revoked or varied by the Company in general meeting, such authority shall continue in force until the next Annual General Meeting of the Company." *{please see note 3}* **(Resolution 8)**

Renewal of the Share Purchase Mandate

7B. "(a) That for the purposes of Sections 76C and 76E of the Companies Act, Cap 50 (the "**Act**"), the exercise by the Directors of the Company of all the powers of the Company to purchase or otherwise acquire ordinary shares ("**Shares**") in the issued share capital of the Company not exceeding in aggregate the Prescribed Limit (as hereafter defined), at such price or prices as may be determined by the Directors from time to time up to the Maximum Price (as hereafter defined), whether by way of:

(i) market purchases (each a "**Market Purchase**") on the Singapore Exchange Securities Trading Limited ("**SGX-ST**"); and/or

(ii) off-market purchases (each an "**Off-Market Purchase**") effected in accordance with any equal access schemes as may be determined or formulated by the Directors as they consider fit, which schemes shall satisfy all the conditions prescribed by the Act,

and otherwise in accordance with all other laws, regulations and rules of the SGX-ST as may for the time being be applicable, be and is hereby authorised and approved generally and unconditionally (the "**Share Purchase Mandate**");

(b) That unless varied or revoked by the Company in general meeting, the authority conferred on the Directors of the Company pursuant to the Share Purchase Mandate may be exercised by the Directors at any time and from time to time during the period commencing from the passing of this Resolution and expiring on the earlier of:

(i) the date on which the next Annual General Meeting of the Company is held or is required by law to be held; or

(ii) the date on which purchases or acquisitions of Shares pursuant to the Share Purchase Mandate are carried out to the full extent mandated; or

(iii) the date on which the authority in the Share Purchase Mandate is varied or revoked;

(c) That in this Resolution:

"**Prescribed Limit**" means ten percent (10%) of the total number of issued shares excluding treasury shares of the Company as at the date of the passing of this Resolution; and

"**Maximum Price**" in relation to a Share to be purchased, means an amount (excluding brokerage, stamp duties, applicable goods and services tax and other related expenses) not exceeding:

(i)	in the case of a Market Purchase:	105% of the Average Closing Price
(ii)	in the case of an Off-Market Purchase:	120% of the Highest Last Dealt Price

where:

"**Average Closing Price**" means the average of the closing market prices of a Share over the last five (5) market days, on which transactions in the Shares were recorded, preceding the day of the Market Purchase and deemed to be adjusted for any corporate action that occurs after the relevant 5-day period;

"**Highest Last Dealt Price**" means the highest price transacted for a Share as recorded on the market day on which there were trades in the Shares immediately preceding the day of the making of the offer pursuant to the Off-Market Purchase; and

"**day of the making of the offer**" means the day on which the Company announces its intention to make an offer for the purchase of Shares from Shareholders stating the purchase price (which shall not be more than the Maximum Price calculated on the foregoing basis) for each Share and the relevant terms of the equal access scheme for effecting the Off-Market Purchase; and

(d) That the Directors of the Company be and are hereby authorised to complete and do all such acts and things (including executing such documents as may be required) as they may consider expedient or necessary to give effect to the transactions contemplated by this Resolution." *{please see note 4}* **(Resolution 9)**

<u>Renewal of the Interested Person Transactions Mandate</u>

7C. "(a) That pursuant to Chapter 9 of the Listing Manual of the Singapore Exchange Securities Trading Limited, approval be and is hereby given to the Company, its subsidiaries and associated companies that are not listed on the Singapore Exchange Securities Trading Limited or an approved exchange, provided that the Company and its subsidiaries (the "**Group**"), or the Group and its interested person(s), has control over the associated companies, or any of them to enter into any of the transactions falling within the types of Interested Person Transactions, particulars of which are set out in the Appendix 2 to this Notice of Annual General Meeting *{please see note 5}*, with any party who is of the class of Interested Persons described in the said Appendix 2, provided that such transactions are carried out in the ordinary course of business and in accordance with the guidelines of the Company for Interested Person Transactions as set out in the said Appendix 2 (the "**IPT Mandate**");

(b) That the IPT Mandate shall, unless revoked or varied by the Company in general meeting, continue in force until the next Annual General Meeting of the Company; and

(c) That the Directors of the Company be and are hereby authorised to complete and do all such acts and things (including executing all such documents as may be required) as they may consider expedient or necessary or in the interests of the Company to give effect to the IPT Mandate and/or this Resolution." *{please see note 6}* **(Resolution 10)**

By Order of the Board

Ferdinand Sadeli
Director
2 April 2015
Singapore

Notice of Annual General Meeting

Notes:

i. With the exception of The Central Provident Fund Board (who may appoint more than two proxies), a member entitled to attend and vote at the Annual General Meeting is entitled to appoint no more than two proxies to attend and vote in his stead. A proxy need not be a member of the Company. Proxies must be lodged at the Registered Office of the Company at 108 Pasir Panjang Road, #06-00 Golden Agri Plaza, Singapore 118535 not later than 48 hours before the Annual General Meeting.

ii. CPF Holders of SML shares who wish to receive a printed copy of the Annual Report 2014 may write in to request for a copy from the Company at 108 Pasir Panjang Road, #06-00 Golden Agri Plaza, Singapore 118535.

Additional information relating to the Notice of Annual General Meeting:

1. Please refer to the sections on Board of Directors and Corporate Governance Report in the Annual Report 2014 for further information on Mr. Muktar Widjaja and Mr. Ferdinand Sadeli.

2. Mr. Kunihiko Naito, if re-appointed, will remain as a member of the Audit Committee. Mr. Naito is considered to be independent. Please refer to the sections on Board of Directors and Corporate Governance Report in the Annual Report 2014 for further information on Mr. Naito.

3. The Ordinary Resolution 8 proposed in item 7A above, if passed, is to empower the Directors from the date of the above Annual General Meeting until the date of the next Annual General Meeting, to issue shares and convertible securities in the capital of the Company not exceeding fifty percent (50%) of the total number of issued shares excluding treasury shares of the Company at the time this Resolution is passed. For issue of shares and convertible securities other than on a pro-rata basis to shareholders, the aggregate number of shares and convertible securities to be issued shall not exceed twenty percent (20%) of the total number of issued shares excluding treasury shares of the Company.

   The percentage of the total number of issued shares excluding treasury shares shall be based on the total number of issued shares excluding treasury shares of the Company after adjusting for (a) new shares arising from the conversion or exercise of convertible securities or any employee share options on issue at the time this Resolution is passed and (b) any subsequent bonus issue, consolidation or subdivision of shares.

4. The Ordinary Resolution 9 proposed in item 7B above, if passed, is to renew for another year, up to the next Annual General Meeting of the Company, the mandate for share purchase as described in the Appendix 1 to this Notice of Annual General Meeting, which will, unless previously revoked or varied by the Company at a general meeting, expire at the next Annual General Meeting.

5. The mandate for transactions with Interested Persons as described in the Appendix 2 (the "Appendix 2") to this Notice of Annual General Meeting includes the placement of deposits by the Company with financial institutions in which Interested Persons have an interest.

6. The Ordinary Resolution 10 proposed in item 7C above, if passed, is to renew for another year, up to the next Annual General Meeting of the Company, the mandate for transactions with Interested Persons as described in the Appendix 2, which will, unless previously revoked or varied by the Company at a general meeting, expire at the next Annual General Meeting.

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SINARMAS LAND LIMITED
(Incorporated in the Republic of Singapore)
Company Registration No. 199400619R

Important:
1. **For investors who have used their CPF monies to buy shares of Sinarmas Land Limited, the Annual Report is forwarded to them at the request of their CPF Approved Nominees and is sent solely FOR INFORMATION ONLY.**
2. **This Proxy Form is not valid for use by CPF investors and shall be ineffective for all intents and purposes if used or purported to be used by them.**

PROXY FORM
ANNUAL GENERAL MEETING

I/We, ______________________________ (Name)

______________________________ (NRIC/Passport/Company Registration Number)

of ______________________________ (Address)

being a member/members of Sinarmas Land Limited (the "**Company**") hereby appoint:

Name	Address	NRIC / Passport Number	Proportion of Shareholdings	
			No. of Shares	%

and/or (delete as appropriate):

or failing him/her, the Chairman of the Annual General Meeting of the Company (the "**AGM**") as my/our proxy/proxies to attend and vote for me/us on my/our behalf at the AGM to be held on **Friday, 24 April 2015 at 9.00 a.m.** at **PARKROYAL on Beach Road, Grand Ballroom**, **Level 1, 7500 Beach Road, Singapore 199591** and at any adjournment thereof. I/We direct my/our proxy/proxies to vote for or against the resolution as set out in the Notice of AGM as indicated hereunder. If no specific direction as to voting is given, the proxy/proxies may vote or abstain from voting at his/their discretion, as he/they may on any other matter arising at the AGM.

Note: The Chairman of the AGM will be exercising his right under Article 61(a) of the Articles of Association of the Company to demand a poll in respect of each of the resolutions to be put to the vote of members at the AGM and at any adjournment thereof. Accordingly, each resolution at the AGM will be voted on by way of poll.

No.	Resolutions	*No. of Votes "For"	*No. of Votes "Against"
	ORDINARY BUSINESS		
1	Adoption of Reports and Audited Financial Statements		
2	Declaration of First and Final Dividend		
3	Approval of Directors' Fees for the year ended 31 December 2014		
4	Re-election of Mr Muktar Widjaja		
5	Re-election of Mr Ferdinand Sadeli		
6	Re-appointment of Mr Kunihiko Naito		
7	Re-appointment of Auditors		
	SPECIAL BUSINESS		
8	Renewal of the Share Issue Mandate		
9	Renewal of the Share Purchase Mandate		
10	Renewal of the Interested Person Transactions Mandate		

* If you wish to exercise all your votes "For" or "Against" the relevant resolution, please indicate with an "X" within the relevant box provided. Alternatively, if you wish to exercise your votes for both "For" and "Against" the relevant resolution, please indicate the number of votes as appropriate in the boxes provided.

Dated this ____________ day of ________________ 2015

Total Number of Shares Held

____
Signature(s) or Common Seal of Member(s)

IMPORTANT: PLEASE READ NOTES ON THE REVERSE

Fold along this line. Glue and seal firmly.

Fold along this line. Glue and seal firmly.

Fold along this line. Glue and seal firmly.

ANNUAL GENERAL MEETING
PROXY FORM

Affix
Stamp
Here

The Company Secretary
SINARMAS LAND LIMITED
108 Pasir Panjang Road
#06-00 Golden Agri Plaza
Singapore 118535

Fold along this line

Notes

1. Please insert the total number of shares held by you. If you have shares entered against your name in the Depository Register (as defined in Section 130A of the Companies Act, Cap 50), you should insert that number. If you have shares registered in your name in the Register of Members of the Company, you should insert that number. If you have shares entered against your name in the Depository Register **and** shares registered in your name in the Register of Members, you should insert the aggregate number. If no number is inserted, this form of proxy will be deemed to relate to all the shares held by you.

2. A member entitled to attend and vote at a meeting of the Company is entitled to appoint not more than two proxies to attend and vote on his behalf. A proxy need not be a member of the Company.

3. The instrument appointing a proxy or proxies must be deposited at the Company's registered office at 108 Pasir Panjang Road, #06-00 Golden Agri Plaza, Singapore 118535 not less than 48 hours before the time set for the AGM.

4. Where a member appoints more than one proxy, the appointments shall be invalid unless he specifies the proportion of his holding to be represented by each proxy.

5. The instrument appointing a proxy or proxies must be under the hand of the appointor or of his attorney duly authorised in writing. Where the instrument appointing a proxy or proxies is executed by a corporation, it must be executed under its common seal or under the hand of its officer or attorney duly authorised.

Fold along this line

6. Where an instrument appointing a proxy is signed on behalf of the appointor by an attorney, the power of attorney (or other authority) or a duly certified copy thereof must (failing previous registration with the Company) be lodged with the instrument of proxy, failing which the instrument may be treated as invalid.

7. A corporation which is a member may authorise by resolution of its directors or other governing body such person as it thinks fit to act as its representative at the AGM, in accordance with Section 179 of the Companies Act, Cap 50.

8. The Company shall be entitled to reject an instrument of proxy which is incomplete, improperly completed, illegible or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified on the instrument of proxy. In addition, in the case of shares entered in the Depository Register, the Company may reject an instrument of proxy if the member, being the appointor, is not shown to have shares entered against his name in the Depository Register as at 48 hours before the time appointed for holding the AGM, as certified by The Central Depository (Pte) Limited to the Company.

SINARMAS LAND LIMITED
Company Registration No. 199400619R

108 Pasir Panjang Road,
#06-00 Golden Agri Plaza,
Singapore 118535

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